

The official publication of the 3rd Armored Brigade Combat Team, 1st Cavalry Division



Issue 6, December, 2019

Lethal, Ready, Resilient

# GREYWOLF

THE MAGAZINE





# TABLE OF CONTENTS

## Lethal

GREYWOLF 6/9 Sends - [Page: 04](#)

GREYWOLF Master Gunners- [Page: 06](#)

## Ready

Quote of the Month- [Page: 13](#)

2019 in Review - [Page: 18](#)

Maintaining APS-4 - [Page: 16](#)

## Resilient

GREYWOLF UMTs- [Page: 10](#)

Volunteering in Korea- [Page: 14](#)

From the Home Front -[Page: 22](#)



# WE ARE LETHAL READY RESILIENT

Col. Kevin Capra, Commander  
CSM Ryan McLane

Capt. Scott Kuhn, Editor

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# GREYWOLF 6 AND 9 SENDS

CSM Ryan McLane and I would like to extend our sincerest and heart-felt wishes for a happy and joyous Holiday Season to all our GREYWOLF Soldiers and Families. Unfortunately our mission here in Korea does not allow us to be together and celebrate this time with our loved ones. You should know, however, that your selfless gift of service furthers the greatest cause of all; the defense of freedom and democracy. The United States of America and the Republic of Korea are free and at peace today because Soldiers of the GREYWOLF Brigade stand ready to answer the call. We are the Sentinels; the Guardians of our nation and our allies. We are the legacy of the Proud Legions of the 1st Cavalry Division who came before us and who served on this very ground so many years ago. For your sacrifices, you have earned the respect and gratitude of so many across the world.

We are so proud of what this Brigade has accomplished over the past year. The year started with an amazing and successful rotation at the National Training Center. We followed this up by setting the standard for our ability to Fight Tonight by shipping our combat vehicles half way around the world and having them roll off the ships at near 100% operational readiness. Our training in Korea continues to show why the GREYWOLF Brigade is the most lethal formation on planet Earth.

Looking forward to the New Year the Brigade is beginning to set conditions for our deployment back to Fort Hood. More information will be released as we get closer to our return, but we wanted to make sure our Soldiers and families would know what to expect.

First and foremost, our Brigade is deployed and the mission continues until the last flight returns to Fort Hood. What this means for our Soldiers and families as we return is that after an initial 72-hour pass, GREYWOLF Troopers will return to work to complete the reverse Solider Readiness Process and prepare for the return of additional flights and our equipment. Following the transfer of authority in Korea and the return of the final flight, the Brigade will enter a block leave period that coincides with the local school districts Spring Break schedule allowing everyone to maximize their time with their family.

The Brigade will then enter a period of receiving and resetting equipment and also modernizing some of our current combat platforms including updates to the M1A2 tanks, new variants of the M109 Paladin howitzers and replacing our current fleet of Humvees with the Army's newest vehicle, the Joint Light Tactical Vehicle (JLTV). All of this is part of the Army's modernization strategy, which has one focus: make Soldiers and units more lethal to win our nation's wars, then come home safely. We will then head into a period of training to continue to build readiness leading to our next rotation at the National Training Center in 2021.

Once again, thank you for all you do. We could not be more proud of what this Brigade has accomplished over the year. We look forward to our return to our loved ones and what the New Year will bring.

WE ARE...GREYWOLF!

COL. Kevin Capra  
GW6

CSM Ryan McLane  
GW9





DO NOT USE  
REFRIGERATOR



# GREYWOLF MASTER GUNNERS RELISH THE CHALLENGE



By: Cpt. Scott Kuhn

*The steam from the hot cup of coffee floated in the air past a monitor showing various thermal camera angles of the same scene. A shot of a M2A3 Bradley Fighting Vehicle sitting in a battle position. A shot of the mountainside the Bradley is facing in the distance where plywood targets would pop-up shortly. The thru-site picture of what the gunner and vehicle commander are looking at.*

*The NCO watching all of these scenes from high up in the range tower sips his coffee as a target pops. The Bradley fires and the white hot 7.62mm rounds go high.*

*“Tell him he’s not a sniper,” the gruff NCO, the battalion Master Gunner, says. “He needs to be sure he is using a z-pattern.”*



This was a chance for the crew to zero their weapon systems before conducting Table IV of Bradley crew gunnery qualifications. It's also a chance for the Master Gunner, the battalion subject matter expert on all things gunnery, to give last second training for the crew.

