



# WASHINGTON MILITARY DEPARTMENT ANNUAL REPORT 2017



\* EMERGENCY MANAGEMENT DIVISION \* \* WASHINGTON NATIONAL GUARD \*  
\* WASHINGTON STATE GUARD \* \* WASHINGTON YOUTH ACADEMY \*





**Cover:** Guardsmen from the 1041st Transportation Company, stationed at Fairchild Air Force Base, place sandbags to stop rising waters from flooding a home near Sprague, Wash. on March 21, 2017. (Photo by Tech. Sgt. Michael Brown)



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A line of Strykers from HHC 1st Battalion, 161st Infantry Regiment sit at the Yakima Training Center while soldiers inventory the 81st Stryker Brigade Combat Team’s new vehicles on April 6, 2017. (Photo by Pfc. Alec Dionne)





# THE ADJUTANT GENERAL’S MESSAGE

Dear Reader,  
Thank you for taking the time to read the Washington Military Department Annual Report, our publication that highlights our department’s accomplishments in 2017 and provides you with an overview of our agency structure, our leadership team and our overall impact to citizens in Washington state and around the nation.

This publication highlights the commitment of the men and women of our organization who are dedicated to our important missions. Our National Guard soldiers and airmen, together with our state emergency management and support staff, work tirelessly to safeguard lives and property. And our Washington Youth Academy is committed to assisting our schools with educating our youth and changing lives – and they do a fantastic job at it.

We saw another busy year in 2017 that included major floods in Eastern Washington and threatening wildfires in the central part of the state. In between, I traveled to Malaysia and signed a formal agreement to add that nation as an official partner through the State Partnership Program. Additionally, we helped nearly 300 young cadets prepare to be successful, contributing members of our communities following their time at the Washington Youth Academy.

This year, we also launched a new “2 Weeks Ready” public education campaign and urged our neighbors to prepare for at least two weeks on their own following a disaster. This is a high-priority message, and I’m thankful for our many partners who have helped encourage a greater level of personal preparedness.

The sacrifices required to successfully fulfill our mission are often great and time consuming. Our military personnel often find themselves miles away from their families and loved ones for lengthy periods of time to support both domestic and federal missions. Our emergency management personnel put in considerably long hours, regardless of the time of day, to assist our partners across the state and nation during a disaster response. I’m proud to have so many talented and dedicated individuals on our team who work incredibly hard to make our state and nation a safer place.

As always, I hold an extreme amount of gratitude for the ongoing assistance we receive from our elected leaders, as well as our valuable government, tribal and private and non-profit partners. I also thank the families of our employees and Guard members who share in the sacrifice required to create a safer state and nation. Our year would not be as successful without your ongoing support.

Bret D. Daugherty  
Major General  
The Adjutant General - Washington

Maj. Gen. Bret Daugherty, adjutant general, thanks soldiers of the 1041 Transportation Company, 96 Troop Command, by the Sawmill Creek fire, outside of Wenatchee Washington, Sept. 9, 2017. Daugherty was in the field to see firsthand the firefighting efforts of Washington National Guard service members. (Photo by Pfc. Alec Dionne)



# WASHINGTON STATE LEADERSHIP



## GOVERNORS OF WASHINGTON

In 1853, President Millard Fillmore signed the Organic Act creating the Washington Territory and appointed Maj. Isaac Stevens as the first Territorial Governor and Commander-in-Chief of the Territorial Militia. Washington was admitted to the Union as the 42nd state on Nov. 11, 1889.

