JUNE 20, 2018

COYOTE SOUTH DAKOTA 129TH MPAD

THE OFFICIAL NEWSLETTER OF THE 2018 GOLDEN COYOTE TRAINING EXERCISE

Volume 34 /// Issue 3





By Pfc. Alexis Stevens
129th Mobile Public Affairs Detachment

Soldiers from the South Dakota Army National Guard's 155th Engineer Company worked on multiple engineer projects at the Black Hills Playhouse during the Golden Coyote training exercise in Custer State Park, June 11-19.

The projects benefit the Black Hills Playhouse, a nonprofit theatre, while providing Soldiers an opportunity to hone their skills while providing benefits to local communities.

"What the National Guard does for us is an incredible value, supplying the labor for these projects," said Dan Workman, the artistic director for the Black Hills Playhouse. "We could not have completed the costume shop in 2014 without the National Guard's help."

U.S. Army Sgt. Luke Whalen and Sgt. Joseph Cuka, 155th Engineer Company, South Dakota Army National Guard, lay material on a roof at the Black Hills Playhouse, Custer State Park, S.D., June 16. (U.S. Army National Guard photo by Pfc. Alexis Stevens)

This year, the Soldiers built a deck adjacent to the dining hall, and a new staircase and door for the seam shop. In the past 10 years, the National Guard has worked with Custer State Park and the Black Hills Playhouse on six different projects to benefit both the Soldier's training and the local community.

"This is just an all-around great training environment for us to work in," said Sgt. Jay Carroll, noncommissioned officer in charge of the project. "Not only as carpenters but as Soldiers as well."

Projects like the Black Hills Playhouse allow Soldiers to train with their equipment and gain experience. The 155th (a vertical engineer unit) is comprised of electricians, plumbers and carpenters. The training helps the unit prepare in the event of a short-notice deployment.

"The intense training this year makes it seem more realistic," said Carroll. "Although it's challenging... we have to be ready at all times."

The 155th built the deck at the Black Hills Playhouse to improve their dining facility, while also utilizing the opportunity to provide for and build relations with the community.

"It's nice to work out here and form a camaraderie between the public and the unit as we improve the building," said Carroll.

Employees of the Black Hills Playhouse stay on site for at least a month during the summer. They practice, perform, eat, and live in the area. These types of projects benefit the employees by giving them nicer buildings and a safer environment to stay in. It allows the National Guard to work with the employees and see firsthand how their mission can benefit everyone who works at the playhouse.



U.S. Army Spc. Trevor Harrington, 155th Engineer Company, South Dakota Army National Guard, uses a drill gun at the Black Hills Playhouse as part of the Golden Coyote training exercise, Custer State Park, S.D., June 16. (U.S. Army National Guard photo by Pfc. Alexis Stevens)



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Movement Safety

By Chief Warrant Officer 4 James McGuire, State Safety Officer Joint Forces Headquarters - SDNG

We are at the point in this exercise where we may start to be complacent. We could be getting into a routine and our Risk Management seams to become redundant. We need to step back and take a good look at the upcoming events.

We will be tearing down our tents, loading our vehicle and preparing for the movement home.

While driving we want to avoid distractions like cell phone use. Make sure we wear seat belts and take scheduled breaks. Always watch out for civilian traffic. Discuss and practice convoy intervals and follow the speed limits. Remember to slow down in constructions zones.

Other areas of training emphasis should focus on is the use of ground guides when loading, transporting hazardous materials and always stress preventive maintenance,

checks, and services (PMCS). Maintenance issues can create hazardous conditions if you have a roadside stop. Get as far off the road as possible and DON'T stand in the roadway.

No matter how much time is spent preparing for a mission, there will always be last-minute setbacks. Leaders have to ensure no one cuts corners to adhere to time restraints. Soldiers must conduct PMCS and proper maintenance on all vehicles.

Regardless of the safety measures taken and experience of the vehicle occupants, there will always be unforeseen hazards such as civilian drivers blindly merging into traffic. Drivers should do their best to see things before they happen in order to prevent them.

It is our duty as warfighters to complete the mission; but it is also our duty to do so as safely as possible.