For over three months, the 3rd Armored Brigade Combat Team "Greywolf", 1st Cavalry Division has been conducting Bradley Fighting Vehicle and tank gunnery qualifications at Rodriguez Live Fire Complex in the Republic of Korea. And for three months the Master Gunners from the brigade down to company-level have been neck deep in planning and executing all that entails to ensure the brigade is always at its highest level of readiness. But it hasn't come without its set of challenges.

"As the battalion master gunner my main duties is land, ammo and resource management for the battal-

ion," said Sgt. First Class Thomas Brazel, the Master Gunner for 2nd Battalion, 7th Cavalry Regiment. "In addition to that I prepare and train crews for their qualifications."

The Master Gunner is the subject matter expert on a particular combat platform and serves as an advisor to the Commander on how to best employ the weapon systems in battle to achieve the highest level of lethality. They also train crews to effectively operate the platform in various battlefield conditions. During gunnery their tasks also include being able to train and retrain crews based upon trends they see within the unit as well as advise the commander on personnel placement to create cohesive crews that will have longevity.

Most of the Master Gunners and a lot of the crews in Greywolf have conducted gunnery qualifications at Fort Hood, Texas. The difference between the ranges at Fort Hood and Rodriguez Live-fire Complex in

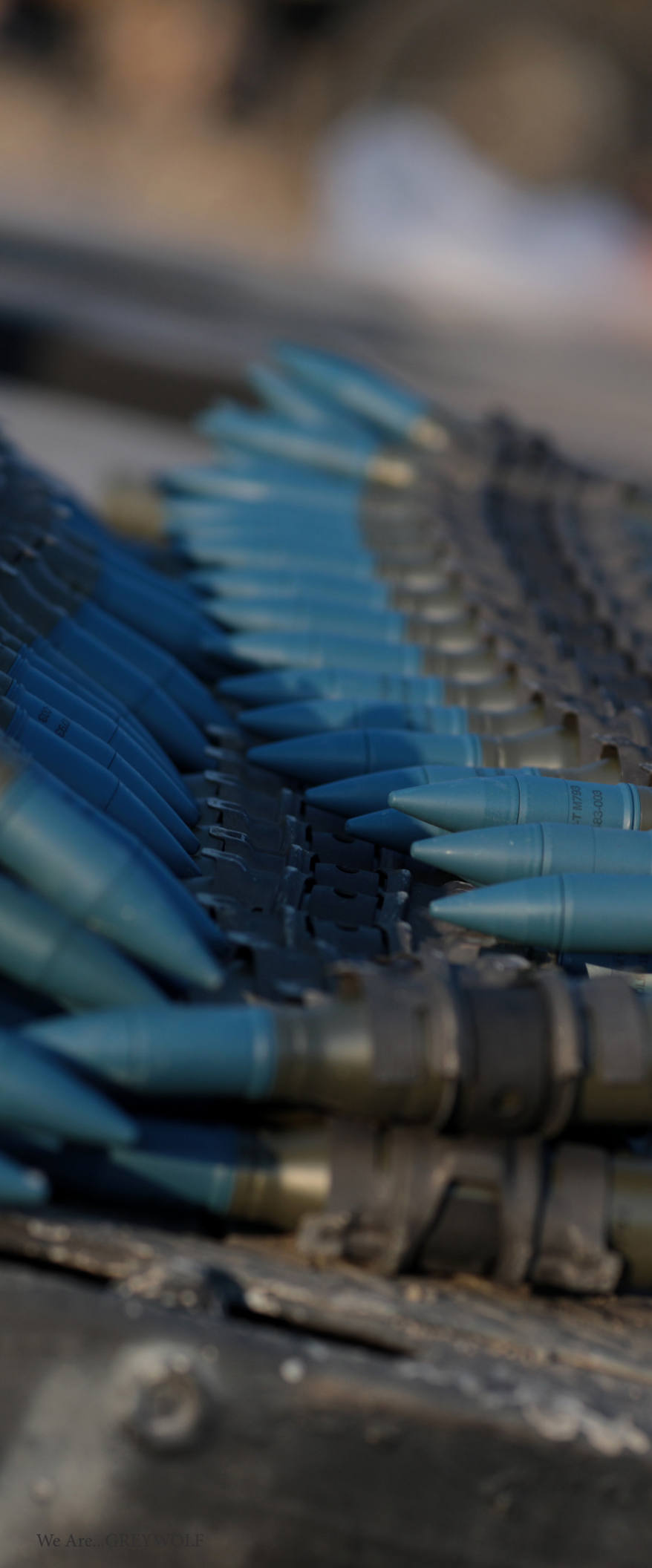
South Korea posed some challenges for both the crews and master gunners. Namely the size of RLFC.