### Territorial Governors

1853-1857 - Isaac Stevens  
1857-1858 - LaFayette McMullen  
1859-1861 - Richard Gholson  
1861- William Wallace  
1862-1867 - William Pickering  
1867 - George Cole  
1867-1869 - Marshall Moore  
1869-1870 - Alvan Flanders  
1870-1872 - Edward Selig Salomon  
1872-1880 - Elisha Peyre Ferry\*  
1880-1884 -William Augustus Newell  
1884-1887 - Watson Carvasso Squire  
1887-1889 - Eugene Semple  
1889 - Miles Conway Moore

### Statehood - 1957

1889-1893 -Elisha Peyre Ferry\*  
1893-1897 - John McGraw  
1897-1901 - John Rogers  
1901-1905 - Henry McBride  
1905-1909 - Albert Mead  
1909 - Samuel Cosgrove  
1909-1913 - Marion Hay  
1913-1919 - Ernest Lister  
1919-1925 - Louis Folwell Hart  
1925-1933 - Roland Hartley  
1933-1941 - Clarence D. Martin  
1941-1945 - Arthur B. Langlie\*\*  
1945-1949 - Monrad C. Wallgren  
1949-1957 - Arthur B. Langlie\*\*

### 1957 - Current

1957-1965- Albert Rosellini  
1965-1977 - Daniel Evans  
1977-1981 - Dixy Lee Ray\*\*\*  
1981-1985 - John Spellman  
1985-1993 - Booth Gardner  
1993-1997 - Mike Lowry  
1997-2005 - Gary Locke  
2005-2013 - Christine Gregoire  
2013-Current - Jay Inslee

\* - Elisha Peyre Ferry was both the Washington Territorial Governor and won the first elected state governor.  
\*\* -Arthur Langlie is the only governor elected twice in state history and has served the longest with 12 years total in office  
\*\*\* - Dixy Lee Ray was the first female governor of Washington.



Gov. Jay Inslee meets with recent graduates at the Washington Youth Academy. (Photo by Steven Friederich)





# WASHINGTON MILITARY DEPARTMENT

## MISSION

The Washington Military Department's mission is to minimize the impact of emergencies and disasters on people, property, environment and the economy of Washington state by providing trained and ready forces for state and federal missions. The department also provides structured alternative education opportunities for at-risk youth.

## THE ADJUTANT GENERAL

The state's adjutant general is appointed by the governor and serves as the director of the Washington Military Department, commander of the Washington National Guard and homeland security advisor to the governor.

## WASHINGTON NATIONAL GUARD

The adjutant general administers the joint federal-state program that is the Washington National Guard, which is headquartered at Camp Murray, Wash. More than 8,200 citizen-soldiers and airmen currently serve the state of Washington and the United States of America. Military equipment for the Washington National Guard is furnished by the U.S. Department of Defense through the National Guard Bureau. Federal control is exercised over maintenance jobs and mobilization of the Washington National Guard. Federal personnel are employed in both administrative and maintenance jobs in armories and maintenance shops.

The Washington Army National Guard is made up of the 56th Information Operations Group, 81st Stryker Brigade Combat Team, 96th Troop Command, 96th Aviation Troop Command and 205th Training Regiment. The Washington Air National Guard is made up of the 141st Air Refueling Wing, 194th Wing and the Western Air Defense Sector.

## WASHINGTON EMERGENCY MANAGEMENT

The Washington Emergency Management Division provides mitigation advocacy, planning requirements and guidance, training and exercises, response coordination and administration of recovery programs for the civil sector of the state, regardless of the type of hazards. The Washington Emergency Management Division's organizational structure mirrors the functions that take place in the life cycle of emergency management: mitigation, preparedness, response and recovery.

## WASHINGTON YOUTH ACADEMY

The Washington Youth Academy (WYA) operates as part of the National Guard Youth ChalleNge Program. Established under authority of both federal and state law, the WYA is a state-run residential and post-residential intervention for youth who have dropped out of high school or are at risk of dropping out. The goal of the program is to give youth a second chance to return to high school and graduate or become responsible and productive citizens by helping them improve their life skills, education levels and employment potential.

## WASHINGTON STATE GUARD

The Washington State Guard is an all-volunteer unit organized under the Military Department of the state of Washington. Its members come from all walks of life. They normally serve without remuneration and meet monthly, or more often as needed, within organized units stationed at strategic locations throughout the state.



# ORGANIZATION HISTORY

## WASHINGTON NATIONAL GUARD

For more than 150 years, the brave citizen-soldiers and airmen of the Washington National Guard have safeguarded lives and property in the Evergreen State and have served the entire nation in times of need and distress.

