



2021 YEAR IN REVIEW



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Official Command Publication of
U.S. Army Garrison Fort Hunter Liggett/
Parks Reserve Forces Training Area

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COMMAND INFORMATION PRODUCTS AVAILABLE AT:

www.liggett.army.mil | www.dvidshub.net/unit/FHL-PAO | www.youtube.com/fortHunterLiggett | www.facebook.com/FortHunterLiggett | www.facebook.com/PRFTA



Mission and Vision

MISSION

U.S. Army Garrison Fort Hunter Liggett, and sub-installation Parks Reserve Forces Training Area, will provide a modern, sustainable training environment while enhancing the quality of life for service members, civilians and families

VISION

To enable Today's Warfighters for Tomorrow's Challenges

T.E.A.M. F.H.L.

Train For Success

Enhance Quality Of Life

Achieve Measurable Results

Maintain Superior Standards

Family Focused

Holistic Resilience

Leadership Commitment



Coyote Strong!



Garrison Commander
Col. Lisa M. Lamb

It's hard to believe six months have passed since I took the guidon in June 2021! I am so proud of all the great things we've accomplished, and look forward to continue serving with the great men and women of our garrison. We accomplished much but let me highlight a few that stands out:

For starters, we survived the continuation of the COVID pandemic! What a bumpy ride it has been, and I greatly thank you all for sticking to the safety guidelines mandated by CDC and our higher headquarters. I BIG heartfelt thanks to Ralph Blatz with FHL DPTMS for spearheading the COVID campaign; and the DPTMS, DES and RSO teams at both installation for supporting Team Trace, Team Clean and Team Support.

Another major milestone is breaking ground at both our installations for additional microgrids in May. The goal is to have our installations at Net Zero and have 14 days of operational resiliency within the next year! Because of our great accomplishments in energy resilience and sustainability, our Resource Efficiency Manager Jarrod Ross and I had the honor of speaking at some high visibility conferences this past year. Our garrison was the only Army installation to brief the White House Council on Environmental Quality in July. And in November, we

served as guest panel members at the Association for Defense Communities Installation Innovation Forum in Texas.

Additionally, we've made great strides in our modernization plan by upgrading many of our FHL training facilities. Training Area 10 is significantly enhanced with the help of Navy and Army Reserve Engineer troop projects. This is thanks to the planning and coordination of our HHC Commander Maj. Chris Lauff and the 80th Training Command TASS Training Center (TTC-FHL).

We memorialized the TTC-FHL facility after a World War II hero and Medal of Honor recipient, Private Paul Wiedorfer with the 318th Infantry Regiment. We also hosted the 80th Anniversary Open House where we showcased many of the capabilities here at Fort Hunter Liggett, dating back to 1941.

Some additional community initiatives in 2021 include: a Mardi Gras Parade in February, the July 4th Jamboree, the first ever Coyote Fall Fest in November, and Christmas at the Fort in December, just to name a few.

Lastly, 2021 afforded us numerous opportunities to remain engaged with our community partners. We met with community leaders and elected officials through platforms such as the Fort Hunter Liggett Community Relations Working Group forums, Congressman Panetta's Team Monterey and the King City State of the City Address. We also supported many community organizations such as filling up the Monterey Veterans Transition Center Food Pantry, and participating in the King City Patriot's Day Ceremony and the King City Annual Christmas Parade. And the list goes on.

Our last major event for 2021 was supporting Monterey County's

Operation Santa Claus, which was spearheaded by Monterey County District 3 Supervisor Chris Lopez. This was a wonderful end to a fantastic year and showed the true spirit of our Coyote Community Connection.

And now, for a sneak peek into my vision going forward for this year:

As most of you are already aware, my number one priority is People. In 2022, we will continue our People First initiatives and improving the quality of life for everyone who lives, works or trains within our garrison footprint. One of my top priorities early in the year is to open a 24 hour Micro-Market at the abandoned gas station building. We are working with our Exchange partner to make this happen soon, so be on the look-out for a grand opening. Additionally, we've worked to ensure the Barber Shop gets re-opened soon as well. The Exchange leadership has promised that this is a priority and we should have a new barber soon as well. Those are just two small examples of what we have planned, so stayed tuned for more updates in the coming months.

Another priority for the new year is increasing our Community Partnerships. We are working on additional Inter-Governmental Support Agreements as well as re-defining our Community Relations Working Group to incorporate a Multi-County operational approach.

THANKS the entire FHL community and the PRFTA Team for all the hard work and dedication to keeping us strong and continue our mission to support troop readiness. Continue to take care of yourself, take care of your family and take care of our mission.

COYOTE STRONG!



PRFTA Commander
Col. Serena D. Johnson

If I were to highlight a theme for 2021, Teamwork and Partnerships would be it.

I consider myself fortunate to be your Commander. Everyone at PRFTA - contractors, Non-Appropriated Fund employees, Soldiers, and Department of the Army civilians - works hard to accomplish our mission. Your relentless effort and dedication to everything you do makes my job easier and a pleasure to accomplish.

Teamwork was on display at every cultural and community celebration including Black History, Women's History, Pacific American Islander, Native American, Hispanic Heritage, Suicide Awareness and Domestic Awareness to name just a few. This exceptional teamwork is a testament of the professionals you truly are.

In April 2021, we established our partnership with One Nation Dream Makers under the Executive Director, Mr. Ronnie Forbes. One Nation Dream Makers provide agricultural food boxes to the service members residing in the PRFTA Housing Area.