"The range is short and narrow compared to what we are used to seeing at Fort Hood and we can't shoot Sabot or AP rounds," Brazel said. "At Fort Hood with the space we have there it forces our gunners and TCs to scan, it forces them to focus on switchology (changing from one type of round or weapon system to another, switching magnification, changing from day to thermal sites for example)."

But that wasn't the only thing that challenged the crews here.

"RLFC has interesting terrain that challenged my more inexperienced crews," said Staff Sgt. Corey Troxell, master gunner for 6th Squadron, 9th Cavalry Regiment. "For example, tankers don't have to shoot at elevated targets in Texas like they do here and there are small rises and





falls that created issues for the Bradley crews engaging troop targets that didn't allow them to get accurate range to target readings. It was a great opportunity to teach then apply the various methods of target engagement to fight your vehicle in varying battlefield conditions."

In order to overcome some of these challenges related to the range, battalion master gunners made sure to focus a lot of their pre-gunners training in the digital training systems across the peninsula.

"The digital systems helped us immensely here because we can focus on some of the skills that we are not able to due to the limitations of the range such as switching between rounds and scanning across a wider swath of land," said Staff Sgt. Jacob Teague, the brigade's master gunner. "We have Advanced Gunnery Training and Conduct of Fire Training systems that can support our crews at the range. At Camp Humphreys they have Close Combat Tactical Training simulators that can accommodate an entire company."

6-9 Cav was first in the chute for the Brigade in October and shared lesson's learned to help improve the execution of the ranges as the months progressed.

"Being first to go we made sure to share our lessons learned with other units in the Brigade. Most of it was on the small 'range-isms' that were unique to RLFC and Korea," said Troxell. "For instance, the scenario to conduct gunnery does not follow the normal draw required for ammunition laid out within the Training Circular and must be planned off of the scenario built by 2nd Infantry Division."

The Brigade was also faced with the challenge of a shortage of master gunners, especially Bradley Master Gunners.

"We lost a lot of experience before we arrived on the peninsulas due to PCS moves, schools, ETSing," said Teague, "but I have been impressed by how quickly our crews have been able to reload and build the experience neces-





sary to successfully qualify on their platform and sustain the qualification in a challenging environment. A lot of that credit goes to our master gunners across the brigade.”

It isn’t just the actively slotted master gunners, but also qualified master gunners who are now first sergeants or command sergeants major as well as experienced NCOs that have stepped up to help.

“The brigade’s really come together and helped support each other,” said Staff Sgt. Devin Sorensen, master gunner for 1st Battalion, 12th Cavalry Regiment. “Myself and the [Brigade Engineer Battalion] Master Gunner have been running everyone through and helping the crews prepare. We also have people who are ready to go to Master Gunner School and are just waiting on school dates and are eager to become certified. They may not be qualified but they have the knowledge and experience to help us get our crews trained and ready

to go, which has alleviated some of the burden.”

Although there were many challenges to planning and executing a gunnery here, the master gunners all agreed that they did not present an obstacle to success. Many attributed this to the training they receive at the school house and the support they received across the brigade.

“When I was at the school house they told us when we graduated that ‘hey you’re a J3 [the skill identifier for a Bradley master gunner], you’re not a master gunner until you get out on the range,” said Sorensen. “It’s just long days and late nights and getting after it to make sure your crews are ready and lethal.”







