

AFSPC Commander highlights Joint, Coalition warfighters at Space Symposium

By 2nd Lt. Kristen Shimkus

STORY ON PAGE 11

(U.S. Air Force photo by Staff Sqt. Dennis Hoffman)

COLORADO SPRINGS, Colo. — Gen. Jay Raymond, commander of Air Force Space Command and the Joint Force Space Component Command, speaks to an audience at the 35th Space Symposium in Colorado, April 9, 2019. Throughout his speech, Raymond honored past pioneers in space and military history, and highlighted the achievements of young AFSPC, JFSCC and international partnered space operators, who are the future of space.

721st MSG inactivates, realigns with 21st MSG

By Staff Sgt. Emily Kenney | 21ST SPACE WING PUBLIC AFFAIRS

CHEYENNE MOUNTAIN AIR FORCE STATION, Colo. — The 721st Mission Support Group inactivated and realigned with the 21st Mission Support Group in a ceremony April 5, 2019 at Cheyenne Mountain Air Force Station.

Doing the honors of inactivating the unit was Col. Todd Moore, 21st Space Wing commander.

"The inactivation consolidates overhead and support functions while reusing the manpower savings found in command and staff sections," said Moore. "Our 21st MSG will better be able to win today's and tomorrow's fight with the resulting manpower reinvestments, and it will be postured to take care of our warriors and their families by relieving stressed work centers at both locations."

The realignment will allow MSG Airmen career-broadening opportunities, as they will now be able to regularly shift from Peterson Air Force Base to CMAFS depending on mission needs. "The realignment will put all defenders unpost rotations," said Lt. Col. David Knight, 21st and the 21st Logistics Readiness Squadron.

Security Forces Squadron commander. "With more regular rotations, defenders will become more well-rounded Airmen, with not only expertise in base defense and security, but also in the law enforcement aspect of the field."

The realignment also serves as the first step in the 21st Communications Squadron's transition to focus on cyber defense.

"As a result of the merger, the communications squadron will be able to establish a cyber defense mission," said Lt. Col. Thomas Hamlyn, 21st CS commander. "With the merge of the two squadrons, we are able to reinvest personnel to the new Cyber Protection Flight. In addition to cyber defense, the merger brings synergy to the support we provide our mission partners."

The 21st MSG is composed of the 21st SFS,



CHEYENNE MOUNTAIN AIR FORCE STATION, Colo. — Col. Robert Moose (right), the last commander of the 721st Mission

21st CS, 21st Force Support Squadron, 21st Civil Support Group, hands over the 721st MSG guidon to Col. Todd Moore (left), 21st Space Wing commander, during the 721st der the same leadership, enabling more regular Engineer Squadron, 21st Contracting Squadron MSG inactivation ceremony, April 5, 2019 at Cheyenne Mountain Air Force Station, Colorado. The 721st MSG was inactivated and realigned to be a part of the 21st MSG.

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AF WEEK IN PHOTOS



21st SPACE WING COMMANDER'S CORNER STRENGTH AND PREPARED Community

By Lt. Col. Carl Bottolfson | 21ST OPERATIONS GROUP

PETERSON AIR FORCE BASE, Colo. — Community is a term we hear brought up a lot during commander's calls, public service announcements and in the media. It has different meanings and different significance to everyone. From the Air Force perspective, community normally in-

cludes the base populace or the Airmen within our squadrons. Essentially, it is any social group, like our neighbors or a group of people we share a close connection with and depend upon. As I have come to observe over my years on active duty, how we define and experience community is determined largely by

the type of installation upon which we reside. Some postings facilitate stronger bonding. With others, we are scattered about town and rarely interact outside the workplace. How we define community, or how it is comprised, is not as important as the extent to which we are actively a part of one, and that our community supports our lives and the lives of our fellow Airmen and their families. But why is community important? As I saw first-hand, an individual's community helps them navigate the darkest of times and shares in their

achievements. It is a support mechanism that helps us build resilience tools and shapes who we ultimately become. It offers us opportunities to help others in their time of need and provides us a strong foundation from which we grow.