On March 2, 1853, President Millard Fillmore signed the Washington Organic Act, which created the Washington Territory. The act would name Isaac I. Stevens the first governor of the Washington Territory as well as the commander-in-chief of the Washington Territorial Militia. On Jan. 26, 1855, Stevens signed a law creating the Militia of the Territory, requiring that every able-bodied male between the ages of 16 and 60, who expected to be a citizen, enroll in the Militia. These volunteers would be called to guard settlements, protect the Territorial Government and pursue hostile Native Americans.

On Nov. 11, 1889, Washington would become the 42nd state in the Union and the National Guard was given an expanded role in the defense of the nation. President William McKinley issued a call for volunteers on April 23, 1898 for service in the Spanish-American War and Washington's quota was one infantry regiment. Every single member of the Guard volunteered for service. The 1st Washington Volunteer Infantry reached the Philippines later that year and participated in its first engagement at Pasig River on Feb. 5, 1899. After many more battles and distinguished service, the 1st Washington Volunteers were mustered out of service in San Francisco on Oct. 31, 1899.

The U.S. Congress passed the Militia Act of 1903, providing the National Guard the same equipment and organization as the U.S. Army. This helped transform the Washington Militia into today's modern Washington National Guard.

In 1916, elements of the Washington National Guard would mobilize to the Southwest United States, where they would take part in the protection of the United States/Mexican border. At the same time, tensions were building in Europe and on April 6, 1917, Germany would declare war against the allied forces. The Naval Militia of the Washington National Guard was immediately called into federal service. The rest of the Washington National Guard forces were drafted into federal service in August 1917 and assigned to the 41st Infantry Division. The 2nd Washington Infantry was changed to the 161st Infantry. Its soldiers were used to replace individual soldiers at the front. The Field Artillery Battalion became part of the 146th FA Regiment and saw consistent action throughout the war.

The time between the World Wars was a time of transition. Aviation came to the Washington National Guard in 1924 at Felts Field in Spokane. Horses eventually gave way to tanks and motorized vehicles. In preparation for looming hostilities, President Franklin D. Roosevelt issued Executive Order 8350 on Aug. 31, 1940 directing almost the entire Washington National Guard to mobilize at their armories on Sept. 16, 1940 for immediate induction into federal service. By Feb. 10, 1941, every federally recognized Washington National Guard unit had been mustered into federal service.

As World War II ended, the Washington National Guard began its post-war reorganization, which saw the official creation of the Washington Air National Guard in 1946. By the time hostilities erupted in Korea in June, 1950, the organization consisted of 31 Army units and 11 Air units. The Korean War would be the last major conflict the Washington National Guard would be a part of until Operation Desert Storm/Shield in 1990.

A day no Washingtonian will forget, on May 18, 1980, Mt. St. Helens erupted with a force 500 times greater than the atomic bomb dropped on Hiroshima. Washington National Guardsmen, taking part in their annual training at the Yakima Training Center, would immediately fly west over the Cascades to begin immediate rescue operations in the vicinity of Mt. St. Helens. The Guard would mobilize more than 2,000 members for rescue, logistics and clean-up operations, and was credited with saving more than 200 lives.

After sending multiple units to the Middle East in 1990, the Washington National Guard would see several units deploy to Bosnia, Hungary and Kosovo as part of the Operation Joint Endeavor in 1997 and 1998. Guardsmen would also be part of a handful of major state missions including Firestorm '94, Makah Whaling Days in 1998 and the World Trade Organization Riots in the winter of 1999.

On Sept. 11, 2001, the world would change forever when terrorists hijacked commercial jet planes and crashed them into the World Trade Towers in New York City, the Pentagon and a field in Pennsylvania. Since then, there have been more than 13,000 deployments completed by Washington National Guardsmen to support Operations Iraqi Freedom and Enduring Freedom – including multiple deployments for the 3,000 members of the Washington Army National Guard's 81st Brigade Combat Team.