Soldiers with the South Dakota Army National Guard's 211th Engineer Company deploy the assault vehicle launching bridge while training at Camp Guernsey, Wyoming, June 13. (U.S. Army National Guard photo by Staff Sgt. Rachel Korzeniewski)

Camp Guernsey provides realistic training for combat engineers

By Staff Sgt. Rachel Korzeniewski 129th Mobile Public Affairs Detachment

Soldiers with South Dakota Army National Guard's 211th Engineer Company trained at Camp Guernsey during the Golden Coyote training exercise, June 15-23.

The 155th recently had a change of mission from a Sapper Company to a Mobility Augmentation Company (MAC) and found the training at Camp Guernsey to be vital for ensuring Soldiers understand their new roles.

"We went from being a Sapper Company to being a MAC, which ultimately took our mission and put it on larger scale," said Capt. Chris Olson, 211th commander. "We have a multitude of equipment that allows us to support a larger maneuver force. The mission set hasn't changed, we just grew in scale."

The 211th has many vehicles to help in their role of supporting troop movements. One vehicle, the assault vehicle launching bridge allows the unit to bridge across gaps, wire obstacles, water or other terrain obstacles troops may encounter.

"The value of this training is to come out to a different terrain we are not use to training on," said Sgt. Richard Buechler, combat engineer, 211th En. Co. "There are a lot of rolling hills and open valley so we can use these bridges to their full potential in crossing gaps which allows us to use all of our equipment to get where we need to go."

Camp Guernsey's training area was of



Soldiers with the South Dakota Army National Guard's 211th Engineer Company trigger an explosion to destroy a road disrupting transportation for a simulated enemy while training at Camp Guernsey, Wyoming, June 13. (U.S. Army National Guard photo by Staff Sgt. Rachel Korzeniewski)

great benefit to the engineers as they wanted the most realistic training possible. The camp includes live-fire ranges dedicated to small arms training, as well as crew serve, life-fire convoy routes, a counter improvised explosive device lane and rocket/missile firing points.

"The terrain on Guernsey is great for our mission. It allows us to train on the new systems we have gained since converting from a Sapper Company," said Olson. "It gives us an opportunity to do our jobs in a realistic training environment."

The main training mission of the 211th is to provide direct engineer support for an armored brigade combat team. The mission

is to ensure mobility, counter mobility and survivability operations, said Olson.

"This training mission is exactly what our unit's overall mission is," said Olson. "A MAC is designed to provide direct engineer support to any maneuver asset. Ultimately, our job is to help a maneuver commander deal with any obstacle that he may encounter while advancing on the enemy."

Quick Reaction Force offers kinetic training for exercise participants

By Cdt. Natasha Tersigni 38 Canadian Brigade Group

While Exercise Golden Coyote 2018 is primarily focused on the training of combat support and combat service support units, one platoon from Canada has added a new element to this year's exercise.

The Quick Reaction Force (QRF) unit, under Task Force 38's command, is made up of Canadian army reserve infantry soldiers. The QRF is a unit cable of rapidly responding to developing situations, typically to assisted allied units in need of additional support. For the exercise, the QRF platoon is made up of infantry soldiers from the North Saskatchewan Regiment (Saskatoon, Saskatchewan), the Lake Superior Scottish Regiment (Thunder Bay, Ontario) and the Queen's Own Cameron Highlanders of Canada (Winnipeg, Manitoba).

Throughout Exercise Golden Coyote 2018, the QRF has taken advantage of multiple training lanes offered by the South Dakota Army National Guard (SDANG) including counter Improvised Explosive Device (IED), urban combat operations, combat lifesaving, and leadership training. During the scenarios, the infantry soldiers use many different skills and drills; from the handling of detainees and Prisoners of War, to close quarter combat operations and contact drills, members of the QRF have been exposed to a wide variety of training.

"This type of training allows us to test and develop many different skills and Individual Battle Task Standards (IBTS). In this environment we are able to work on everything from individual soldier skills, to section administration, all the way up to platoon orders and leadership. With this exercise we have been able to get the experience of a deployment even though it has been in a two week period," said Sergeant Ross McVicar of the North Saskatchewan Regiment who is a section commander for the QRF.