Another common theme is the reinforcement of the bonds we have made with our neighboring communities throughout the year. Our Directorate of Emergency Services (DES) both Fire

Department and Security coordinated with their respective counterparts in the cities of Dublin, Pleasanton, Livermore and San Ramon throughout the year. The Police and Fire departments hosted training for many of our partners, and participate in community events, such as the Tri-Valley 20th Anniversary Commemoration Ceremony of the 9/11 terrorist attacks of 2001. It is this type of cooperation and collaboration, which acts as a force-multiplier for our DES personnel.

Based on these relationships, cooperation and trust, we were able to put this partnership principle into writing in May 2021 when we signed an Inter-Governmental Support Agreement (IGSA) for fire dispatching services, which allows Alameda County and PRFTA to support each other under the National Defense Authorization Act.

Another highlight of the year was our teamwork with the United States Army Reserve Command (USARC) to get the Army Reserve Center and Regional Training Site Medical memorialized in honor of SPC Jameson Lindsog in June 2021 (see page 9).

Last year our tireless team in the Directorate of Plans, Training, Mobilization and Security (DPTMS) initiated, coordinated and facilitated our response to the COVID-19 epidemic. DPTMS personnel tracked infection rates, recommended Health Protection Condition (HPCON) posture changes and supported the vaccination of our service community to more than 95%. These tireless efforts continue even today, with the emergence of new variants and our response to them for the safety of this installation.

Another integral PRFTA team is our Directorate of Public Works. In August 2021, DPW in coordination with the California Energy Commission (CEC),

Lawrence Berkeley National Laboratory (LBNL) and the Office of the Chief of the Army Reserve (OCAR) broke ground on our Resilient Replicable Modular Microgrid (R2M2). When completed this Microgrid will allow distribution of electricity generated from an onsite two Megawatt Solar Array and distributed Battery Energy Storage Systems, to support a 14-day energy resilience goal necessary for critical facilities on PRFTA.

As our operational tempo permitted, we were able to return to a number of in-person community fellowship and activities later in the year. In October, we were once again able to participate in the annual Fleet Week activities in San Francisco. Our presence at Fleet Week was well received and it helped us reconnect with our Bay Area community.

We also re-convened our quarterly Community Relations Working Group meetings, which affords us the opportunity to maintain dialogue with community leaders and organizations whom we have lasting partnerships.

We supported many Veterans Day events across the Bay Area in which the restrictions of the pandemic had prevented us from doing the previous year.

Another partnership I would be remiss if I did not mention is our continuing relationship with the Building Bridges Organization. Building Bridges has supported events at PRFTA throughout the year. Their selfless efforts with cooperation from Home Depot supported beautification efforts at our Chapel, Community Activity Center and our Headquarters building. This partnership culminated in a wonderful Holiday Meal in December 2021 that the entire PRFTA community was able to enjoy.

Again, I am fortunate to lead our diverse and growing PRFTA family. Everyone has worked together to make the whole more than the sum of its parts. I am truly, **PRFTA PROUD!**

Employee of the Year

Fiscal Year 2021

SHARON USREY



Congratulations to **Sharon Usrey, PAIO Plans Specialist**, for being selected as the FY21 Employee of the Year! She received a Civilian Service Achievement Medal and an On-the-Spot Cash Award for her dedication and superior performance. Some of her many accomplishments include a successful detail to DPTMS to support the Emergency Management program and conducting several Command investigations along with her regular duties. (Photo by Amy Phillips, FHL PAO)

Employees of the Quarter

Fiscal Year 2021



1st Quarter - Stephanie Sonnier

Civilian Pay Technician
RMO



2nd Quarter - Juanito Bautista

FHL Range Operations Specialist
DPTMS



3rd Quarter - Sharon Usrey

FHL Plans Specialist
PAIO



4th Quarter - Ann King

Staff Action Coordination Officer
DPTMS



FORT HUNTER LIGGETT

Celebrates 80 years of service to nation, troops



More than a thousand people attended the Fort Hunter Liggett Open House, May 15. This event provided the public an opportunity to see what an Army installation looks like, to engage with Soldiers and Army Civilians, and the rare chance to try their skills in a weapons simulator. Major features included the smooth landing of a WWII C-47 named Betsy's Biscuit Bomber at Schoonover Airstrip, displays of historical and current military vehicles, a WWII bivouac camp to show public what it was like being a Soldier in that era, opening ceremony with a 13-gun artillery salute, a [Future Service Members Swearing in Ceremony](https://go.usa.gov/xF26j), and historical presentations.

View photos and videos: <https://go.usa.gov/xF26j>



Lindskog family members and Maj. Gen. Jonathan Woodson, commanding general, Army Reserve Medical Command and Brig. Gen. Joseph Marsiglia, commanding general, Army Reserve Medical Readiness and Training Command reveal the Spc. Jameson L. Lindskog U.S. Army Reserve Center plaque during the building memorialization ceremony, June 29. (Photo by Sgt. 1st Class Matthew Chlosta, 63rd Readiness Division)

SPC. JAMESON L. LINDSKOG ARMY RESERVE CENTER MEMORIALIZED IN HONOR OF FALLEN SOLDIER'S SERVICE AND SACRIFICE

A crowd of more than 100 attended the ceremony at PRFTA honoring the 23-year-old Soldier from Pleasanton killed in action March 29, 2011, while serving as a combat medic with the 2nd Battalion, 327th Infantry Regiment, 1st Brigade Combat Team, 101st Airborne Division in Afghanistan. Lindskog's unit was ambushed while conducting clearance operations in Marawara District of the Kunar Province.