Even with multiple federal deployments, our Guardsmen have answered every call to serve during Washington state disasters, including floods (2007, 2009, 2017), wildfires (2000, 2001, 2006, 2012, 2014 and 2015, 2017), snow storms (2009), earthquakes (2001), and the devastating State Route 530 Landslide in Snohomish County during the spring of 2014. Additionally, our Guardsmen helped other states in the response to Hurricanes Katrina, Rita (2005) and Maria (2017).







# WASHINGTON MILITARY DEPARTMENT

## WASHINGTON YOUTH ACADEMY

In 1993, Congress authorized a three-year test program called the National Guard Youth ChalleNGe Program to give troubled youth the opportunity to turn their lives around. A voluntary, preventive program, the National Guard Youth ChalleNGe Program (NGYCP) helps young people improve their life skills, education levels and employment potential. The program was authorized by the Washington Legislature as an alternative education service provider in 2008 with the passage of House Bill 1646.

Since 2009, the Academy has graduated more than 2,300 cadets and has become a leader in the nation, consistently graduating more students than the National Guard Bureau's target number. The school has also gained national recognition as one of the best Youth ChalleNGe Programs in the country.



## EMERGENCY MANAGEMENT DIVISION

In 1941, the Legislature created the Washington State Defense Council to help coordinate statewide and local activities related to national and state defense. The powers and duties included, in part, to coordinate with national defense and other state organizations, advise the governor, and adopt and amend rules. The law also provided that the governor could create local (political subdivisions) councils of defense.

In 1951, the Legislature passed the Washington Civil Defense Act, rescinded the Law of 1941, and created the Civil Defense Agency in the Governor's Office. The law also created the Civil Defense Council. The council consisted of seven to 15 members, was chaired by the governor and had rule making authority and responsibility for preparing comprehensive plans.

In 1974, the name of the Civil Defense Agency was changed to Emergency Services Department and the Civil Defense Council changed to the Emergency Services Council. Both remained under the Executive Branch.

In 1984, the name of the Emergency Services Department was renamed as the Department of Emergency Management. Two years later, the Department of Emergency Management was abolished, and the emergency management function was transferred from the Governor's Office to the Department of Community Development. Authority was transferred from the governor to the director of the Department of Community Development. In 1995, the emergency management function was transferred again to become a division of the Military Department, which is where it presently remains.

Part of the move to the Washington Military Department was the brand new Emergency Operations Center, a multi-million dollar facility that would modernize EMD. In March of 1997, EMD held a ground breaking ceremony on Camp Murray for the new 28,000-square-foot facility. The new building replaced an outdated 1,300-square-foot facility in Olympia, providing Emergency Management with the ability to expand during major catastrophic events like the State Route 530 Landslide, when the everyday staff doubled from 100 personnel to 200 personnel for more than a month.



# ORGANIZATION HISTORY

## WASHINGTON STATE GUARD

The Washington State Guard traces its history back to 1855 when the Washington Territorial Legislature enacted the first law creating the organized militia. After Washington became a state, it created its state militia in 1890. The Washington State Militia served in the Philippines during the Spanish American War of 1898 – 1899, and was exclusively under state control until 1903 when the Washington National Guard was formed and placed under both federal and state control.

During World War I, the state-controlled Washington State Guard was reborn. The Third Infantry Regiment consisting of 16 companies, a medical detachment and a machine gun company, was formed in principal cities throughout Washington. After World War I, the WSG was disbanded.

In 1940, more than a year before the U.S. entered World War II, the Washington State Guard was reestablished with an Infantry Brigade and two Regiments. During World War II the WSG was used to guard vital installations and to patrol the coast lines. As an invasion of the U.S. mainland became less apparent, the role shifted to disaster assistance and civil defense. In 1947, the WSG was again disbanded.

In May of 1960, Washington Gov. Albert Rosellini restored the Washington State Guard to augment the Washington National Guard as an additional internal security force for the state and to replace Washington National Guard soldiers and airmen when they're called into active federal service. The WSG has been serving continuously since then, supporting the Washington Military Department in a variety of missions and assignments.