From the very beginning of our Air Force careers, we are immediately intro-

duced to a version of

community. However,

it is normally our first

duty station where

we start seeing the

broader impacts and

benefits of commu-

nity. Geographically-

isolated bases and units

where there is a clear

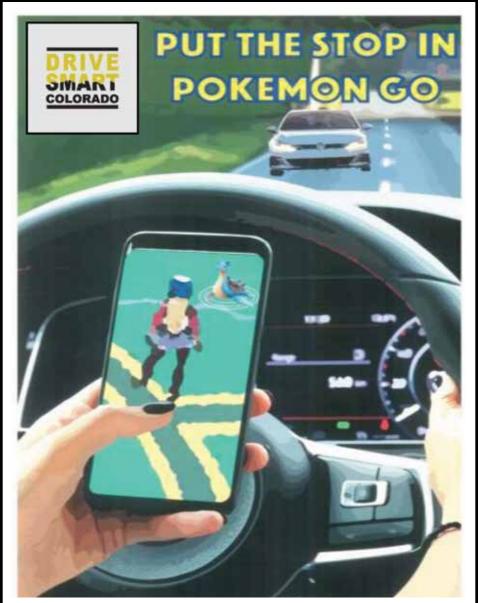
sense of mission tend

It is important that we take extra steps to reach out to the families of those serving on an unaccompanied tour.

> to form tighter communities out of necessity, out of a sense of shared purpose, or in some cases, adversity. Deployments are the obvious example of where a community forms for the service member and those at home. In the 21st Space Wing, we have those that deploy, but the wing is also unique in that we have many unaccompanied assignments in austere locations. These assignments are the most challenging. Not as much for the active duty member, but more so for their families, especially if the family is not close to a military installation.

Without active measures by the community to include the family, they can easily be left out or unaware of community activities and support forums. It is important that we take extra steps to reach out to the families of those serving on an unaccompanied tour. I have seen families struggle too many times when the military community could have helped. Making the initial connection is the most difficult step. One such opportunity is the wing's monthly Deployed Family and Community Dinner. This venue offers a wonderful chance to build new bonds and reaffirm the old. We often focus on the deployed, but as we have many families in the area with spouses stationed afar, this setting is truly intended for all.

This is not to say only military members and their families form our community. In Colorado, we depend greatly on the local community for support, and together we make this area greater. Colorado has a large number of former military residents, and it shows through the state's hospitality and comradery with those that are serving, and those that have served. With less than one percent of the population currently serving, it will be imperative that we as leaders make a greater effort at reaching out to our comrades and ensure the military community lives on. Our special military community is perhaps our greatest strength, but it is something that must be nurtured so we can continue being the world's greatest Air Force.





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Senator visits Cavalier Air Force Station

By Capt. William Tanner | 10TH SPACE WARNING SQUADRON

CAVALIER AIR FORCE STATION, N.D. — The 10th Space Warning Squadron Spartans hosted Sen. Kevin Cramer and his staff during a visit to Cavalier Air Force Station, Feb. 21, 2019.

The senator's visit to Cavalier AFS was part of a large, state-wide tour and marks the second time in two years that he has visited the installation.

As part of the tour, Cramer and his staff received briefings on everything from ongoing and completed quality-of-life initiatives, to crucial missile warning and space situational awareness operations conducted by the 10th SWS operations team.

"On this particular trip, we got the chance to highlight where we have continued to improve since his last visit," said Lt. Col. Stephen Hobbs, 10th SWS commander. "We were also able to communicate the long-term plan to improve the mission, facilities and quality of life for 10 SWS members."

The tour began with a look at the base Community Activity Center, where Cramer saw firsthand the recreational amenities available to the members of the Air Force's only CONUS-isolated installation.

Next, the team showcased the base's newly built unaccompanied Airmen dormitory.

Senior Master Sgt. Karmann Pogue, 10th SWS superintendent, emphasized the importance of the project, which gives unaccompanied Airmen safe and comfortable accommodations as they spend 15 plus months separated from their families.

"The new dorms are a significant improvement for the base and its military members, as they replaced the 46-year-old 'temporary' unaccompanied dorms and were highlighted as a critical need during his last visit," said Hobbs.

Cramer and his staff also visited the Perimeter Acquisition Radar Attack Characterization System building.

The PARCS building is one of the tallest in the state of North Dakota and it houses the phased-array radar used by the operators to detect incoming ballistic missile threats over the U.S. and southern Canada.

In addition to its primary missile warning mission, the radar also tracks satellites and debris orbiting the earth and provides approximately one hundred thousand data points daily to the 18th Space Control Squadron, the command and control entity at Vandenberg Air Force Base tasked with delivering foundational space surveillance and battlespace awareness, ensuring global freedom of action in space.

The mission tour demonstrated how the site generates and regulates the massive amount of power required to operate the radar. During this segment, the senator saw—and climbed to the top of — a 16-cylinder modified tugboat engine, which is used to generate power for the entire installation.

The mission tour continued with a visit to the Missile Warning Operations Center, where the visitors were briefed on PARCS capabilities and the operational procedures for the missile warning and space situational awareness missions.

The tour concluded with lunch at a local café, where he interacted heavily with local residents. He then attended the City of Cavalier Chamber of Commerce meeting, where he highlighted the importance of Cavalier's mission and stressed his appreciation for the vital support the local community provides the 10th SWS.