PRFTA worked diligently with the Army Reserve Command to collaborate on the event plan and execution.

Read story: <https://go.usa.gov/xtqSq>

Event photos: <https://go.usa.gov/xF2F3>

THE FHL TOTAL ARMY SCHOOL SYSTEM TRAINING CENTER WAS DEDICATED IN HONOR OF MEDAL OF HONOR RECIPIENT PVT. PAUL J. WIEDORFER

Pvt. Wiedorfer's actions in World War II on Christmas Day 1944 enabled his platoon to advance to its objective despite being pinned down by German gunfire. Running through a hail of enemy fire he disabled the machine guns with hand grenades and captured six German soldiers. The May 15 event was well attended by military and civilian leaders, as well as the community.



Master Sgt. Stoddard reads Medal of Honor Recipient Pvt. Wiedorfer's heroic story as TTC-FHL Officer-in-Charge Maj. Jose Yrigollen stands by. (Photo by Maj. Josiah Fisher, 80th TASS)

Dignitaries attending the event included District 30 State Assembly Member Robert Rivas, King City Mayor Mike LeBarre, and commanding generals from the 63rd Readiness Division, the 102 Training Command, the 80th Training Division. (Photo by Rosie Urquieta, 63rd Readiness Division PAO)



CHANGE OF COMMAND



Col. Lisa Lamb assumed command of U.S. Army Garrison Fort Hunter Liggett on June 30, with family, friends, and the garrison community witnessing the ceremony. Community leaders in attendance included Phil Deppert, district director from Congressman Jimmy Panetta's office; King City Mayor Mike LeBarre; along with Army Reserve Ambassadors Dan Furtado and Phil Stage.

Read story on Col. Lamb: <https://go.usa.gov/xtqDg>

Col. Charles Bell received the Legion of Merit Award from Ms. Brenda Lee McCullough, IMCOM-Readiness director, as he passes the command to Col. Lisa Lamb on June 30. (Photos by Cindy McIntyre)

HHC

The Headquarters and Headquarters Company (HHC) for the USAG FHL/PRFTA had a banner year in 2021. While we welcomed new team members to both installations and bid farewell to others, including the Change of Command between Col. Bell and Col. Lamb, the largest event of the year for the HHC was the 80th Anniversary of the establishment of Fort Hunter Liggett. A year-long celebration, marked by numerous events and the culminating open house on Armed Forces Day. This marked the first time in five years that the installation was open to the public, with an estimated 1,500 participants.

The Soldiers of HHC facilitated the training, life support and other logistics of thousands of Soldiers, Sailors, Airmen and Marines in both institutional and tactical training environments. HHC reignited the Troop Construction Program at Fort Hunter Liggett and began building project opportunities for Engineer related units across the Joint Force. Units from Puerto Rico, California, and Montana completed numerous projects both in the cantonment and tactical training areas, increasing FHL's opportunities for other training units to utilize this infrastructure.

HHC facilitated dozens of Distinguished Visitor events ranging from the officials of the Assistant Secretary of the Army's office, the Chief of the Army Reserve, and numerous other General/Flag Officers and Senior Executive Service Civilian employees. These influential senior leaders received information on Fort Hunter Liggett, the value of its vast training area, and its rugged and austere beauty.

HHC participated in frequent community related events, from food drives, parades and finishing the year with Operation Santa Claus in the Southern Monterey County area. Our Soldiers carried the flag of the United States in a variety of events throughout Central and Northern California.



Senator John Laird, California District 17, visited FHL for the first time in October and received a capabilities brief, as well as a ground and aerial tour to orient him to the installation's mission and vast resources to support the DoD and other government agencies. (Photo by Amy Phillips)

Soldiers from FHL and Camp Roberts volunteered to support the King City Wreaths Across America (WAA) in December, serving in the Color Guard, and placed flags and wreaths at the King City Cemetery. DPTMS Lt. Col. Clark Neal was the keynote speaker at the Saratoga WAA event.



USAG FHL/PRFTA was the only Army installation to brief the White House Council on Environmental Quality, and other civilian and Army leaders virtually, July 2. (Photo by Cindy McIntyre)

Read story: <https://go.usa.gov/xF26N>

PUBLIC

The construction of a second microgrid at FHL started in May and is scheduled to be completed late in FY22. The completion of this project enable FHL to produce more electricity than it consumes on an annual basis. This also means that the installation can provide power when PG&E service is interrupted, and continue operations at critical infrastructure facilities. [Read story: https://go.usa.gov/xtqzN](https://go.usa.gov/xtqzN)

PRFTA's second microgrid construction of Node 1 began in June, and is also expected to be complete in FY22. PRFTA's existing solar field was connected to the PG&E grid in December. This means the installation can convey unused generated power to PG&E and helps offset installation expenses via accumulated credits.

Due to all the energy resiliency measures the garrison has accomplished, USAG FHL was the only Army installation to be invited to brief the White House Council on Environmental Quality in July.

The restoration and modernization projects for the FHL 1970s era barracks was in high gear in 2021, and are scheduled to be completed in in FY22 and FY23. This will bring building 295 to TRADOC standards, and all facilities will be more modern and comfortable for the military customers. The garrison is working hard to modernize the 1950s PRFTA barracks as well, which is waiting funding.

