

U.S. ARMY MEDLOG MONTHLY

September 2026

A NEWSLETTER PUBLISHED BY
U.S. ARMY MEDICAL LOGISTICS COMMAND

Army MEDLOG transformation effort empowers commanders, closes supply gaps

JOINT BASE LEWIS-MCCHORD, Wash. – The U.S. Army's medical logistics supply chain is undergoing its most significant transformation in decades. The message to commanders is clear: The friction of change is real, but the payoff is true battlefield readiness.

In early August, leaders gathered at Joint Base Lewis-McChord for the Medical Logistics in Campaigning, or MiC, Wave 4A Rehearsal of Concept drill. Led by U.S. Army Medical Logistics Command, MiC integrates medical logistics into Global Combat Support System-Army, or GCSS-Army, optimizing Class VIII supply and maintenance while separating operational capabilities from Defense Health Agency processes.

Currently, about 65% of Army medical units are operating within the MiC construct. With the start of Wave 4, which encompasses I Corps, U.S. Army Pacific, Army National Guard Regions IV, VI and VII, and the Forward Repair Activity-Medical site coming online at JBLM, the Army is on track for 98% integration by January 2027.

Still, MiC leaders acknowledge that bridging the gap between unique medical supply systems and



Pfc. Christopher Lawson, of the 1st Special Forces Group (Airborne), processes incoming Class VIII items into Global Combat Support System-Army. This task involves recording and entering data for newly received medical supplies, ensuring that all items are accurately documented and tracked within the logistics system. (U.S. Army photos by Staff Sgt. Daquois McDowell)

conventional Army sustainment is not without its challenges.

Acknowledging gaps

Historically, legacy systems like the

Defense Medical Logistics Standard Support and Theater Enterprise-Wide Logistics System isolated medical units from the broader Army sustainment picture. Bringing Class VIII into GCSS-Army puts medical supply on the same

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digital shelf as repair parts and rations.

While this standardizes processes for large-scale combat operations, or LSCO, the transition has caused longer initial lead times and cataloging hurdles as the enterprise aligns with Defense Logistics Agency sourcing.

“To truly train as we fight, we must operate in garrison exactly as we would downrange,” AMLC Commander Col. Deon Maxwell said. “Our legacy systems did not allow for that. By fully integrating into the Army’s standard sustainment enterprise, we ensure our Soldiers rely on the exact same tools at home station that they will use in combat.”

Senior leaders at the two-day ROC drill did not sugarcoat the strategic challenges of this transition.

Col. Erin Miller, deputy commanding officer for sustainment at I Corps and commander of 593rd Expeditionary Sustainment Command, urged leaders to push through the friction.

“We are very comfortable in doing the things that we have done and how we’ve done them,” Miller said. “There is reluctance for change to move into the future. But change is good. This is incredibly important for our Army, for our warfighters, that we get this right.”

Lt. Col. Travis Helm, operations chief for AMLC and project manager for the MiC effort, echoed those statements, recognizing the “growing pains” that come with new procedures and processes.

“We acknowledge there are strategic wait times that are longer than ideal, but some units are showing signs of success and embracing the new way of doing business,” he said.

Controlling tactical space

While strategic sourcing processes are being refined nationally, medical and sustainment leaders at the offsite pivoted focus to what units can control tactically.

Helm acknowledged the steep learning curve associated with adopting a new enterprise system, alongside the reality of extended



Pfc. Nicole Cardenas and Staff Sgt. John Felexis Singson, noncommissioned officer in charge, are part of a dedicated team that oversees storage operations for the 1st Special Forces Group (Airborne). The section is responsible for managing the section’s authorized stockage list for Class VIII medical supplies.

shipping times. However, he noted this presents a major opportunity for units to influence their own success, as roughly 45% of overall customer wait time occurs at the unit level.

Because the procedures are still new for many and specific actions are necessary, orders can inadvertently get stuck in the local release phase or await post goods receipt at the local supply support activity, or SSA.

By refining these receiving processes and getting familiar with the system, units can drastically cut down on their own wait times.

“We have to focus on what we can impact and improve to shorten up those wait times,” Helm said.

To combat this, the ROC drill focused on best practices for units, such as improving release strategies and completing authorized stockage list, or ASL, analysis that will enable units to get after challenges.