# **Unit Ministry Teams provide spiritual resiliency**



The Korean rotation is a deployment unlike many our Soldiers may have experienced in the past. It is a deployment within what would traditionally be considered a garrison environment. How we interact and view this rotation is vastly different from a deployment during active conflict. The GREYWOLF Brigade's Unit Ministry Teams (UMT) have also faced the challenge of how to provide religious support in an environment that mixes the challenges of being deployed with those of being in garrison.

Medal of Honor, and 3rd Battalion, 8th Cavalry Regiment Chaplain (CPT) Emil Kapaun, is held up as a standard of how a chaplain should sacrifice and lead while in garrison and in war. During the Korean War he was noted for his work on the front line, pulling wounded from harm, assisting with the physical necessities of labor and boosting morale as he inserted himself into the rotation of stretcher carrier. He took the time to write letters back home to families of the fallen, often getting a few hours of sleep in order to complete the task. Chaplain Kapaun was a notable leader, caretaker of souls, and a Soldier who stood shoulder to shoulder with his troops, even in captivity as a POW.

"The Korean landscape and mission in Kapaun's day are vastly different than what we are experiencing today during this rotation," said Chaplain (Maj.) Scott Dennis the Brigade Chaplain. "However, like Chaplain Kapaun,

our UMTs go out into the field, interacting within the various squads and teams, not only providing an encouraging word or supporting through a religious field service, but also by digging

talk to when the hard times hit during this deployment.

These hard times may seem different from the hard times during an active war, but there are some

**"This is how we become a better fighting force, through religious events like these that help Soldiers communicate more which raise their spirits, especially during the holidays. It brings the team closer."**

deep with physical work, getting their hands dirty and oily. They are out with the troops despite the rain, the heat or the cold."

UMT's have inserted themselves into the weekly Leader's Time Training, learning from each other and their skill sets, as well as establishing a ministry of presence that allow Soldiers to trust their UMT to feel comfortable to

parallels from missing loved ones at home to being in a foreign country, and for many, fighting the anxiety of unknowns, loneliness, and depression. But that is exactly why UMTs are integral to the fighting force and incorporated at each Battalion level.

"Our Unit Ministry Teams, both in the Republic of Korea and at Fort Hood, have worked hard





throughout the deployment,” Dennis said. “They are ensuring free exercise of religion for all of our GREYWOLF Soldiers and Families by advising the command and providing religious support either directly or through coordination with other resources.”

This rotation has also produced additional roles in support of the UMTs such as Distinctive Religious Group Leader, Sgt. Ebrima Williams from B Co. 3rd Brigade Engineer Battalion, a volunteer Soldier who was screened and approved via the chaplain channels to provide Friday night prayer service at Hovey Chapel. This emulates Chaplain Kapaun’s efforts while in captivity, where he cared for all Soldiers regardless of denomination, religion, faith, or no faith at all.

GREYWOLF UMTs ensure the spiritual health of their troops in this garrison environment. For

example, UMTs have facilitated religious events like a Buddhist Temple stay, a Christmas service, serving the local community and visiting orphanages. Some of the more normalized events like chapel and field services, spiritual and resilient training in a blending of physical fitness and faith, in Strong Bonds events and family/marriage training events, and in cultural tours all of which impact the Soldier’s morale and spiritual health during this

deployment.

“These kinds of religious events bonds Soldiers and keep them open to diverse experiences and bring back warm memories from home,” says Sgt. First Class Michael McHugh from the Brigade’s Headquarters and Headquarters Troop, referring to the HHT Christmas Service and holiday party that followed.

“This is how we become a better fighting force, through religious events like these that help Soldiers communicate more which raise their spirits, especially during the holidays,” said Sgt. Major Gonzalez, the brigade’s operations sergeant major. “It brings the team closer.”







RESILIENT

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**“WE MAKE A **LIVING** BY  
WHAT WE **GET**, BUT WE  
MAKE A **LIFE** BY WHAT  
WE **GIVE**.”**

**— WINSTON CHURCHILL**





# VOLUNTEERING BUILDS PARTNERSHIP AND CULTURAL AWARENESS

By: Capt. Scott Kuhn

In Korean, jawon bongsa means to volunteer and it plays a significant role in their culture. For the GREYWOLF Brigade, volunteering is a way for us to connect with our Korean allies and to also pay forward the kindness they have shown us as well as continue to build a strong and lasting relationship.