Two Intergovernmental Service Agreements with the California Conservation Corps (CCC) and California State University Monterey Bay (CSUMB) were signed. These partnerships enables the execution of much needed habitat restoration for the endangered arroyo toad (CCC) and



FHL BARRACKS 295 is undergoing a \$18 million Full Facility Restoration (FFR) project to bring it to TRADOC standards requiring larger rooms and individual bathrooms. It will house Soldiers attending the 80th Training Command's TASS Training Center. (Photo by Amy Phillips)

Read story: <https://go.usa.gov/xsUTY>



The completed new microgrid located in the former Operations & Maintenance yard, will provide FHL with an additional 5MW of power and an additional 3MW of battery back-up. (Photo by Eric Hailston, USACE FHL)

conduct freshwater mussel and other sensitive species research that is beyond our current capabilities (CSUMB), to improve the conservation and management of threatened and endangered species on FHL.

The \$11 Million Waste Water Treatment Project begins construction in May in 2022, and will take approximately one year to complete. The projects adds a secondary treatment component and reclaimed water reticulation which will enable FHL to reuse treated effluent for non-potable purposes, and help make FHL a water resilient installation.

FHL's new Housing Office was opened in March providing a much-improved workspace for staff and a great first impression for newcomers residing on the installation.

Many other projects are in various stages, such as improving FHL TUSI Heliport, utilities sustainability at both installation, barracks improvements, and parking at the FHL Equipment Concentration Site 170.

ARMY AND ALAMEDA PARTNERSHIP

The Garrison and Alameda County signed an official intergovernmental support agreement (IGSA) for fire dispatching services which allows PRFTA and the County to support each other under the National Defense Authorization Act. The NDAA encourages the Army to form relationships with public agencies and get involved in our communities. At the table are Col. Charles Bell, then-Lt. Col. Serena Johnson and Alameda County Fire Chief Willie McDonald, with the Dublin leadership and emergency services staff in the back. (Photo by Jim O'Donnell)



DES

The Directorate of Emergency Services (DES) proudly serves the installations 24/7, and ensures a safe environment for the workforce, tenants, residents, and visitors.

DES is a major player in the COVID-19 Team Trace, diligently and efficiently contacting anyone who may have come in contact with an infected person. DES provides training to Team Clean and tenants to ensure proper sanitation and precautions are taken to reduce the spread of the disease.

The Physical Security section monitors and coordinates with contractors to upgrade and maintain security systems, and ensures tenants and visiting units understand and adhere to security requirements.

Through mutual aid agreements, DES supported the community by responding to emergencies and wildfires. DES also builds strong relations with community emergency services agencies by providing trainers and training facilities. They also provide training to other community organizations such as the Las Positas College Fire Academy in the San Francisco area. The PRFTA FD completed an Intergovernmental Support Agreement with Alameda County for dispatch services which allows PRFTA and the County to support each other under the National Defense Authorization Act.

Participation in external events also keeps positive community relations. DES supported many community events such as National Night Out in King City and Soledad in August, the Tri-

Valley 20th Anniversary 9/11 Commemoration Ceremony at the Alameda County Fairgrounds Amphitheatre, to name but a few.

In February, FHL opened its second fire station at Schoonover Airstrip, a well-trafficked, C-17 and C-130 capable dirt runway. The fire station now provides improved response capabilities for potential accidents on the airfield, and emergencies to the community.



FHL police officers at the King City Night Out , a national campaign to enhance relationships between law enforcement and the community. (Photo by Akuaha Moreno)



Navy Seabees significantly improved Training Area 10, benefitting future troop training. (U.S. Navy photo by CM2 Michael Schutt)



As part of their pre-deployment training, Army Reserve 471st Engineer Co. built a ramp for the TADSS Building allowing easier access for forklift operations to draw training aids and devices for units coming to train at FHL.

Read story: <https://go.usa.gov/xt32r>

DPTMS

The Directorate of Plans, Training, Mobilization, and Security (DPTMS) provided non-stop support to training throughout the COVID-19 pandemic, and ensured all customers had latest safety guidelines. USAG FHL continued efforts to modernize and provide world-class training aides, such upgrading the Engagement Skills Trainer and the Mobile Marksmanship Training Simulator. This additional capability will allow more Soldiers to increase basic and advanced marksmanship skills with instantaneous shooter feedback.

USAG FHL made notable gains in upgrading and modernizing a numbers of its facilities to support warfighters and improve conditions for Soldiers and Families. FHL building 297 was another major construction effort and now serves as a military police training facility. This facility was designed and renovated to replicate the interior of a residence for Soldiers to rehearse raids, searches and other drills. A number of barracks buildings constructed in the 1970s also underwent multimillion dollar renovations to bring them to TRADOC standards with larger rooms and individual bathrooms for students of the 80th Training Command's TASS Training Center.

Troop construction missions served to elevate installation and Soldier readiness while providing real-world experience to military engineers and saving the government many thousands of dollars. Naval Mobile Construction Battalion 5, based at Port Hueneme, California, completed several installation projects including a classroom facility at Training Area 10 which will be used for future engineer skills training.

The Seabees also completed a 600 foot well capable of producing 86,000 gallons of water per day.

This level of production will enable more opportunities for elements training on FHL to sustain forward training bases. Army engineers also made significant contributions to the installation with projects to improve life-health-safety features such as walkways and stairs as well as expansions to FHL's Fire Fighter Training Center.

DPTMS was part of the team effort with DPW and HHC for USAG FHL's participation in a White House virtual tour for the White House Council on Environmental Quality in July. The Operations Cell led the planning efforts for several major events - FHL's 80th Anniversary in May, FHL's first-ever July 4th Jamboree – that had more than a thousand participants from the community. The garrison-wide team effort contributed to the success of these events, and elevated the profile of FHL and its contributions to local residents.