"The soldiers will be using the skills tested and gained from Exercise Golden Coyote throughout their military career; such as training, exercises, courses, and deployments. The soldiers are developing a lot of leadership potential out here which is going to pay off a lot when they go into their own leadership courses."

Exercise Golden Coyote also allowed the members of the QRF the chance to work with other soldiers and units. For their



Members of Task Force 38's Quick Reaction Force and Soldiers from the 190th Combat Sustainment Support Battalion take part in an urban combat operations training scenario, Rapid City, South Dakota, June 14. (Canadian Armed Forces photo by Cdt. Natasha Tersigni)

urban combat operations training lanes, held in Rapid City by the SDANG, the QRF was split into two sections and augmented with members from the 190th Combat Sustainment Support Battalion. While the training being conducted was more specific to the infantry skill set it was a chance for the soldiers to be exposed to other trades and mentor fellow soldiers.

"The ability to work with every trade allows us to have a lot of different skill sets feed into what we are doing. Having that combined training allows us to access the resources we need to do our jobs. Also, when other units and trades have the opportunity to do infantry training with us it helps to improve that soldier first mentality," added Sgt McVicar.

For Task Force 38 Commanding Officer Lieutenant Colonel Thomas Mykytiuk, who is the Commanding Officer of the North Saskatchewan Regiment, the addition of the QRF has benefits for all participants in Exercise Golden Coyote.

"The exercise was a really great opportunity for the QRF soldiers, but also for the exercise as a whole. Some of the larger units, including medical units, are taking advantage of the fact that we have this kinetic operation capability. Normally they would be training on their own, but now with the QRF they have a combat arms unit and they are conducting those kinetic operations capabilities," said LCol Mykytiuk.

"Given the scope of the exercise and the training objections of the Army National Guard units there have been some really great opportunities for the Canadian soldiers. The QRF was something that we added to the initial exercise plan and it has been successful."



Members of Task Force 38 **Quick Reaction** Force, tour the **UH-60 Blackhawk** helicopter from the G 2-211th Aviation Regiment, **Wyoming Army** National Guard, **Custer State Park,** South Dakota, June 15. (Canadian Armed Forces photo by Cdt. Natasha Tersigni)

Faces of Golden Coyote_



What was your favorite moment of the Golden Coyote training exercise?



Name: Andrew Martin Rank: Canadian Army Pvt. Unit: 38 Canadian Brigade Group Unit Location: Winnipeg,

Manitoba, Canada

"This is my first time attending the Golden Coyote training exercise and I've enjoyed working with the American troops in this beautiful terrain."



Name: Michael Smart Rank: British Army Cpl. Unit: 71st Engineer Regiment, United Kingdom Unit Location: Leuchars, Scotland

"The best part is working side-by-side with the American troops and observing how the engineers run their missions so that I can share that experience with my troops back home."



Name: Mark Bipes Rank: U.S. Navy Rear Adm. Unit: Navy Medicine West Unit Location: San Diego, California

ear Adm.
ne West
Diego,

Name: Deija Coleman Rank: U.S. Army Spc. Unit: D.C. Medical Command Unit Location: Washington, D.C.

"I enjoyed observing the perform immediate lifesaving measures course and watching my seaman train service members in a new environment." "It was a lot of fun teaching non-medical Soldiers how to perform medical tasks in the Combat Lifesaver Class."

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Officer Ngadijo Doelkajat,
Suriname Defense Force,
Paramaribo, Suriname, prepare
framework for a bridge repair
project in Deadwood, S.D., June
15. (U.S. Army National Guard
photo by Spc. Tyler O'Connell)



SD, Suriname Soldiers partner together to rebuild trail bridge

By Spc. Tyler O'Connell
129th Mobile Public Affairs Detachment

Soldiers with the 155th Engineer Company, South Dakota Army National Guard, and the Suriname Defense Force, Paramaribo, Suriname, partnered to rebuild a Mickelson Trail bridge, near Deadwood, June 15.