Over the past six months of the Brigade's deployment to Korea, every battalion has given back to the Korean community in various ways. Including delivering coal to the homes of the needy to help them heat their homes as the months turn cold here. Recently, Soldiers from 6th Squadron, 9th Cavalry Regiment in conjunction with 210th Fires Brigade delivered over 1,200 cylinders of coal to the needy in the city of Dongducheon.

"I felt like I really contributed to the community," said Spc. Marcus Neal, a cavalry scout with C Troop.

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"It's very humbling to see the impact you make on someone's life no matter how minor you may think it is. I learned from this experience just how much we take for granted. Volunteering helps me get a better perspective on life."

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"There's a lot of stuff we take for granted and heat is one of them. Helping others is always a good feeling."

According to Private First Class Jose Benedette, also with C Troop the coal was bigger than he expected. "When you think of coal you think of charcoal, but these were about the size of a large tin of nuts."

The volunteers formed a human chain from the truck that delivered the coal to the home in need. They then passed the coal up the chain. They weren't alone either as the mayor and other citizens came out to assist in the effort.

"It really felt like a community effort," said Spc. Eric Whipple of C Troop. "We got pretty dirty, but I had a great time and felt good when we were done."

Of course this is just one of many examples of the volunteer opportunities our Soldiers have had the chance to participate in since arriving in July. Other battalions have volunteered to teach English to students, help with disabled children, make kimchi for the hungry and deliver gifts to orphanages.

It isn't just the battalions and companies volunteering, but also individuals like Staff Sgt. Jamil Green, a squad leader with C Co. 1st Battalion, 12th Cavalry Regiment

who started volunteering in Korea when he was stationed here in 2017 and has picked up where he left off, volunteering almost every weekend he has free.

"It's very humbling to see the impact you make on someone's life no matter how minor you may think it is," he said. "I learned from this experience just how much we take for granted. Volunteering helps me get a better perspective on life."

For Cpt. Tristan Laicer, commander of Headquarters and Headquarters Co., 1-12 Cav. Regt., whose company has volunteered for numerous events including serving food at a soup kitchen, interacting with kids at a local orphanage and supporting the USO, volunteering has had a major impact on the morale of his Soldiers.

"Not only do we give of ourselves to others, but we get in return," he said. "My Troopers come back from these events, energized and excited and many are wondering when they get to do it again. It is great for building a solid team within your formation and for also building on the partnership."







# In their own words: 1-12 Cav Soldiers reflect on recent APS-4 experience

Story by Galen Putnam  
U.S. Army Sustainment Command

CAMP CARROLL, South Korea – Soldiers from the 1st Battalion, 12th Cavalry Regiment, 3rd Brigade Combat Team, 1st Cavalry Division, recently conducted a validation live-fire exercise at the U.S. Army's Rodriguez Live Fire Complex utilizing equipment from the Army Prepositioned Stock-4 set at Camp Carroll, South Korea.

The "Chargers" are in the midst of a nine-month rotational deployment to South Korea from their home station, Fort Hood, Texas.

The Army Field Support Battalion – Northeast Asia oversees APS-4 operations in addition to a number of other missions. AFSBn-NEA provides readiness to U.S. Army Pacific through the mission command of APS-4 assets located in South Korea and Japan. The battalion receives, stores, maintains, accounts for, and, on-order, issues, APS-4 assets in order to provide strategic flexibility, support, and depth to U.S. Army forces.

Three Soldiers from 1-12 Cav, Capt. Brandon Sharp, battalion S-4, 2nd Lt. Dillon Wyant, tank platoon leader and Sgt. 1st Class Ryan Rutkowski, platoon sergeant/tank commander, shared their observations.

## ON WORKING WITH APS-4

Wyant: "Being able to have this many civilians to come down and actually work on the tanks was a great experience because normally we are used to only having one, which is hit-or-miss because they have so many tanks they have to work on and their focus is on the ones that really need it.

Here, having a dedicated team for almost every single tank made things go really quick. I haven't had the opportunity to work with Army Materiel Command personnel before, so this was a good experience."

## EQUIPMENT ISSUE

Rutkowski: "The equipment performed wonderfully. Everything was very on-point. We never really had any issues. Everything went just like it was supposed to."