Perhaps the most significant DPTMS contributions during FY21 were to the Soldiers, Civilians and Families that USAG FHL supports on a daily basis. Of utmost importance were continued efforts to safeguard personnel from the risks of the COVID-19 pandemic. FHL was the first U.S. Army Reserve installation to host a series of COVID-19 vaccination clinics beginning in March. These clinics, in combination with other screening and mitigation measures, enabled FHL and PRTFA to remain open throughout the year and train over 15,000 Soldiers in military schools and collective training events.

KEEPING SAFE THROUGHOUT COVID PANDEMIC



People in line to get their COVID-19 vaccination at the FHL Medical Aid Station. (Photo by Amy Phillips)

DFMWR

Despite the many challenges that COVID-19 presented to the garrison, the Directorate of Family, Morale, Welfare, and Recreation (DFMWR) continued to serve the community faithfully executing services outdoors when possible or virtually.

A major 2021 achievement was the childcare subsidy program to help those working and living at PRFTA, and surrounding communities to offset the high childcare expenses.

Read story: <https://dvidshub.net/r/yijhc>

The Child Youth Services rolled with the punches, keeping their facilities sanitized and safe for customers, kept parents informed at all times of potential COVID-19 exposures, and kept the children engaged with healthy and fun activities.



PRFTA's sustained community relations efforts and Mr. Tertulien (DFMWR) and Mr. Lucid (RM) staff work yielded the installation to tap into a child care subsidy program for those living and working around post. Through these two non-profit organizations, families also have access to a wealth of resources: Hively.org for Alameda County residents, and Cocokids.org for Contra Costa County residents. (Photo by Brian Lucid)

Both installations kept the community informed through town halls and the COVID working group, enforcing safety guidelines, and hosting vaccine clinics to keep everyone safe. Special thanks to **Ralph Blatz** for keeping us on top of requirements, **Team Trace** for tracking cases quickly and notifying people, **Team Clean** for sanitizing facilities so service interruptions are minimal, and **Team Support** to make sure those affected are taken care of.

A whole lot of effort and teamwork from all directorates, tenants and other entities enabled the garrison to provide vaccines to everyone on post as well as family members, Camp Roberts, SATCOM, and the 63rd RD. Medical personnel from the **Presidio of Monterey's California Medical Detachment (CAL MED)**, the **Medical Aid Station staff**, **FHL's paramedic/firefighters**, and **volunteers** helped with vaccination and record-keeping.

The FHL CYS and the Cybrary hosted many events and activities at various locations to keep the little ones engaged. The Teen Center was a great outlet for students while schools conducted distance learning, and allowed them to have some social interactions with friends. They also hosted many fun events, such as a Teen Bowling Tournament.

The Hacienda at FHL serviced more than 7,000 lodgers during the year, and supported more than 15 community special events. The staff also hosted a series of special carry-out meals to support the community.

Continued



CYS hosted the annual Color Run in April with the whole community joining in on the fun. Participants were given white t-shirts which ended up will of color at the end of the event. Trophies were awarded for the fastest runners. (Photo by DFMWR)



Hundreds of people participate in the FHL annual Youth Fishing Derby which is open to the public as a way to give back to the community. (Photo by Amy Phillips)



The 80th TTC float during FHL's first-ever Mardi Gras Parade in March. (Photo by Cindy McIntyre)

DFMWR FHL hosted more than 15 special events throughout the year to help boost morale. Some major events included Fort Hunter Liggett's first ever 4th of July Celebration which attracted almost 2,000 participants, the first Coyote Fall Fest and recurring annual events like the Youth Fishing Derby, Community Expo and Trunk-or-Treat.

DFMWR also partnered with the Community Initiatives Group on many events to enhance resident's morale and welfare, such as the Mardi-Gras event, recurring Karaoke Nights and kick started a BINGO program.

The FHL DeAnza Sports and Fitness Center Fitness Annex opened in February, increasing the overall size of the Fitness Center by 4,800 square feet. The swimming pool was also upgraded with new mechanical equipment to process and heat the water.

The annual Summer Hire Program provided military and community youth learned many skills to help them gain employment in the future, and helped directorates in many functions.



The MWR DeAnza Sports and Fitness Center Fitness Annex opened in February. (L-R) Command Sgt. Major Fluckiger, Col. Bell, FMWR Director Mr. Tertulien, FMWR Combined Activities Manager Mr. Hangartner, Deputy Commander Lt. Col. Stanley, and Deputy to the Garrison Commander Mr. Myhres. (Photo by DFMWR)



DFMWR hosted a luncheon to recognize Summer Hires for their hard work and support to the installation, Aug. 11. They all received a certificate of achievement and talked about their experience while working at FHL. The luncheon was sponsored by USAA, and featured remarks from Garrison Commander Col. Lisa Lamb. (Photo by Ivan Garcia)

GARRISON ACHIEVEMENTS

DFMWR continued

At PRFTA our team was hard at work implementing new programming like Kick-boxing, Karaoke Night, Open Mic Sessions and supporting the community with activities. They also partnered with other directorates, tenants, and partners to bring many morale-boosting events on post.

The FMWR team also participated in a customer service training campaign that resulted in the team being rate #1 for customer service training Army wide for three consecutive quarters.