Helm specifically highlighted the 1st Special Forces Group (Airborne) as a prime example of doing it right. By embracing the challenge and

conducting their own internal analysis, the unit expanded its ASL by roughly 100 lines and successfully processed \$115,000 in deployment orders with zero cancellations.

Chief Warrant Officer 3 Peter Kuch, SSA accountable officer for the group, attributed that success to building daily “sets and reps” in GCSS-Army and rotating medical logistics specialists directly into the SSA to work alongside automated logistical specialists.

“It was daunting at first, but with consistent sets and reps, routine operations got much easier and became second nature for our Soldiers,” Kuch said.

Other priorities include embracing a “crawl, walk, run” approach. While implementing units have expressed concern that storage requirements can be complex and expensive, experts from the U.S. Army Health Facility Planning Agency clarified that initial operational capacity can happen with existing resources, beginning simply with crossdocking operations and field refrigerators, for example, rather

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than waiting for expensive warehouse renovations.

Cross-training remains equally critical to that self-reliance. I Corps is already applying this model by also having its medical logistics and supply technicians cross-train directly with 1st Special Forces Group, while the U.S. Army Medical Center of Excellence has bolstered this with a hybrid “train-the-trainer” approach. Additionally, units are seeing massive success by physically integrating their MEDLOG officers directly into logistics shops.

Leaders emphasized that training efforts could further empower units to leverage GCSS-Army’s bill of materials tool, accurately load sets, kits and outfits to establish a real-time common operating picture of medical readiness.

Accurately tracking this data allows commanders to seamlessly dictate funding priorities and shortage fills.

Helm noted units like the 30th Medical Brigade, of U.S. Army Europe and Africa, are operating

“leaps and bounds” ahead of others by aggressively aligning their components. Since implementing MiC on April 1, the unit has achieved the highest rate of medical equipment set updates in GCSS-Army.

“The center of gravity is the IT systems,” said Jim Waddick, a logistics management specialist with Army Materiel Command’s G-3. “If you are using the bill of materials tool and have your inventory loaded into GCSS-Army, then the system starts working as it is supposed to with demand signals.”

Preparing for the Pacific

For units operating in U.S. Pacific Command, the urgency of MiC is amplified by the extreme distances and austere environments.

Relying on commercial air or standard shipping is a luxury that may not exist during a crisis west of the International Date Line. By forcing medical logistics into the

standard Army supply chain today, the enterprise is setting the conditions to utilize joint theater distribution centers. These are multi-commodity SSAs positioned forward in places like the Philippines and Japan.

Ultimately, the sentiment throughout the ROC drill was clear: While strategic leaders aggressively work to close key gaps and shorten lead times at the strategic level, the operational force has tremendous ground to gain by fully embracing the transition and driving efficiencies in the areas they control.

“Collectively, I think we just have to come together and figure out how to make it work,” Miller said. “If you run into a roadblock, let’s figure out how we either navigate around the obstacle or, quite frankly, blow a hole through it and go right to the objective.”

By C.J. Lovelace



AMLC honors retiring medical maintenance leader after nearly 50-year career

FORT DETRICK, Md. – After nearly five decades of military and civilian service, Kevin Culihan is calling it a career.

Fellow leaders and colleagues at U.S. Army Medical Logistics Command honored Culihan, the retiring deputy director of AMLC’s Medical Maintenance Management Directorate, with heartfelt praise during a retirement ceremony Aug. 31 at Fort Detrick.

M3D Director Jorge Magana praised Culihan’s enduring impact, deep technical expertise and uncompromising integrity in support of the medical maintenance enterprise.

“Beyond his tactical and technical expertise, what defines Kevin is his absolute, uncompromising honesty,” Magana said during his remarks.

“Kevin is a no-nonsense leader who will always tell you the unvarnished truth. ... He has the guts to say what needs to be said because he genuinely cares about the mission and the people around him, like a true sergeant major.”

During the ceremony, AMLC Commander Col. Deon Maxwell and Command Sgt. Maj. Andrew DeCola presented Culihan with the Meritorious Civilian Service Medal, as well as his retirement award and certificates of appreciation to him and his wife, Mary.

Culihan’s nearly 50-year career spans 26 years in uniform, followed by more than two decades as a contractor and Army Civilian, marking a continuous legacy of leadership within the Army’s biomedical maintenance enterprise.

A native of the Albany, New York area, Culihan enlisted in the U.S. Army at 17 as a biomedical equipment maintenance specialist. Over the course of his active-duty career, he rose through the noncommissioned officer ranks, culminating his uniformed service as the sergeant major for the U.S. Army Medical Materiel Agency’s National Maintenance Program. He retired from active duty in January 2003.