CAVALIER AIR FORCE STATION, N.D. — Sen. Kevin Cramer (center) takes a photo with 10th Space Warning Squadron leadership during his visit to Cavalier Air Force Station, North Dakota, Feb. 21, 2019. During his visit, Kramer was briefed on ongoing and completed quality-of-life initiatives, as well as crucial missile warning and space situational awareness operations conducted by the 10th SWS operations team.

"We very much appreciate the opportunity to demonstrate how the Spartans of Cavalier AFS are flawlessly performing our mission to defend the nation and our allies each day," said Hobbs. "We are very thankful for the tremendous support we receive from our elected civilian leaders like Sen. Kevin Cramer."



BASE BRIEFS

21 MDS CLOSURE

The 21st Medical Squadron will be closed today, April 11 from 11 a.m. - 4:30 p.m. for a training day. Normal hours will resume April 12. For appointments, please call 719-524-CARE (2273).

HEART LINK: SPOUSE ORIENTATION CLASS

Friday 9A.M. — 4P.M. April 12, in Bldg 350, Room 1016. ALL military spouses are highly encouraged to attend this class; regardless of how many years you have been affiliated with the military.

Come learn the most current resources available to military spouses at Peterson AFB. Hear from all of the helping agencies and have a base bus tour where you'll visit Cinderella's Closet, Airman's Attic, the Loan Locker, ITT/Outdoor Recreation and more, plus meet other spouses.

A continental breakfast, lunch & childcare (thru the FCC program based on availability) are included in the class. Please contact Nona Daugherty at nona. daugherty@us.af.mil or 719-556-9264 for more information or to register.

WALK-A-LAP

Walk a lap during the month of April and show your support for sexual assault survivors at the Peterson Air Force Base track. This year's goal is 6,769 laps to represent the number of sexual assault reports made in fiscal year 2017. T-Shirts and other promotional items will be available while supplies last. Registration forms will be available at the base gym.

CHAPEL HOLY WEEK EVENTS

- Palm Sunday, April 14. Catholic Mass at 0900 and Protestant Worship at 11A M
- Holy Thursday, April 18 Mass at 1730 with Adoration held from end of mass to 8 P.M.
- Good Friday, April 19. Catholic Stations of the Cross at 5:30P.M. Catholic Good Friday Service at 6P.M. Protestant Tenebrae Service at 7P.M.
- Holy Saturday, April 20 Vigil Mass at 8P.M.
- Easter Sunday, April 21 Catholic Mass at 9A.M. Protestant Worship at 11A.M.
- For Passover Seder info please call Peterson Chapel at 719-556-4422

SEXUAL ASSAULT AWARENESS AND **PREVENTION MONTH**

On April 18 the Peterson Air Force Base Sexual Assault Prevention and Response and 1 in 6 will hold a presentation at 1 p.m. at the Base Auditorium on "Normalizing the Conversation for Male Survivors of Sexual Abuse or Assault." The SAPR staff selected this particular presentation as an effort to

meet the Secretary of Defense directed initiative to address sexual assault prevention and response for military men.

SKIN CANCER AWARENESS SCREENING

The U.S. Air Force Academy Dermatology Clinic is offering full body skin cancer screening exams with a self-referral. No need to see your primary care manager.

Dates: April 1 - 18

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Base, Cheyenne Mountain Air Force Station and Schriever Air Force Base POCs: Tech. Sgt. Daniel Pontillo

Contact: DSN: 719-333-5292 /Comm 719-333-5292

BASIC EMPLOYEE MANAGEMENT RELATIONS TRAINING FOR SUPERVISORS OF **CIVILIAN EMPLOYEES**

Training is scheduled April 23 from 8 a.m. – noon in the civilian personnel training room, building 350. The following topics will be covered: leave, discipline, Defense Performance Management and Appraisal Program and reasonable accommodation. To register for the class, email Mr. Clint Clouse at clint.clouse@us.af.mil.

NOTE: This class does not fulfill the requirements for the mandatory supervisory and managerial training courses that are taken on-line through Air University.

PETERSON AIR AND SPACE MUSEUM

The Peterson Air and Space Museum resumed normal hours on March 19. Hours are Tuesday - Friday 9 a.m. - 4 p.m. Starting in April, the museum will be open the second and fourth Saturday of each month from 9 a.m. – 4 p.m. For more information, check www.petemuseum.org, or call 719-556-4915.

MATH CONCEPTS

MAT-113A — Begins June 12th — Education Center, 719-596-9235 Do you need a MATH class for your CCAF? MAT-113A, Math Concepts,

a five week CCAF approved math class, meets for five weeks on Wednesday nights from 5 - 9 p.m. starting on June 12 and ending on July 19 at the Peterson AFB Education Center. If you need a math class to complete your CCAF degree, call 719-596-9235 or email johaar@ccu.edu.