DFMWR promotes a healthy lifestyle offering programs such as kick-boxing class at PRFTA, run/walks events at both installations. (Photo by DFMWR)



Easter events were held at both installations. Above is the PRFTA Easter Eggs Hunt, April. (Photo by DFMWR)



Sergeant Major, Jerry Silva the PRFTA Hispanic Heritage Month guest speaker, speaks about the importance of celebrating Hispanic Heritage Month, at PRFTA's Community Activity Center, Sept. 15, 2021. (Photo by Jim O'Donnell)



More than 40 members of the PRFTA community took part in the Turkey Trot 5K Run/Walk, November 19, 2021. (Photo by Jim O'Donnell)



Parks Reserve Forces Training Area Choir sing Christmas Carols prior to the Annual Tree Lighting Ceremony. PRFTA in cooperation with the civic organization Building Bridges hosted its annual Christmas Tree lighting and holiday meal on December 2, 2021. The event included carolers, tree lighting, a free holiday meal provided by Building Bridges and a visit by Santa Claus. (Photo by Jim O'Donnell)



Twenty employers from the San Francisco area participating in the California Employer Support of the Guard and Reserve (ESGR) - FHL Boss Lift got a rare opportunity to fly from the Bay Area's Moffett Field to FHL in military aircraft, and observe Army training up close and personal, June 12. (Photo by Amy Phillips) [Read full story: https://go.usa.gov/xF275](https://go.usa.gov/xF275)



FHL first ever 4th of July Jamboree at the Multi-Purpose Range Complex had more than 1,700 participants from the surrounding communities. The event included the kid's carnival, food & beverages, two live bands and a professional fireworks display by a King City vendor. (Photo by Akuaha Moreno)

PAO

The FHL Public Affairs Office (PAO) thrived during the COVID-19 pandemic and produced a record number of products – 22 videos and 19 stories covering all aspects of installation readiness, training, community engagements and partnerships, and much more. And this tally not does not include the monthly broadcasts or special features on Facebook. Command products were shared by the Army, Army Reserve, media, and featured in trade magazines, increasing the command's reach and visibility. All command products are available at: www.dvidshub.net/unit/FHL-PAO

Some major event planning and coverage by the PAO included the May 80th Anniversary Open House; June Boss Lift, Change of Command and Community Appreciation Luncheon; July 4th Jamboree; November Food Drive for the Veterans, and Christmas at the Fort.

Off-post, the PAO coordinated the installation's support of King City's July 4th Parade, Veterans Day, Patriots Day; the VFW Memorial Day event, Wreaths Across America at Saratoga and King City, to name a few. The PAO and DPTMS were key planning partner in Monterey County's Operation Santa Claus. The FHL's generosity to donate toys, and volunteers from FHL and Camp Roberts were essential in making the event a success. The PAO also setup an information booth at the Salinas Valley Air Show in October. Soldiers from FHL and the 21st Signal Brigade at Camp Roberts also volunteered to engage with the public.

The PAO also supports the Garrison Commander by managing and coordinating quarterly Community Relations Working Group engagements with civic leaders from state,



Color guard consisting of Soldiers from FHL and Camp Roberts at the King City July 4th Parade. Volunteers from the **Better Opportunities for Single Soldiers (BOSS) Program**, and tenants selflessly donate their time to support many community events to proudly represent the Army. (Photo by Cindy McIntyre)



More than 20 Soldiers, Army Civilians volunteered to support Monterey's Operation Santa Claus which provided toys and food to 400 families. The FHL community also graciously donated hundreds of toys for this project. (Courtesy photo)

Continued

GARRISON ACHIEVEMENTS

PAO continued

county and city levels. Additionally, the PAO accompanies the Command Team to many community engagements to continue the positive relations and promote the Army in a positive light.

The PAO also coordinated six Public Outreach Group meetings keeping the community informed, and produced the monthly Coyote Community Connection on Facebook.

PRFTA's major community engagement was Fleet Week (October 2-10) at the San Francisco's Marina Green. Although this is primarily a Navy event, the Army has been asked to participate in the past two years. PRFTA had an information booth with historical and current information, as well job listings. Army recruiters and some local units also had a presence at this event which attracted more than 100,000 people.

Also in October, PRFTA hosted its first in-person quarterly Community Relations Working Group meetings since the COVID-19 pandemic in 2019. More than 20 members of the local community, military liaisons and officials participated in this meeting. These meetings have yielded tangible and valuable partnerships, such as the PRFTA-Dublin Intergovernmental Agreement for dispatch services, and the renovation and relocation of the historic Camp Parks sign. Dublin also renewed its commitment to continue the operation of the Camp Parks History Center for another ten years. These partnerships save the Army thousands of dollars each year.

The PRFTA PAO kept the installation informed through various platforms, and supported the installation commander by organizing community town halls for PRFTA and Moffett Field residents, Commander Updates and live broadcasts of installation events over social media.



PRFTA Community Relations Working Group was well attended with representatives from community organizations, civic and military leaders discussing opportunities for collaborations, October 27, 2021. (Photo by Amy Phillips, FHL PAO)



The City of Dublin is helping to renovate and relocate the historic Camp Parks entrance sign from its current location at the southwest corner of the installation, to the access control point for PRFTA. The sign, created by Bruce Goff, a Navy Seabee stationed there during World War II, is eligible for listing on the National Register of Historic Places. The gift will restore the sign's function as an entrance sign that can be appreciated by the public, and allow the Army to meet its responsibility for historic properties. (PRFTA archive photo)



PRFTA participated in the San Francisco's 2021 Fleet Week with a display on the installation mission and job opportunities, October 8-10. The display was a feature of the Humanitarian Assistance Village (an interactive demonstration of U.S. Military and Civil capabilities in responding to a disaster) located on Marina Green in San Francisco. Fleet Week draws 1.5 million visitors each year, with 65,000+ civilians passing daily through the Humanitarian Assistance Village. (Courtesy photo)



FHL opened up a new Wellness Center in July, providing much needed space for religious programs and services. (Photo by Amy Phillips)



FHL Vacation Bible School. (Courtesy photo)

RSO

2021 was a unique year for the FHL/PRFTA Religious Support Office (RSO). The chapels at FHL and Moffett Field began the year meeting outdoors while PRFTA held virtual services as part of the COVID mitigation measures.