Soldiers worked together to hone their skills while repairing the bridge to improve the infrastructure of the trail and benefit the local community.

"It helps out the state of South Dakota," said Staff Sgt. David Remme, 155th bridge project manager. "The materials are paid for, we do the labor and it helps with the upkeep of the Mickelson Trail."

The Mickelson Trail is a historic trail that runs from Deadwood to Edgemont, spanning 109 miles through the Black Hills. In 1998, the trail was converted from an old railroad to the gravel path it is now, providing access to recreational activities.

"The best way to improve our carpentry skills is by getting handson experience," said Spc. Kyle Blackbear, vertical engineer with 155th. "This exercise provides that opportunity."

Soldiers worked with allied forces to remove old and unsafe decking materials, railings and unwanted gravel from the bridge. Together, they dismantled down to the structural beams and railroad ties before reconstructing the bridge.

"The Suriname soldiers are carpenters, are very knowledgeable and are hard workers," said Remme.

Soldiers used heavy as well as hand-held equipment to maneuver materials to the location. It will take a projected 800 to 1,000 manhours to complete this project during the Golden Coyote training exercise.

"We like to do projects that get us out in the community while also benefiting the state of South Dakota," said Remme. "It is great training for Soldiers and they take pride in knowing that the completed project will be around for many years."

The Mickelson Trail bridge is one of many engineer projects that take place during the Golden Coyote training exercise. These projects



U.S. Army Spc. Fred Grinnell, 155th Engineer Company, South Dakota National Guard, works with the Suriname Defense Force, Deadwood, S.D., June 15. (U.S. Army National Guard photo by Spc. Tyler O'Connell)

help identify hazardous areas and service members work to make them safer through repair and maintenance for public use.



Commander of Troops

Brig. Gen. Thomas Croymans

GC Exercise PAO

Capt. Amber Symonds

The editorial content of this newsletter is prepared, edited and provided by the

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Weather Forecast - Black Hills Area

	WED JUN 20	F /'	Thunderstorms	62°/53°
	THU JUN 21	*	Isolated Thunderstorms	71°/54°
	FRI JUN 22	*	Partly Cloudy	77°/56°
-	SAT JUN 23	*	Partly Cloudy	79°/58°

Golden Coyote 2018 Exercise Coin





Coins are \$5/ea or 10 for \$45 Contact Sgt. 1st Class Prentice william.e.prentice.mil@mail.mil

Black Hills events

Mount Rushmore evening lighting ceremony nightly at dusk Mount Rushmore National Monument

> Make Music Black Hills June 21 - 1100-2200

Thursdays at the Square June 21 - 1800-2100



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Timber haul operation supports local communities

By Sgt. Kristin Lichius 129th Mobile Public Affairs Detachment

Soldiers from the Kansas Army National Guard and Army Reserve units worked with Task Force 38, Canadian Army, to provide humanitarian support to Native American reservations throughout South Dakota during the Golden Coyote training exercise, June 12-18.

The annual timber haul operation provides an opportunity for military forces to use their training and experience while supporting local Native American communities.

"This mission is really important because it builds relationships between the Native American communities and the National Guard units that support the mission," said Sgt. Shaun Phillips, a truck driver with the 137th Transportation Company, Kansas National Guard.

The 137th coordinated with the Army Reserve's 821st Transportation Battalion and Task Force 38 to load timber at a site near Custer. The timber was then delivered to multiple sites on the Pine Ridge and Rosebud Reservations.

"It's great to help other communities and this kind of mission is very similar to the missions we could be tasked with overseas," said Spc. William Curtin, 137th truck driver.

The humanitarian support benefits the community members and provides new training experiences for Soldiers.

"There are narrow, winding roads and different terrain conditions here that provide experience for our drivers and prepares us for different environments," said Phillips. "We're able to practice improvising different kinds of loads safely, using our equipment and operating as a team."

Throughout the Golden Coyote training exercise, about 200 loads of timber are scheduled to be delivered to the local communities.