Wyant: "The issue process was extremely smooth and very easy, honestly. The civilians here have been extremely helpful, they told us exactly what they wanted and exactly how the process was going to go. Any time we had a hiccup throughout the process they jumped in and helped us correct it. When we were out testing the actual equipment, they were out there with us in case we had any problems, which we didn't thankfully. The drawing process was extremely easy and things went smoothly overall."

## ON WORKING WITH CIVILIANS

Sharp: "I haven't had an experience quite like this having Army Materiel Command personnel on hand to assist us so closely. In the past I've worked with some individual representatives that were technicians for specific pieces of equipment, but not working directly with an AMC organization with this kind of experience."

Rutkowski: "Everything was well-planned and well-executed. We had briefs every day telling us what we were going to do, when we're going to do it – who, what, when, why –



everything was covered, everything was very detailed and everything was very well-planned.”

## THE EQUIPMENT

Sharp: “The equipment in APS-4 is nearly flawless. We had barely any maintenance issues at all. The equipment tested extremely well. It is validated to ‘Fight Tonight’ if need be. The civilian team here at AFSBn-NEA conduct all of the normal annual services, so the equipment is always in top shape. The equipment is validated, it is ready, and it can be rolled out at a moment’s notice if necessary.”

Wyant: “The equipment that we fell in on was all set to go. They had everything that the tank should have ready for us BII (basic issue items)-wise, everything it needs to actually go out and execute the mission was already laid out for us. Everything was pretty much in perfect condition and if we did find any deficiencies, the professionalism of the civilians here really showed through. We just let them know, ‘Hey, these are the deficiencies,’ and they corrected it on the spot.”

Rutkowski: “The equipment performed wonderfully. Everything was very on-point. We never really had any issues. Everything went just like it was supposed to.”

## LIVE FIRE

Sharp: “When we were firing, they (AFSBn-NEA personnel) were actually updating gun cards as we shot the main gun so they are really on top of things from the issue process to actual firing to the turn-in process.”

Wyant: “When we did go out and shoot, it was actually pretty fun. It is great getting to fire main gun rounds manually and remotely. Again, overall, everything went really smooth. We tested all of the weapons systems and everything checked out with no problems at all.”



## TURN-IN PROCESS

Wyant: “The turn-in process took a little bit longer than the issue process because we had to clean the vehicles and the civilians had to come in to do their inspection process and they were very thorough, but they worked extremely fast getting everything they needed to do completed. So, when we got to the final turn-in process things went extremely smooth.”

## ASSESSMENT, PERSONAL OBSERVATIONS

Rutkowski: “Things went really well. The execution piece had a really good flow to it. As far as training value, there a lot of things we can take away from this experience, especially knowing our jobs just a little bit better.”

Sharp: “This was a good learning experience for me as a maneuver officer to better understand how the civilian team can partner up with green suiters and learn how they do things. The guys are pretty much all veterans, so they understand how we do business. It was very natural. We worked in lockstep the entire way. They are truly experts on this equipment. They know what widget is what during the inventory process so we were able to blow out of this place really fast. That’s the goal, to be received, draw the equipment and move out quickly to whatever contingency we are called to do and they definitely facilitate that.”

The AFSBn-NEA falls under the 403rd Army Field Support Brigade, headquartered at Camp Henry, South Korea. The 403rd AFSB is a subordinate unit of the U.S. Army Sustainment Command headquartered at Rock Island Arsenal, Illinois. ASC, the control hub for global Army logistics, falls under the U.S. Army Materiel Command headquartered at Redstone Arsenal, Alabama. AMC, a four-star command, delivers logistics, sustainment and materiel readiness from the installation to the forward tactical edge to ensure globally dominant land force capabilities.



# 2019 IN REVIEW

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## GREYWOLF TAKES NTC BY STORM

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The start of 2019 saw the GREYWOLF Brigade heading for the National Training Center. The month long rotation saw the Brigade conduct 162 KM of movement, 277 hours of continuous contact, 5 brigade attacks, 2 brigade defenses, 8 combined arms breaches and 2 air assaults all leading to a ready and lethal Armored Brigade.