By May, services were able to resume to fully in person and indoors. FHL RSO held Vacation Bible School (VBS) outdoors in June (pictured above). Despite the unique format VBS was well attended and a great event for the community. Many thanks to the volunteers who have made this a success.

At the end of the summer, FHL and PRFTA RSO combined to hold a marriage retreat in San Francisco with very good participation. In the fall we were able to resume our Protestant Women of the Chapel (PWOC) program at FHL.

We ended the year with Christmas programs at all our chapels. At FHL, we put together a fun program that allowed all of the children from the chapel to participate. The Moffett Field Chapel and PRFTA chapels both held candlelight services on Christmas Eve.



Moffett Field Chaplain (Capt.) Paul Sauer and religious affairs specialists from the 63rd Readiness Division distributed food, cleaning supplies, toys and school supplies to the Moffett Field Community as part of Operation Care and Comfort, Feb. 7. Thirty families received material support donated by community members. (Photo by RSO)



PRFTA, FHL and 63rd RD chaplains collaborated to conduct a Strong Bonds event held at the Hilton – Union Square San Francisco from September 17-19. There was separate training for single Soldiers, couples and children in attendance. (Photo by Chaplain (Capt.) Paul Sauer)

GARRISON ACHIEVEMENTS



The Fellows February Resume Workshop, led by Talia Wesley, highlighted important elements of a resume, such as the "Purpose" and Accomplishments" and what to avoid. Also covered in this Workshops was information about soft versus hard skills, and job interviewing tips. (Photo by Talia Wesley)

DHR

The Directorate of Human Resources (DHR) supported new employee onboarding, and worked closely with the Garrison HHC to ensure Soldiers and Army Civilians receive a warm welcome, area assigned a sponsor, and are aware of mandatory training requirements.

The Workforce Development section successfully managed the Fellows Cohort 2021 enrolling 10 mentees and 10 mentors. The year-long program provides professional development training and senior leader engagements. They practiced their new skills by identifying, researching and briefing a problem/challenge at both installations to directors. Seven Fellows Cohort 2020 also successfully completed an OPOD in 2021 as part of their Team Project.

The Workforce Development section also developed and instructed its first FHL/PRFTA Sponsorship Training (Onboarding) as part of the Service Culture Campaign for FHL and PRFTA on August 17 with 24 Sponsors.

DHR increased valuable information dissemination from various sources regarding Leadership Development, Individual Development Plan creation, Academic Programs, CES, and information for Military Spouses by ten percent.

DHR hosted four Quarterly Garrison Awards Ceremony processing 147 awards, which required extensive coordination with every directorate to ensure the award requests were properly documented and processed.



Workforce and Soldier Recognition Ceremony at the Hacienda lawn, June . (Photo by Amy Phillips, FHL PAO)



Two DHR personnel also achieved great milestones in their professional development. Workforce Development Program Specialist Talia Wesley graduated from the Operation Excellence: Service Culture Campaign – Train the Trainer course, and earned her Master Trainer Certification in

July 2021. Army Substance Abuse Program Specialist Janette McLaughlin earned her Employee Assistance Professional Certificate in December 2021.

FHL Army Substance Abuse Program Specialist Janette McLaughlin earned her Certified Employee Assistance Professional (CEAP) credential in December 2021. This intensive multiyear journey consisted of over 1,000 Employee Assistance Program (EAP) working hours, hundreds of Professional Development Hours (PDH's) on various EAP topics and a five module final course that required you to pass timed exams at the end of each module.



ISO

In addition to their regular duties to coordinate with garrison, tenant and transient training units to ensure safety is a top priority, the Installation Safety Office (ISO) at both installations hosted community events and employee training.

In February, a Rattlesnake Safety class was offered to employees with Dr. Emily Taylor, professor of herpetology and biological sciences at California Polytechnic State University (Cal Poly) as the instructor. In August, a Fall Protection class was given to FHL DPW and LRC to learn about the different types of harness, lanyards and how each one works to keep them safe.

PRFTA conducted an Occupational Health Wellness Day August 2021. They conducted a Safety Brief, Bingo, Resilience Training recreation, Team building Scavenger Hunt, Bar-Be-Que, and Various Relay Races. This event help promote Safety as well as Team Building. FHL conducted Safety Training for Rattlesnakes and Fall Protection Training which was



Jasmin Zamido with DPW learning how to properly contain a snake, (Photo by Cindy McIntyre)

RMO

The Resource Management Office (RMO) successfully executed \$68.9M budget for FY21 in accordance to IMCOM guidance, and executed \$25.3 for contracts. Two service contracts converted from Memorandum of Agreements to Intergovernmental Support Agreements (IGSA) in their second year during FY 21. The IGSA with the City of Dublin for Municipal Services (garbage, pest control and custodial) will yield \$300K savings per year. The IGSA for Fire Dispatch, also with Dublin, yields \$25K savings from service contract preparation.