"It's a good thing, it helps this community and other surrounding



Soldiers from the 137th Transportation Company, Kansas Army National Guard, loosen straps on a load of timber at Red Shirt, S.D., June 15. (U.S. Army National Guard photo by Sgt. Kristin Lichius)



U.S. Army Sgt. Waywood Jackson, truck driver with the 137th Transportation Company, Kansas Army National Guard, unloads timber at Red Shirt, S.D., on the Pine Ridge Indian Reservation, June 15. (U.S. Army National Guard photo by Sgt. Kristin Lichius)

"This mission is really important because it builds relationships between the Native American communities and the National Guard units that support the mission."

—Sgt. Shaun Phillips
Truck Driver

communities that need this wood," said Peter Bissonette, a local community member from Red Shirt.

The wood is often used for construction, heating, cooking and ceremonies throughout the year.

"This is the unit's third year participating in this mission and it's rewarding to give back to the communities," said Phillips.

Sanford Lab teams with Guard on improvement projects

By Spc. Breanne Donnell
129th Mobile Public Affairs Detachment

The South Dakota Army National Guard's 155th Engineer Company and 842nd Engineer Company teamed up with the Sanford Underground Research Facility to improve roads and buildings at the site during the Golden Coyote training exercise, June 15.

842nd (horizontal engineers) who specialize in heavy equipment operation, focused on road construction and maintenance. The 155th (vertical engineers) worked on structural improvement projects in and around buildings.

The 842nd worked to improve road access and control storm water flow to prevent road erosion. Soldiers developed roads, hauled gravel and rock, dug ditches and worked on culverts to maintain the road. The 155th poured concrete and replaced old electrical wires in buildings that were used during the 1800s Homestake mining period.

The 842nd's projects focused on water flow. Creating a waterfall effect with pooling areas slows water and prevents road washout. The culverts and ditches that were built will help direct and control water runoff and maintain the roads they were improving.

"It is a lot of fun and a lot of work," said Spc. Isaac Madden, 842nd equipment operator. "I get time in the equipment so I'm learning and getting more experienced."

Projects like these give new unit members experience on the equipment and opportunities for teaching that aren't a normal part of weekend drill. Golden Coyote is one of the premier training venues for National Guard, Reserve and active duty military, providing relevant training opportunities.

The 155th unit is comprised of carpenters, plumbers and electricians.

They teamed with Sanford Lab on remodel and reconstruction projects to improve buildings with new electrical wiring, sheet rock and concrete. A priority project has been the conversion of a building to an office for the SURF staff.

"It's been really nice working with the Sanford Lab," said Sgt. Joshua Shoop, 155th. "Being able to concentrate on



U.S. Army Soldiers of South Dakota Army National Guard's 842nd Engineer Company repair, build and maintain roads at the Sanford Lab, Lead, S.D., June 15. (U.S. Army National Guard photo by Spc. Breanne Donnell)

training Soldiers and getting the value of the training has been key."

Michele Baumann, contract specialist with the SURF, works closely with the units to coordinate and plan the projects. This is the second year the units have been there to improve the grounds.

"It's been fantastic working with the National Guard," said Baumann. "The projects are bigger and better this year, we look forward to working together for years to come."

Baumann said the military presence in the community is very welcome and it's eye-opening for the public to see the Guard doing projects in the community. This is one of many engineer projects and humanitarian service missions completed during the Golden Coyote.



U.S. Army Pfc. Josh Exner of South Dakota Army National Guard's 155th Engineer Company uses his carpentry skills on a construction project at the Sanford Lab, Lead, S.D., June 15. (U.S. Army National Guard photo by Spc. Breanne Donnell)

Wyoming aviators, medics train to save lives

By Sgt. Jack Eden 197th Public Affairs Detachment

Wyoming Army aviators and medics took to the skies in training to save lives as part of an annual exercise called Golden Coyote, June 15-19.

Wyoming Army National Guard soldiers of G Company, 2nd Battalion, 211th Aviation Regiment, travelled to Custer State Park Airport to join a group of military forces that included the South Dakota National Guard and the 38th Canadian Brigade Group. Camped at the edge of the airport, the combined forces provided medevac crews and helicopters for care and transport.