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For information in the event of a Peterson Air Force Base emergency, contact the Straight Talk line at (719) 556-9154.

Medical Airmen work to improve patient care efficiency in Afghanistan

By Capt. Anna-Marie Wyant 455TH AIR EXPEDITIONARY WING PUBLIC AFFAIRS

BAGRAM AIRFIELD, Afghanistan (AFNS) — Medical professionals at the Craig Joint Theater Hospital, or CJTH, at Bagram Airfield are working to make positive impacts during their deployment so future patients and providers can benefit.

Lt. Col. Valerie Sams,455th Expeditionary Medical Group trauma medical director and physician, is leading a trial use of the T6 Health System mobile device to improve trauma care at CJTH, the most capable Role III trauma hospital in Afghanistan.

The current trauma resuscitation documentation and data collection process in Afghanistan is very similar to the process stateside, Sams said. A five-page paper form, a trauma resuscitation record, is used to document patient care and is hand written by healthcare teams.

"The Joint Trauma System's Department of Defense Trauma Registry struggles with data capture since much of it relies on handwritten documents and from memory during trauma events that must be scanned to be trackable and viewable by registry personnel," Sams said.

"Unfortunately, there are many flaws in today's healthcare environment with a pen and paper system of documentation," she added. "Much of the paper documentation comes up missing, is not legible, and in theater, many pieces of the patient's record remain behind in theater, never making it to the central data repository due to the nature of traumatic events under duress in a war zone."

The T6 Health System mobile device application is a high resolution, digital documentation system, that is a multi-dimensional data and point-of-care analytics system that opens up the possibility of precision and predictive trauma care to theater if CJTH staff can explore the feasibility of using this technology in routine care of trauma patients, mass casualty situations, point of injury and en-route care.

"The in-theater trial will allow us to conduct a simulation of utilizing the application through the continuum of care involving all potential end-users and stakeholders to determine logistical and technical feasibility," Sams said. "Utilization of such an electronic record capture tool will enable us to realize the benefits over a paper and pen system that has many times failed the healthcare delivery system in capturing longitudinal health record information for our warriors and all beneficiaries under our care."

Sams said the system promotes and supports a reliable and secure bi-directional data exchange with existing information systems, which streamline paperwork processes across various hospital staff and functions.

"Patients move through many teams of care, and it can be challenging to get a good picture of exactly what happened from the time of injury to the time of treatment," said Capt. Katie Barnack, emergency room nurse. "This will help us keep a more complete record and helps us give patients the appropriate care at the appropriate time. We're also able to capture a lot more data, ensure it's accurate and get it in their permanent records."

Barnack said the trial, which began in early March, has been going well.

"The system is user friendly — I like it," Barack said. "We've already used it on several real traumas. I think it's more efficient." At the end of the day, Sams said it's all

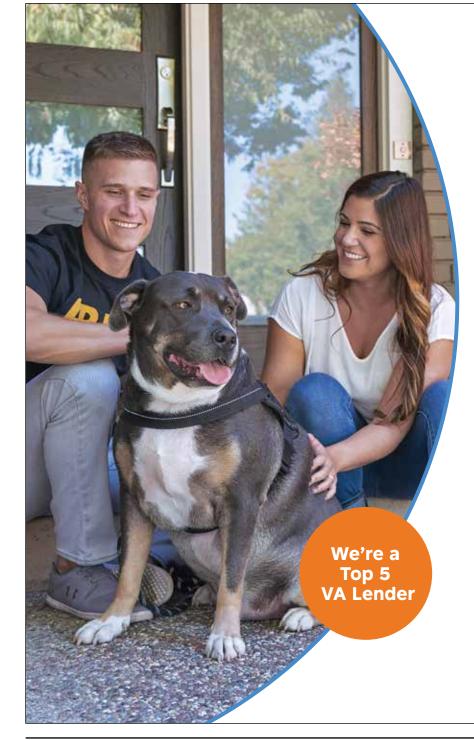


(U.S. Air Force photo by Capt. Anna-Marie Wyant)

BAGRAM AIRFIELD, Afghanistan (AFNS) — Capt. Katie Barnack, an emergency room nurse, and Lt. Col. Valerie Sams, a trauma surgeon, both currently deployed to the 455th Expeditionary Medical Group, demonstrate the T6 Health System, which is in trial phase at the Craig Joint Theater Hospital at Bagram Airfield, Afghanistan, March 30, 2019. The T6 Health System mobile device application is a high resolution, digital documentation system that may be used to replace some paper records and streamline patient care processes.

about improving efficiency in patient care, and ultimately saving lives and helping joint and coalition forces get home to their loved ones.