Following a brief period working as a contractor, Culihan returned to USAMMA as a civilian in August 2006, serving as the agency’s first-ever sustainment maintenance coordinator. For the past 17 years, he has served as the deputy director of M3D, overseeing life cycle management, maintenance engineering and forward-

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depot support for medical materiel across the globe.

"To feel like you're providing a service to ensure that Soldiers injured in battle or in the theater have the appropriate medical care and equipment ... that's what we're really here for," Culihan said, reflecting on his career prior to the Aug. 31 ceremony.

Throughout his tenure as a civilian leader, Culihan championed data-informed logistics and life cycle sustainment, constantly challenging his team to connect depot-level analysis directly to readiness at the point of care.

During his ceremony remarks, Culihan turned the spotlight away from himself, emphasizing that his accomplishments were a direct product of collective teamwork.

"I appreciate all the praise, all the accolades ... but I didn't do all those things by myself," he said. "Everything I did was with a team. Sometimes, I had to lead the team, sometimes I was in a supporting role, but it was all a team effort. So keep up the good teamwork."

Culihan's retirement comes during an era of significant organizational and technological transformation not just at AMLC, but for the Army as a whole. He urged his colleagues to aggressively adapt to the future operating environment.

"The only constant is change, and many of you have seen it every day. We are changing daily," Culihan said. "We can sit back on our laurels and hope that the Army will someday come to its senses and let us do things the way we used to, but that's not going to happen. So if I had to give you anything at all ... get on board and don't get left behind, and do everything you can to enact the changes coming."

Culihan also took time to thank his wife, acknowledging her steady support across decades of military and civilian service.

"She's always been there for me," Culihan shared. "Mary routinely tells me that I struggle with showing affection in public, so Mary, for the



Col. Deon Maxwell, left, commander of U.S. Army Medical Logistics Command, presents Kevin Culihan with his certificate of retirement during a ceremony Aug. 31 at Fort Detrick, Maryland. Culihan, who has served as deputy director of AMLC's Medical Maintenance Management Directorate for 17 years, retires with nearly 50 years of combined service in uniformed and civilian roles. Also pictured is his wife, Mary, and AMLC Command Sgt. Maj. Andrew DeCola.



Kevin Culihan shakes hands with Command Sgt. Maj. Andrew DeCola following Culihan's retirement ceremony Aug. 31 at Fort Detrick, Maryland. Leaders from U.S. Arm Medical Logistics Command honored Culihan for nearly 50 years of combined federal service during the event.

record, I love you."

In retirement, Culihan plans to spend more time at his Virginia lake house with his wife. He looks forward to fishing, some overdue home maintenance and spending

time with his four children and nine grandchildren.

By C.J. Lovelace



AMLC leverages global excess medical inventory to boost joint, reserve readiness



U.S. Army Reserve Medical Command personnel met with members of U.S. Army Medical Logistics Command at Sierra Army Depot, California, to view available medical equipment and supplies maintained there. (Submitted/courtesy photos)

FORT DETRICK, Md. – Instead of marking excess or expired medical supplies for disposal, U.S. Army Medical Logistics Command gives divested materiel a critical second life.

Through proactive coordination across the enterprise, excess Class VIII medical supplies are being redirected to support realistic training exercises for both joint forces and reserve components, maximizing taxpayer dollars while ensuring operational medical readiness.

Like any Army commodity, medical materiel is governed by specific handling and transportation policies. However, to guarantee patient safety, many items are bound by strict regulatory standards and expiration dates.

Additionally, the rapid pace of medical innovation and commercially available supply means equipment frequently becomes obsolete or not procurable as vendors change and newer, more advanced technology is adopted by the military health system.

The Army's divestiture programs are designed to constantly cycle out excess, expired or obsolete materiel. For AMLC, this clears out vital warehouse space to make room for modernized, life-saving equipment and supply to continue supporting the warfighter.

While most of these divested items can no longer be used for real-world patient care, they remain perfectly viable for hands-on simulation and training, creating a unique opportunity

for cost-saving partnerships.

"Efficient management of excess and expired materiel is a critical aspect of logistics," said Maj. Daniel Miller, director of logistics for AMLC. "Our leadership has prioritized an aggressive divestiture strategy that turns potential inventory burden into readiness multipliers. By being proactive, we are providing joint force partners with critical training assets, while achieving significant cost avoidance across the enterprise."