"Our goal is to be off the ground in 10 to 15 minutes," said Sgt. Brenden Krejci, a crew chief from Cheyenne, remarking about the urgent nature of his job.

While the pilots are busy flying the helicopter, Krejci coordinates activity in the back of the aircraft, from making pre-flight preparations for quick take-off, bringing patients aboard, and helping medics to provide initial treatment.

G Company serves as Wyoming's military specialized resource for evacuating the injured from remote locations. The unit expects to be in Afghanistan next year. Although, the unit contains many prior deployed Soldiers, there are several who have not and they will need the kind of training offered at Golden Coyote.

During the fast-paced days, Soldiers set up their camp while flight crews readied the aircraft. The weather radar showed an approaching storm, which prompted Soldiers to prepare their personal gear and tents for what seemed to be an imminent downpour. They could only guess looking up at the sky. Tonight? Tomorrow?

Nevertheless, extra stakes held tent corners. Mounds of dirt appeared around drainage troughs. Anything that didn't react well to rain, such as computers, was carried under shelter, while two sergeants stood at a whiteboard rearranging name plates that decided when crews rested and worked.

The worst of the storm never materialized, which gave the green light for medical missions, and the UH-60 Black Hawk helicopters raced out to bring patients back to the camp's treatment facility. South Dakota's medics joined the



A U.S. Army medic waits with her patients on a South Dakota hill for an incoming medevac helicopter from G Company, 2nd Battalion, 211th Aviation Regiment, Wyoming Army National Guard. (U.S. Army photo by Sgt. Jack Eden)

fray the following day, June 16, as the pace increased.

Working side by side, medics from both states also participated in a mass casualty event, a case in which injuries are prioritized or triaged. Under pressure to provide immediate care, the ground medics rushed to take care of 21 patients, some critically hurt, and needing the helicopters to carry them to larger care facilities for more specialized treatment.

Wyoming's medevac crews simulated being in a combat zone where the name of the game means moving with haste. Soldiers pre-checked radios and map coordinates of treatment centers. At night, the crews practiced using their nightvision goggles with pre-focused settings.

Among multiple duties, crew chiefs act as mechanics. They order the loading and unloading of passengers and supplies. They communicate closely with ground and helicopter medics. That can become a delicate project while operating a

hoist, when the helicopter can't land, for example, in mountainous terrain.

Krejci manages the responsibility with cheerfulness. "I absolutely love to fly," he said. "We (medevac crews) get to do so much cool stuff-things you would never get to do in the civilian world. There is no better feeling than flying."

Then comes keeping patients alive. Enter Spc. Ashley Ott, a paramedic with the Wyoming Guard. Paramedics like her also ride in the back of the aircraft. She relies on years of school and advanced skills. What separates her from a ground medic is being in a noisy, moving aircraft, dealing with the effects of altitude, and sometimes working in the dark of night, while wearing her night-vision goggles.

"This job fuels the adrenaline side and lets me do medicine at the same time," Ott said. "This is what got me interested in the Army."

Ott admitted the job is not for everyone, but said, "If you are someone



U.S. Army Sgt. Jordan Wisdorf, a crew chief with G Company, 2nd Battalion, 211th Aviation Regiment, unscrews the fittings for a cover on a UH-60 Blackhawk helicopter, part of a pre-flight inspection during the Golden Coyote exercise, Custer State Park, South Dakota, June. (U.S. Army photo by Sgt. Jack Eden)

who wants to do more in your life, this is for you. Everyone is passionate, everyone works hard. This is a great opportunity for people in the medical field who want to get more experience."

While she repacked medical supplies on a UH-60, Ott talked about G Company's upcoming deployment to Afghanistan. "This will be my first deployment. I finally get to use all the training I've gotten over the years," she said.



Chaplain's Corner

The training has been difficult and the weather challenging, but...

By CH (Col.) Lynn Wilson Joint Forces Headquarters - SDNG

The 34th annual Golden Coyote 2018 exercise is now history. What lessons can we learn for Golden Coyote 2019? Air Force Veteran and www.militarytransition.org founder Brian Niswander wrote a tremendous

article that I'll use as a jumping-off point to get a jump on next year's exercise!