"I think there is no better way to connect to the mission than to be here to take care of those who are putting their lives on the line," Sams said. The 455th EMDG is the medical component of Task Force Medical-Afghanistan, providing combat medical services and support to U.S. and coalition forces throughout Afghanistan. The group staffs the CJTH and serves as hub for all aeromedical evacuation missions within the Combined Joint Operations Area-Afghanistan.



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21st CES conducts its annual open house

By Robb Lingley | 21ST SPACE WING PUBLIC AFFAIRS

PETERSON AIR FORCE BASE, Colo. — The 21st Civil Engineer Squadron held their second annual open house on Peterson Air Force Base, March 29, 2019. The open house allows friends and families to visit the 21st CES and see what their spouse, mom or dad does daily at work.

"Open house is considered a 'grazing day' because all the different work centers bring in different appetizers and barbeque," said Senior Master Sgt. Aidaliz Lagueux, 21st CES first sergeant. "We love to have barbeque competitions."

The family-friendly event had a bounce castle in the snow

barn provided by the Peterson AFB Fire Department, plus static displays in the parking lot from the Explosive Ordnance Disposal technicians, the Fire Department and 21st CES Dirt Boys.

"Lt. Col. Landon Phillips, 21st CES commander, is all about family and this event is an extension of that," said Lagueux. "Family is important to him and he wants to make sure that all of his Airmen understand the importance of it. This event showcases the culture of family that we have in our organization."

Lagueux said the 21st CES has about 16 different Air Force Specialty Codes. These cover everything from fire to EOD, structures, engineers and emergency managers.

"The open house allows our Airmen to display some of the equipment that they use in their work centers," said Lagueux. "It gives families the opportunity to climb on our equipment, spray water from our fire truck, or see some of the equipment that EOD uses."

The 21st CES tries to schedule the open house whenever there's a big deployment so spouses can meet other Airmen and their families. They feel it helps them reach out for help if they can put a face to a name.

'We're a very tight knit family here," said Lagueux. "We want to make sure that family doesn't end with the service member. Family extends to our military families as well."

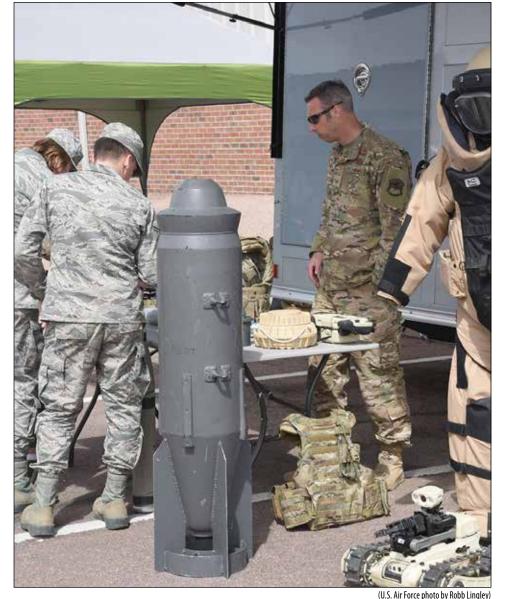


(U.S. Air Force photo by Robb Lingley)

PETERSON AIR FORCE BASE, Colo. — Civilian families view static equipment outside the snow barn during the 21st Civil Engineer Squadron open house on Peterson Air Force Base, March 29, 2019. The 21st CES displayed their equipment to showcase their capabilities and how they execute their mission on Peterson AFB.

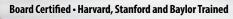
PETERSON AIR FORCE BASE, Colo. — A 21st Civil Engineer Squadron explosive ordnance disposal technician explains equipment on display to Airmen at the 21st CES open house on Peterson Air Force Base, March 29, 2019. The all-day event allowed EOD personnel to showcase what they do to visiting families and friends.





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(U.S. Air Force photo by Senior Airman Alexander Cook) Capt. Andrew Olson, F-35 Demonstration Team pilot and commander, performs a dedication pass during the Melbourne Air and Space Show in Melbourne, Florida, March 30, 2019. During the two-day event, more than 50,000 guests attended the Melbourne Air and Space Show.

> (U.S. Air Force photo by Yasuo Osakabe) A C-130J Super Hercules assigned to the 36th Airlift Squadron, Yokota Air Base, Japan, passes by Mt. Fuji after airdropping a bundle during a bundle-drop training scenario at the Combined Arms Training Center, Camp Fuji, Japan, March 27, 2019. During the scenario, the 36th AS were able to complete formation flight training as well as drop pallets consisting of simulated heavy equipment and containerized delivery system bundles.