Two prime examples of these partnerships recently unfolded on different sides of the globe.

First, at Camp Carroll, South Korea, AMLC personnel stationed at Army Prepositioned Stocks-4, known as APS-4K, are staging medical supplies

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to be used as training aids for Naval Medical Forces Pacific, or NMFP, during an upcoming exercise.

Rather than purchasing new materiel for simulation, Navy logisticians reached out to AMLC to identify materiel already earmarked for divestiture from the APS-4K warehouse. The resulting transfer of 37 lines of materiel will amount to nearly \$100,000 in direct cost avoidance for the joint exercise.

To execute the mission, NMFP will deploy a small, forward-sorting team to Camp Carroll to sort, pack and ship the requested items directly to the training location, allowing the APS-4K team to stay focused on its primary readiness mission.

Lt. Cmdr. Lauren Bailey, director of logistics support and policy for NMFP, said the partnership represents a major win for joint force resource management and training realism, establishing a repeatable blueprint for how the services can work together to manage Class VIII assets globally.

"The team there was so forthcoming and helpful," Bailey said. "Having this physical, real-world Class VIII materiel, even if it's expired, is a critical training asset that helps build the muscle memory required in high-stress environments. We're not physically administering the materiel, but it's about going through the motions.

"It reduces costs for the Navy and strengthens this bilateral relationship," he added.

Simultaneously, personnel with AMLC's Medical Materiel Readiness Program, or MMRP, based out of Sierra Army Depot, California, are actively working to push excess and expired materiel to support Army Reserve units.

Forged in late 2025, the partnership with Army Reserve Medical Command is providing comprehensive support, making available not just excess medical supplies but also infrastructure needed to stand up a field hospital.

The effort has identified over 900 line items of Class VIII for direct patient care, valued at \$1.4 million.



A Soldier with U.S. Army Reserve Medical Command marks a container of medical equipment and supply. Personnel from ARMEDCOM visited Sierra Army Depot, California, recently to review excess or outdated items marked for divestiture that could used for training events.

Additionally, Sierra houses another \$14.4 million in equipment marked for divestiture, including Class II clothing/individual equipment, Class VII major end items, such as shelters and power generators, and Class IX repair parts required to maintain that equipment.

"By using excess materiel, ARMEDCOM avoids tens of millions of dollars in new procurement costs," said Master Sgt. Francisco Llanos, medical logistics noncommissioned officer in charge for ARMEDCOM. "Redistribution leverages already purchased, already in Army inventory assets. This is readiness delivered now, not years later."

Sourcing this equipment allows

Soldiers at Regional Training Site-Medical, or RTS-MED, platforms to train on the exact materiel they will see in a field environment, standardizing skill development and improving uniformity across the training sites.

"This means reduced downtime caused by missing or broken equipment, and more realistic training environments using actual deployment-configured materiel," Llanos said. "Better equipment equals better training, which equals better medical readiness."

At RTS-MED Fort McCoy in Wisconsin, logistics management specialist Bryon Kelly explained that acquiring this equipment, including

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everything from expendable supplies to durable shipping containers, directly resolves storage and capability gaps within the site's massive 240-bed hospital center configurations.

"Standard procurement traditionally subjects us to prolonged acquisitions and funding cycles," Kelly said. "By contrast, this strategic partnership capitalizes on previously acquired excess inventory, yielding significant cost savings across the Army medical enterprise while exponentially reducing transportation costs and lead times."

The physical assets allow training coordinators at Fort McCoy and other RTS-MED platforms to build highly versatile, realistic training scenarios.

"By integrating these assets, Soldiers, leaders and units can train on the exact equipment they will operate in theater," Kelly added. "This directly enhances individual proficiency and validates collective unit functionality, better posturing our forces to meet operational demands for both domestic and global missions."

MMRP Director Richard Burlison said the ongoing divestiture effort also

helps clear out aging inventory, while actively providing reserve components with what they need to fill training gaps.

"We want to see this equipment go somewhere it is truly needed," Burlison said. "Until we reach a point where the units cannot take any more, we will continue pushing this materiel to support them."

Beyond the logistical benefits of clearing warehouse space and avoiding disposal costs, Burlison emphasized the personal satisfaction his team gets from seeing their hard work yield results.