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## HONORING A HERO

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In March, GREYWOLF had the privilege of honoring former 3-8 CAV Soldier, Sgt. (R) Daniel Cowart when his Silver Star was upgraded to the Distinguished Service Cross for his actions in Iraq. Cowart lost his leg when he tackled a terrorist wearing a suicide vest. The Distinguished Service Cross is the second highest medal for valor.

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## GREYWOLF SETS READINESS STANDARD

The GREYWOLF Brigade set the readiness standard for a deploying force when they loaded their equipment on ships and drove all but one of their tanks and bradleys off the boats under their own power marking a nearly 100% Operational readiness rate. This level of maintenance would transfer to improving the readiness of the KEES fleet that the unit fell in on.



## ASSUMING THE MISSION

In July, nearly 69 years to the day of when the 1st Cavalry Division came ashore during the Korean War, GREYWOLF assumed the rotational Brigade mission in support of 2nd Infantry Division and our Republic of Korea allies.

“We stand shoulder-to-shoulder with our allies building readiness by strengthening our partnership. Our tactical readiness enables strategic-level deterrence. It ensures the President and our diplomats always have the ability to negotiate from a position of strength. Our partnership with the ROK Army informs our adversaries they are better off talking to the Department of State, because they do not want to test our alliance.” - Col. Kevin Capra







## COMBINED TRAINING IMPROVED PARTNERSHIP AND INTEROPERABILITY

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The GREYWOLF Brigade conducted numerous partnered training exercises with the Republic of Korea Army following our assumption of the rotational Brigade mission. The training included combined arms breach training, platoon live-fire and dense urban environment training. In addition, our battalions conducted professional development and held social events with partnered units. All of which improved relationships and interoperability.

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## LEADERS TIME TRAINING DONE RIGHT

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GREYWOLF continued to place an emphasis on Sergeant's Time Training. Winning in Korea is being a better and more lethal Soldier than when you deployed and STT gets at that effort. STT allowed our noncommissioned officers to get back to the basics and teach, through repetition, individual skills required of each Soldier to function as a team. And they did it by the book by using the 8-step training model and stick to the plan.

“At every level, no matter how complex the Mission Essential Task List (METL) or collective task is, it all boils down to a series of individual tasks executed to standard.” Cpt. Wayland Griffin.

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## BECOMING MORE CULTURALLY AWARE AND AMBASSADORS OF US ARMY

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GREYWOLF 6 laid out 6 points to winning while in Korea and one of those points was to be more culturally aware and our Soldiers have done just that. IN addition to the multiple Good Neighbor Programs and events, the units included cultural events on their training calendar that would expose their Soldiers to Korea from visits to temples and the war museum to volunteer opportunities within the local communities surrounding the bases. Our Soldiers have been true ambassadors of the United States Army

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## GUNNERY HELPED MAINTAIN CREW READINESS

A familiar sight for the GREYWOLF Brigade, whether we are in Texas or in Korea, is our tanks, Bradleys and Paladins launching rounds ranging in size from 25mm to 155mm across large distances and destroying targets. This is Gunnery. It is an important aspect of maintaining readiness by certifying new crews and sustaining the capabilities of established crews.

Starting in October and going through the end of 2019, our crews braved the heat and the cold weather as the seasons changed. Beginning with Gunnery Skills Training and culminating with crew qualifications, gunnery keeps GREYWOLF Ready and Lethal.

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# FROM THE HOME FRONT: GREYWOLF KIDS EARN SPURS DURING SPUR RELAY







The Soldiers of Home Station Mission Command sponsored a Spur Relay for the children of the GREYWOLF Brigade. The relay gave the children a chance to get a small taste of being a Soldier.

# WE ARE

WE ARE men and women of character  
and consequence

WE ARE Soldiers and Families proud to  
serve each other and our nation

WE ARE one impenetrable unit; seven  
Battalions under one Shield

WE ARE the Sentinels; Guardians of our  
nation and our allies

WE ARE the Legacy of the Proud Legions  
of the 1st Cavalry Division

WE ARE Living the Legend; honoring  
the reputation of the Cavalry  
Troopers who came before us

WE ARE LETHAL!  
WE ARE READY!  
WE ARE RESILIENT!

WE ARE...  
GREYWOLF!