(U.S. Air Force photo by Airman 1st Class Valerie Seelye) Andreas Willems, driver operator (front), Airman 1st Class Jonathan Hyslop, firefighter (middle) and Matthias Huewels, crew chief (back), all assigned to the 52nd Civil Engineer Squadron, conduct live-fire aircraft burn training at Spangdahlem Air Base, Germany, March 26, 2019. Live-burn exercises give firefighters the opportunity to practice techniques they learn in the classroom.





(U.S. Air Force photo by 1st Lt. Faith Brodkorb) Staff Sgt. Lindsay Zaccardi, 823nd Base Defense Squadron military working dog handler, and Joan, 823nd BDS MWD, dig into their pack for medical supplies during a Mission Readiness Exercise at Camp Guernsey, Wyo., March 26, 2019. The pair was patrolling an entry control point when two scenario actors approached the ECP as injured, local civilians.

Air Force week in bhotos



Spectators watch the U.S. Air Force Demonstration Squadron "Thunderbirds" perform during the "Thunder over the Bay" Air Show at Travis Air Force Base, California, March 31, 2019. In addition to the Thunderbirds, the two-day event featured performances by the U.S. Army Golden Knights parachute team, flyovers, and static displays. The event honored hometown heroes such as police officers, firefighters, nurses, teachers and ordinary citizens whose selfless work made their communities safer and enhanced the quality of life.



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Mt. Carmel, in partnership with KRDO News Radio/KRDO News Channel 13 and MilHousing Network, conducted the National MilSpouse Career Summit on April 4. The live webcast from Mt. Carmel featured resource providers and employers working to turn the tide on national military spouse unemployment, currently 30 percent, and underemployment, currently 56 percent. Mt. Carmel thanks all panelists and community partners, especially Jeannie Lopez, U.S. Air Force Academy Community Readiness Consultant, and Danielle Thomas, Fort Carson Army Community Services Employment Readiness Program Manager. They were joined by Janet Farley, Military Spouse Career Coalition/Mt. Carmel MilSpouse Career Program Manager; Amy Phillips, Pikes Peak Workforce Center, Military Relations Specialist; Lindsay Teplesky, U.S. Chamber of Commerce/Hire our Heroes, Deputy Director, Corporate Fellowship Program; Dana Hagood, USAA, Executive Director, HR Region Operations; Angel Ramelb, Peak Vista Community Health Centers, Lead Recruiter; Lindsey Litton, MilHousing Network, CEO; and Laura Early, WISE Advise + Assist Team, Deputy Director. Mt. Carmel stands ready to assist the MilSPouse community succeed in the local workforce through our MilSPouse Career Program. If you missed the webcast, watch it online at: https://veteranscenter.org/news-coverage/

'S CALENDAR

*All events/services at no cost at Mt. Carmel unless noted

Apr 12: Website & Social Media assistance for vet/milspouse entrepreneurs, appointments: (719) 772-7000

Apr 13: PTS-Trauma Focus Tai Chi, 10-11am

Apr 13: Family Easter Egg Hunt & Service, 11:30am-1:30pm

Apr 13: Half-day Equine Therapy Retreat for Veterans & Military, pre-register: (719) 309-4761

Apr 14: Easter Egg Hunt w/food, bounce houses, face painting & more sponsored by Mt. Carmel at Ft. Carson, Pershing Field, open to all with installation access, 12:30-2:30pm

Apr 15: Spiritual Coverage, meet with a chaplain, 10 am-2pm

Apr 15: Senior Benefit Resources VA Workshop, 5-8:30 pm

Apr 16: Spiritual Connection Group, nondenominational discussion of spirituality, 10am-2 pm

Apr 17: Living with Chronic Pain/Illness, 6-week class, pre-register: (303)927-9225 Apr 17: Employer Day, 11 am-3 pm Apr 17: Warriors First, support group for justice-involved veterans, 4-5pm Apr 17: Art Therapy promoting stress relief and self-healing, 5-7pm Apr 17: Pointman Ministries, 6-8 pm

Apr 18: PTS Support Group, 10-11am Apr 18: Emergency Services Job Fair, 10 am-2 pm

Apr 18: Brown Bag Bible Study, 1-2:30 pm

Apr 19: Wolfwalker Native American Wisdom for Vets Event, 6:30-8:30 pm

Apr 27: Half-day Equine Therapy Retreat for Teens of Military & Veterans, 13-17 yrs old, Free, Pre-Register: Abbey Westphal (719) 309-4761

Health care transition looks to improve processes for wartime missions, beneficiaries

By Jim Garamone | DEFENSE.GOV

WASHINGTON (AFNS) — Since 2001, the military medical establishment has learned much about caring for trauma.

Many American service members alive today who have fought since 9/11 would have died in previous wars. Thousands more have benefitted from state-of-the-art care and the experience that military medical providers have learned in 18 years of war.