"We've been maintaining this equipment this whole time, keeping it ready," he said. "There is a real sense of satisfaction for the team knowing that the materiel ... is going somewhere to be put to good use, rather than just being scrapped."

MMRP is a centralized U.S. Army Medicine contingency program designed to maintain, secure and rapidly deploy critical Class VIII assets for global combat and humanitarian operations. Managed by AMLC, the program ensures that complete,

complex medical setups – including four complete hospital centers – are immediately available to support any U.S. military contingency operation.

Units looking to source training materiel via divestiture can work directly with AMLC to view available inventory and coordinate transfers, Burlison added.

"These partnerships in Korea and California are just examples of a much larger, command-wide effort to reduce excess materiel and enhance total force readiness," Miller said. "We are committed to maximizing value of taxpayer dollars, while ensuring our warfighters have what they need to stay ready."

As a major subordinate command of U.S. Army Communications-Electronics Command and aligned under the Army Materiel Command enterprise, AMLC serves as the Army's Class VIII medical materiel command.

By C.J. Lovelace 



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PHOTO HIGHLIGHTS



Sling-load training at Ulchi Freedom Shield 2026

U.S. Army Medical Materiel Center-Korea personnel took part in sling-load training in August as part of the broader Ulchi Freedom Shield 2026 exercise that took place on the Korean Peninsula. During the training, personnel rigged and prepared medical supplies for helicopter transport, while practicing precise coordination with the flight crew using hand signals and radio protocols. On Aug. 21, USAMMC-K hosted a cook-out to recognize unit personnel for efforts during this exercise.

(U.S. Army photo by Ayeong Jang)



PHOTO HIGHLIGHTS



MMOD-PA awards

MMOD-PA recognized three employees with length of service awards during a lunchtime BBQ and potluck on Aug. 20. Awardees included Jamie Cali (15 years), Ann Thomas (5 years) and Mike McHugh (5 years). The shared meal brought everyone together, helping boost morale and strengthening MMOD-PA's sense of team and community. Congrats to the honorees!

(Photos courtesy William Wall)



PHOTO HIGHLIGHTS



Stop the Bleed training

AMLC hosted a “Stop the Bleed” training event Aug. 18 at Fort Detrick, providing crucial life-saving instruction and practice for about two dozen personnel both in Building 693 and on the installation. Emergency “Stop the Bleed” kits can be found in Building 693 on each floor near the elevators, according to AMLC Safety and Occupational Health Manager Wally Edwards. At the conclusion of the event, Edwards presented certificates of appreciation to Jenny Forrester and Deanna Thomas, both from R Adams Cowley Shock Trauma in Baltimore, thanking them for providing the training.

(U.S. Army photo by C.J. Lovelace)

PHOTO HIGHLIGHTS



2026 AMLC Organizational Day and awards ceremony

Army Medical Logistics Command held its annual Organizational Day on Aug. 6 at Fort Detrick's Nallin Pond recreation area. The event brought the workforce together for food, fellowship and friendly competition, as well as some leaders hopping in the dunk tank! At the start of the gathering, the command team handed out several dozen awards for military and civilian excellence, highlighted by the induction of recently retired Army Civilian Anamarie Cabacungan into the prestigious Order of Military Medical Merit, or O2M3. Additional honors included length of service awards spanning five to 30 years, Army Achievement and Army Commendation medals for military personnel, and Civilian Service Achievement and Civilian Service Commendation medals for civilian teammates.

(U.S. Army photos by C.J. Lovelace/Katie Ellis-Warfield)



PHOTO HIGHLIGHTS



What do you do?

I synchronize enterprise medical logistics operations, ensuring mission readiness across global support activities. I manage operational planning, battle rhythm events and information flow between directorates to keep leaders informed and aligned. My role integrates operational synchronization, medical logistics readiness and staff coordination to maintain continuity of operations and enable timely, accurate decision-making for the Army's medical sustainment mission.

What do you enjoy most about your job?

What I enjoy most is the purpose behind our mission – keeping the Army medically ready and directly supporting Soldiers worldwide. Synchronizing medical logistics at this level provides a rewarding, fast-paced challenge. Joining as a 68J, I have evolved into a confident logistician thanks to inspiring leaders and teammates. Being trusted, challenged and part of a meaningful mission every day has shaped me into a stronger Soldier, leader and professional.

How long have you worked here?