PRFTA Command Sgt. Maj. Samuel MacKenzie (center white hat) confers with his scavenger hunt team prior to heading out into the Lake Del Valle Regional Park, in Livermore, Calif. in search of clues, August 10, 2022. (Photo by Jim O'Donnell)

PAIO

The Plans, Analysis and Integration Office (PAIO) successful mitigated COVID restrictions instituted during the pandemic ensuring all common levels of support were met and mission readiness was not compromised. They also hosted a virtual Leadership Training by PowerSkills, Training and Development, INC. to provide a dynamic and interactive 3-day course. Guest speaker included Maj. Gen. Rosende who conducted a presentation on "Leadership and the Mechanics of Change." Garrison Strategic Plan Lines of Effort (LOE) meetings were re-established via MS Teams, becoming the first virtual ISSP Strategic Review and piloted by other installations. PAIO coordinated a rigorous 1-day Commander's Mission and Vision Review, resulting in a new Mission / Vision and Team Acronym for USAG FHL (see page 3).



Staff from both installations gathered to brainstorm and discuss updated garrison mission and vision statements. (Photo by Amy Phillips)

GARRISON ACHIEVEMENTS



First-ever Trivia Night at the Hacienda included trivia games, musical BINGO, lots of great prizes and food/drinks by the Hacienda staff, May 22, 2021. (Photo by Akuaha Moreno)

The ongoing COVID 19 environment put additional burdens on the installation and kept many restricted to their homes or to on-post activities.

FHL leaders and residents stepped up to the plate and formed a new group called **“The Community Initiatives Group”**

to keep residents engaged and resilient. They have made a significant and positive impact to the community morale and is greatly appreciated!

The Community Initiatives Group is comprised by a “mayor” representing each street within the FHL housing community who work with the housing office, HHC and Command Sgt. Maj. Fluckiger. This group works together to discuss issues and ideas to help improve quality of life within the housing community. Open meetings are held at various times and locations supporting community availability along with a Facebook group where residents are encouraged to engage in an open platform setting. (Photo by Akuaha Moreno)

Read story: <https://dvidshub.net/r/fo8gvd>



A casualty receiving team accepts simulated patients at a field hospital at Schoonover Air Field. (US Navy photo by Cmdr. Todd Spittler)

CSTX COMBAT SUPPORT



FORT HUNTER LIGGETT HOSTED TWO LARGE-SCALE EXERCISES IN JUNE WITH MORE THAN 9,000 BOOTS ON THE GROUND

The dedicated garrison workforce put in lots of extra hours to support these exercises, ensuring training missions were safely and successfully executed. The CSTX and Global Medic exercises were combined this year, and was a joint exercise with Navy Reserve Sailors to simulate real-world combat deployment in an austere environment.

Read story on the 4th Cavalry Multifunctional Training Brigade observer coach/trainers: <https://dvidshub.net/r/litsoj>

The Army National Guard also conducted their annual XCTC with the 1-27th Infantry Battalion as the opposing forces to support the NG-Operations Group Wolf and 189th Combined Arms Training Brigade, First Army West, and 79th Infantry Brigade Combat Team. The XCTC enables brigade combat teams to conduct collective training, and prepares them for Army Combat Training Center rotations, deployments, and other missions.



XCTC EXPORTABLE COMBAT TRAINING CAPABILITY



Indiana National Guard 1st Lt. Mark O'Neill, OC/T with Army National Guard Operations Group Wolf briefs the movement-to-contact lane scheme of maneuver to 1-27 Infantry Battalion, 2nd Infantry Brigade, 25th Infantry Division June 11. (Army NG photo by Staff Sgt. Amberlee Boverhuis)



More than 45 Soldiers and personnel from PRFTA took part in a Norwegian Foot March, which was an 18.6 mile march with a 25 pound ruck sack and time constraint of maximum 4 hours and 30 minutes, May 27. (Courtesy photo)



Units from Contra Costa County Special Weapons and Tactics (SWAT) and Alameda County Special Response Unit (SRU) conducted training operations on PRFTA's MOUT Site May 24-25, 2021. The training supports proficiency of the neighboring law enforcement units and builds partnerships and relationships with the Garrison. (Photo by Mark Young)



The Garrison and tenants like the Equipment Concentration Site (ECS) 170, provide critical support to enable successful and safe training missions of customers. **Read story:** <https://dvidshub.net/r/ql3bb1>



(L) British soldiers and the Royal Air Force High Level, Low Opening (HALO) jumps from a C-130 at Schoonover Army Airfield, Jan. 12, 2021. (R) Soldiers attending the 80th Training Command's TASS Psychological Operations (PSYOP) Reclassification Course at Fort Hunter Liggett, California went to the village market as part of their field training, Feb. 1, 2021. **Read story:** <https://dvidshub.net/r/4ms6a4>. (Photos by Cindy McIntyre)



THE SENIOR GUNNER COURSE

is only offered at Fort Hunter Liggett, and the first class of 2021 was out at the Multi-Purpose Range Complex, Jan. 22, 2021. The three-week course allows every student to be proficient in each phase of the operations, from gunner to control tower operator, and it has a 60 percent pass rate. Staff Sgt. Jason Obert, U.S. Army Reserve Command Senior Gunner, designed the course to allow successful students to oversee crew gunnery training in their home units. A three-person crew qualifies by hitting stationery and moving targets and passing classroom coursework. (Photo by Cindy McIntyre)

Pacific Fleet Seabees from Naval Mobile Construction Battalion FIVE (NMCB 5) with an attachment of Marines from the 7th Engineer Support Battalion (7th ESB), establish an expeditionary water well drilling site as part of Exercise Turning Point, Feb. 2, 2021. Read story: <https://go.usa.gov/xt32s>. (Photo by Petty Officer 2nd Class Michael Schutt, NCG One)