The lessons of the battlefield were learned through experience and repetition, and the Department of Defense and Congress want to ensure those lessons are not forgotten.

At the direction of Congress, the military health care system is going through a substantial set of changes in its structure and how it will operate, said Robert Daigle, the DoD Cost Assessment and Program Evaluation director.

"Our number one priority ... is to maintain the quality of care for both the wartime mission and the beneficiary population," Daigle said. "Our goal ... is to improve the readiness of the military health care personnel for the wartime mission."

From Capitol Hill to the Pentagon to military treatment facilities around the world, all are working together to make the transition as seamless as possible, Daigle said.

Management of the military treatment facilities will transition from the services to the Defense Health Agency. The agency will focus on providing high-quality care for beneficiaries, enabling the services to focus entirely on medical readiness for the wartime fight.

The military treatment facilities will move to the agency over a three-year period. Officials will be able to examine the changes, assess how the transition is working and make changes as needed, Daigle said. Currently, the facilities at Walter Reed National Military Medical Center in Bethesda, Maryland, Fort Belvoir, Virginia, Fort Bragg, North Carolina, Jacksonville, Florida, and Keesler Air Force Base, Mississippi, come under the DHA. This transitions more than 1,000 headquarters' medical staff from the services to the agency.

"The second major muscle movement in this is to reshape the military medical force for the wartime mission," Daigle said. "In some specialties, we have too few providers - emergency medicine for example. In other cases, we have more than we need."

The latest budget request calls for more than 100,000 active-duty military medical professionals, with more than 60,000 in the reserve components.

The budget reallocates 14,000 positions from medical specialties into other critical shortfalls in the services' operational force structure, Daigle said.

If the service needs cyber, infantry or aircraft maintenance personnel, it will be able to apply these slots to those fields, he added, noting that most of the slots reassigned will be personnel who seldom deal with patients directly.

Finally, he said, the initiative is intended to ensure the medical force improves its readiness for the wartime mission.

This is more complicated. The question is to ensure medical personnel get the patient load they need to develop and maintain qualifications. The number of times a surgeon performs a specific surgical procedure is directly tied to the outcome, Daigle explained.

"Higher reps, better outcomes," he said. One of the challenges from a medical readiness perspective is relatively low workload levels per provider.

"We just don't have enough patients of certain types to generate the readiness levels we need," Daigle said. "In some cases, we are going to want to remove some people from hospitals so the amount of workload that remains, divided over fewer providers, will give them the opportunity to hone their procedures."

This mirrors the trends in the civilian world, where surgeons specialize in certain procedures. Some surgeons do only knee replacements and may do hundreds of them per year. Those surgeons have seen the range of complications that can arise from a procedure and are best equipped to deal with them when they arise. They certainly would be better equipped to handle a complication than a surgeon who might do one a month, Daigle said.

Daigle emphasized that all of this process will be studied and assessed even as the process continues forward, and that there is time to make changes as needed in the process.

The director also said he hopes that standardization of the administrative processes in the military treatment facilities will make moving among the facilities easier for service members and beneficiaries.



pr 16: Veteran-X PTS-focused group, 4:30-6:30pm Apr 16: Yoga, PT/trauma relief-focus, 5-6pm

Apr 29-May 10: Free Hazardous Waste Worker Training, Pre-register: Richard Gagne (719) 772-7000

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10 | SPACE OBSERVER

Space Symposium

FROM PAGE 11



(U.S. Air Force photo by Staff Sgt. Dennis Hoffman)

COLORADO SPRINGS, Colo. — Gen. Jay Raymond, commander of Air Force Space Command and the Joint Force Space Component Command, surprises an audience at the 35th Space Symposium with a live video feed from the International Space Station featuring Air Force Col. Nick Hague, NASA Astronaut, in Colorado Springs, Colo., April 9, 2019. Hague talked to Raymond and the audience about life so far on the ISS.

By 2nd Lt. Kristen Shimkus AIR FORCE SPACE COMMAND PUBLIC AFFAIRS

COLORADO SPRINGS, Colo. – The leader of Air Force Space Command and the Joint Force Space Component Command spoke to members of the international space community, industry and media at the 35th Space Symposium Tuesday.

Throughout his speech, Gen. Jay Raymond honored past pioneers in space and military history, and highlighted the achievements of young AFSPC, JFSCC and international partner space operators who are the future

of space. "Today, what I would like to do is honor the past, present, and the future as I introduce our real competitive advantage," Raymond said.

The general personally recognized Airmen and Joint/Coalition warfighters from throughout the command who have emulated the spirit of prominent space and military leaders such as U.S. Air Force Gen. Susan Helms, former Astronaut and 14th Air Force commander, and Fleet Admiral Chester W. Nimitz.