I joined AMLC in August of 2025 as a Strategic Medical Logistics Fellowship intern, and today I serve in AMLC Operations, slotted as the operations SGM.



**SGT. 1ST CLASS
ROSEMARY AMPARO IRBY**

Operations NCOIC,
AMLC HQ



What's your favorite quote?

"If you can't fly, then run. If you can't run, then walk. If you can't walk, then crawl. But whatever you do, you have to keep moving forward." — Kim Shin, Goblin

This quote reflects the way I approach challenges with persistence, adaptability and forward momentum. Whether it's balancing family and service, transitioning from a Strategic Medical Logistics Fellowship intern to AMLC Operations, or growing into the Operations SGM role, I've learned that progress doesn't always look the same. Some seasons move fast, others slow, but the mission and my commitment to it never stops.

What do you do outside of work?

Outside of work, I'm happiest when I'm spending time with my family. I love listening to music, especially when I can just relax and let the sound take over. I enjoy travel whenever I get the chance, going to the beach and watching K Dramas to unwind.

If you have an All-Star in YOUR organization, please email us at usarmy.detrick.amlc.mbx.pca@army.mil!

What do you do?

As an electronics technician, I maintain, troubleshoot and repair a wide variety of critical medical devices. My daily responsibilities include conducting preventative maintenance to ensure all equipment operates correctly and meets strict safety standards. When damages or technical issues arise, I execute the necessary repairs to guarantee that any device connected to a patient is fully functional, highly accurate and completely safe for clinical use.

What do you do outside of work?

Outside of work, I enjoy running and spending time with family and friends.

How long have you worked here?

Two years.



MICHAEL TAGLIAFERRI

Biomedical electronics technician,
M3D/MMOD-PA



What's your favorite quote?

"Believe you can, and you're halfway there."
— Theodore Roosevelt

I think confidence is very important. If you don't believe success is possible, you'll never take the first step.

What do you enjoy most about your job?

What I enjoy most is the variety of equipment we handle. The dynamic nature of the work means that every day presents an opportunity to learn new technical skills and apply critical thinking to solve unique, complex problems.

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What do you do?

The shop foreman, in short, manages everything and everyone coming in and out of the Clinical Engineering Division. I coordinate workflow of my techs, handle customer relations and manage equipment maintenance and repair for hundreds of pieces of equipment belonging to over 20 joint force customers in the U.S. European, African and Central Commands.

What do you enjoy most about your job?

I enjoy being able to see my Soldiers, NCOs, LNs and Civilians grow professionally and work together in a cohesive team. It is an honor being able to say that I am a part of that team as a leader. We all learn from one another every day, whether that be professionally or personally, and the shop is full of personality that keeps us entertained.

What's your favorite quote?

My favorite quote isn't a quote, rather a title of a book by Buddhist monk Thich Nhat Hanh, which is "No Mud, No Lotus," explaining the duality of human emotion and experience. You cannot know what a beautiful lotus flower is (love, happiness, joy, peace) without also knowing the mud it grows in (suffering, sadness, anger, anxiety). A good perspective to have in our ever-changing lives.



**STAFF SGT.
VICTORIA D. FINLEY**

Shop foreman,
USAMMC-E



What do you do outside of work?

I enjoy playing video games with my two brothers and fiancée to stay connected with them while I'm here in Germany. I like to go to the gym, boulder at rock climbing gyms and watercolor paint.

How long have you worked here?

September of 2026 will be one year.

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What do you do?

I am the vault custodian for USAMMC-K. In this role, I manage the secure storage, inventory and distribution of controlled substances and precious metals. My daily focus is ensuring these critical items are meticulously accounted for and prepped for secure shipment to military treatment facilities and pharmacies.

What do you enjoy most about your job?

Working with experienced Korean national civilian and military counterparts is a highlight of my time at USAMMC-K. Our strong teamwork transforms our demanding, high-volume logistics mission into a smooth and efficient daily operation.

How long have you worked here?

Eight months.



SPC. MARC JOSEPH F. AQUINO

**Vault custodian,
USAMMC-K**



What's your favorite quote?

*"You never fail until you stop trying."
– Albert Einstein.*

This quote reminds me that setbacks are temporary, but giving up is what makes them permanent. As long as I keep pushing and trying, I am still moving forward.

What do you do outside of work?

Outside of work, I love spending time with my family. My wife and I are really taking advantage of being stationed in South Korea by exploring the local culture, trying new foods and hiking the local trails together.

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