Lesson #1 Take Care of Yourself. If you try to get in mental, emotional, physical, and spiritual shape a few days before Golden Coyote 2019 starts—it's too late! Take time now to develop or keep habits of enough sleep, enough exercise, and eating right.

Lesson #2 Know What's Important. You've finished 2018 and you want to start right in with planning 2019!—right?! Wrong! Get caught up with your family first! "You've spent a lot of time away, now it's time to stay!"

Lesson #3 Be Positive. Maybe you made some mistakes in this year's exercise, but learn from them! Optimism is a force multiplier. It makes people want to work with you. You'll did great in 2018 and I believe you'll do even better in 2019!

Lesson #4 Read. "Leaders are Readers" leadership expert John Maxwell says. My advice is to "take five"—take 5 minutes each day to read something that will both edify and improve your mind and spirit.

Lesson #5 Listen. It is said that "hearing is passive but listening is

active." Develop the desire to enjoy listening to the opinions of others. Lesson #6 "Thinking is the 1st Step to Changing." Think "no

situation is permanent." If your 2018 AAR isn't as good as you thought it would be, think "It will help me to do better in 2019!"

Lesson #7 Follow-through. "Say what you mean, and mean what you say." If you said you'll make certain changes in next year's exercise, make certain changes in next year's exercise!

Lesson #8 Focus on Results. "Don't confuse activity with achievement" writes Niswander. He's correct. "Effort and intent are important but irrelevant when positive results aren't achieved."

Lesson #9 Have a Mentor. Get an advisor who you can ask the tough questions to.

Lesson #10 Start Planning Now. It's hard to believe, but Golden Coyote Initial Planning Conference is just a little over 4 months away (31 Oct-3 Nov). I like to say: "the sooner you focus the more successful your future"!

I think the key to having a successful Golden Coyote 2019 are the words I heard from TF38 Canadian Chaplain Nahachewsky's tremendous sermon: "We in the military are always complaining about something. But the key in turning that around is to end each statement not with a period, but with a comma and "but." "The training has been difficult and the days long, but compared to those who are deployed for many months, two weeks is nothing!" "The weather has been non-stop rain, but the moisture is badly needed and will prevent future fires in the Black Hills." Let us all take "Padre Naha" (as we called him) tremendous advice! "There sure is a lot of planning to do for next year's exercise, but if we do it will mean Golden Coyote 2019 will be the best one ever!"

Snapshots



U.S. Army Soldiers with the 211th Engineer Company, South Dakota Army National Guard detonate an explosive charge to assault a mock village in the North Training Area of Camp Guernsey, WY, on June 16.

(U.S. Army photo by Spc. Jeffery Harris)



U.S. Army Maj. Lew Weber, Golden Coyote exercise coordinator, Joint Forces
Headquarters, prepares to throw an M18 smoke grenade as part of a Mass Casualty
training exercise at Custer State Park, SD, June 16. (U.S. Army photo by Pfc. James
Smith)



U.S. Army Spc. Kyle Blackbear, 155th Engineer Company, South Dakota National Guard, uses a posthole digger to remove dirt on a bridge repair project to better fit incoming bridge frames near Deadwood, S.D., June 15. (U.S. Army National Guard photo by Spc. Tyler O'Connell)

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Snapshots U.S. Army Spc. Dustin Jordan, 129th Mobile Public Affairs Detachment, South Dakota Army National Guard, documents the Golden Coyote training exercise, Camp Guernsey, WY, June 15. (U.S. Army photo by Spc. William Ploeg) U.S. Army Medics from the 1077th Medical Company (Ground Ambulance), Kansas Army National Guard, place a simulated casualty on a stretcher in preparation for Medical Evacuation, during a Mass Casualty Training event in support of Golden Coyote, Custer State Park, S.D., June 16. (U.S. Army photo by Sgt. Gary Silverman) U.S. Army Soldiers with the 211th Engineer Company, South Dakota Army National Guard conduct Armored Vehicle Launched Bridge training at the North Training Area of Camp Guernsey, WY, on June 15. (U.S. Army photo by Spc. Jeffery Harris)