"The advances we have made collectively are remarkable and this is absolutely the most exciting time to be in the national security space enterprise," said Raymond.

Over the last year, AFSPC has taken numerous steps to ensure the U.S. maintains freedom to operate in space. For example, AFSPC and the Air Force Weapons School have established an Enlisted Space Warfighter Advanced Instructor Course for space, said Raymond.

in the Air Force. These six Airmen are trailblazers and we're glad you're on our team."

The command has also increased activity with coalition partners. This August, AFSPC will integrate coalition partners into the Space Flag exercise for the first time.

"Today we are working hard to not only develop joint warfighter partners, but also, as the Chief and Secretary highlighted, developing the international partnerships needed for coalition warfighting," he said. "We are clearly stronger together."

Raymond took a moment to thank Secretary of the Air Force Heather Wilson on behalf of everyone at AFSPC for her strong leadership, and for all that she has done for both the Air Force and the national security space enterprise.

Wilson announced last month that she will be resigning her position as Secretary of the Air Force effective May 31, 2019.

Raymond surprised the audience during his presentation with a live video feed from the International Space Station featuring NASA Astronaut and Air Force Colonel Nick Hague.

Hague said that his view of Earth during his first spacewalk drove home the lesson he learned throughout his Air Force career. 'It's not about one individual, but collective accomplishments and we accomplish things together as a team. It took thousands of people to make those spacewalks go well.... It's thanks to them... it's thanks to the team that we accomplish great things," said Hague. Raymond concluded his conversation with Hague, "Thank you for your service. Thank you for representing our Air Force so well. Please pass along our regards to your crew members. We are proud of each and every one of you."



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He introduced the Airmen who will make up the initial cadre of this new course.

"They all represent the finest enlisted operators that we have in the command, across all of our mission areas," said Raymond. "Every single one of these Airmen chose to come to space as their first choice when they enlisted



SPACE OBSERVER | 11



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UNIVERSAL CROSSWORD

By Jake Halperin

Answers can be found in the Classifieds



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ACROSS

- Uber or Lyft 1
- "Thar ____ blows!" 4
- State east of Wash. 7
- 10 George Gershwin's brother
- 13 More severe
- **15** Uncharged particle
- Desirable hold 'em holding 17
- Undesirable hold 'em holding 18
- 19 Serious road offense, briefly
- Kind of school for doas 20
- 22 Comparable with
- 25 Gobbled up
- 26 Rivers, in Spanish

- DOWN

 - 2
 - 3 Relationships, e.g., for happiness
 - Like some Muslims 4
 - Clucking female 5
 - 6 On that account
 - Still buggy, as software 7
 - 8 Muffle

 - 12
 - 14

 - 16 British leader May

- Penny-drop sound?
- Campaign donation grp.

- 9 BMW competitor
- Mashhad native 10
- 11 Veg-O-Matic maker
- South American range
 - Stinky animal

7482 Little Chief Court

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Steep Road

- Where a delivery person might come in 27
- 30 Colony insect
- 31 Suffix with "Vietnam"
- 32 Map initials until 1991
- 35 Election participant who's in it for laughs
- Pigmented eye part 40
- Carnival game skill 41
- Waze output: Abbr. 42
- 44 Resonate (with)
- 49 De-stressing resorts
- 52 Mined resource
- Khaki pants 53
- 54 Montreal-based carrier
- 57 Nonprofit URL ender, often
- 58 Rum brand
- 59 Baking product found in 17-, 27-, 35- and 44-Across?
- 63 Foes
- 64 Identical
- 65 Shepherd's tool
- 66 Bitter beer
- 67 Title for Lancelot
- 68 Neither here ____ there

- 21 Ladies ("One Week" band)
- 22 Lawyers' org.
- 23 Japanese ideograms
- Flawless reccommendation feature? 24
- Airport safety acronym 28
- 29 Cow's mouthful
- Authoritarian leader 33
- 34 Stylish again
- 36 PDA device?
- 37 "C'____ magnifique!"
- 38 Boggle cube
- 39 Desktop with a Retina display
- Crossword clue changers: Abbr. 43
- 45 Short French poem
- Aggressive poker words 46
- Close-fitting necklace 47
- 48 Employs
- 49 Heavy sword
- Its lowest key is on the left 50
- 51 Curve-shaped
- Opera solo 55
- "Hamlet" divisions 56
- 60 Tuna steak tuna
- 61 "This texter thinks ..."
- Gen ____ (millennial's predecessor) 62

1655 Aldrin Place Park Ridge • \$65,000 Land/Under Contract

1715 Aldrin Place Park Ridge • \$65,000 Ľand

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Best Place to Work

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