### THE ADJUTANT GENERALS OF WASHINGTON

In 1853, President Millard Fillmore signed the Organic Act creating the Washington Territory and appointed Maj. Isaac Stevens as the first Territorial Governor and Commander-in-Chief of the Territorial Militia. In 1855, the Washington Territorial Militia members informally mustered under the direction of the territorial government in support of the local Indian uprisings.

#### 1855 -1898

1855-1856 - James Tilton  
1857 - Isaac Ebey  
1857-1862 - Franklin Matthias  
1863-1866 - George Gallagher  
1867-1869 - Amos Tripp  
1869-1873 - William Huntington  
1873-1879 - Frank Guttenberg  
1879-1880 - Andrew Slorah  
1881-1882 - M.R. Hathaway  
1882 - P.B. Johnson  
1883-1895 - R.G. O' Brien\*  
1897-1898 - F.A. Boutelle  
1897-1898 - J.E. Balbine  
1898 - William Canton

#### 1898 - 1965

1898-1901 - Edward Fox  
1901-1906 - James Drain  
1906-1909 - Otis Hamilton  
1909-1911 - George Lamping  
1911-1914 - Fred Llewellyn  
1914-1918 - Maurice Thompson\*\*  
1918-1919 - Harvey Moss  
1920-1941 - Maurice Thompson\*\*  
1941-1945 - Walter Delong  
1945-1947 - Maurice Thompson\*\*  
1947-1949 - Ensly Llewellyn  
1949 - Ellsworth French  
1949-1957 - Lilburn Stevens  
1957-1965 - George Haskett\*\*\*

#### 1965 - Current

1965-1978 - Howard McGee  
1978 - Wayne McDaniels  
1978-1981 - Robert Collins  
1981-1985 - George Coates  
1985-1989 - Keith Eggen  
1989-1999 - Gregory Barlow  
1999-2012 - Timothy Lowenberg  
2012-Current - Bret Daugherty

Edward Fox, Adjutant General - 1898-1901



\* - R.G. O' Brien was the adjutant general when Washington became the 42nd state in the Union.  
\*\* - Maurice Thompson was the adjutant general three times in his career, serving a total of 27 years as the adjutant general, including 21 years between World War I and World War II.  
\*\*\* - George Haskett was the last adjutant general to live on Camp Murray.





# 2017 OVERVIEW

2017 proved to be a busy year for the Washington Military Department as our agency came together to fight floods, fires, took part in a historic presidential inauguration, engaged in unique training opportunities and celebrated new construction projects. State emergency management officials also kept working on recovery and mitigation efforts stemming from the fires and floods from previous years. In 2017, we gained a new international partner, strengthened existing relationships and said goodbye to dear friends as they left military service.

## PRESIDENTIAL INAUGURATION

More than 30 Washington National Guard members traveled to Washington, D.C., to support the 2017 Presidential Inauguration. The 10th Civil Support Team (CST) provided radiation detection in and around the National Mall. The 242nd Combat Communications Squadron supported the District of Columbia Department of Transportation by providing communications capabilities to its tactical operations center.

## SPRAGUE FLOODS

In March, rainstorms mixed with melting snow caused multiple rivers and creeks near Spokane to crest causing flooding across the Inland Empire. Forty Guardsmen from the 1041st Transportation Company filled and placed sandbags in Sprague, Wash. working alongside first responders from the Department of Ecology and Washington Conservation Corp.

## WILDFIRES 2017

A wet winter, followed by a long dry summer led to more than 400 Guardsmen teaming up with the Washington Department of Natural Resources and Oregon Bureau of Land Management to fight multiple wildfires across the Pacific Northwest in September.

Guardsmen provided helicopter air support, hand crews, manned traffic control points, medical support, logistical operations and liaising with fire crews.

The National Guard also provided the Disaster Relief Bed-down systems (DRBS), allowing tired firefighters to enjoy a quiet, clean and air controlled space to rest after long shifts at night.

The Washington Emergency Management Division activated its state Emergency Operations Center in response to wildfires in our state. And its logistics division helped organize a rapid response of firefighters to go to California when the danger heightened there.

## RESILIENT WASHINGTON

The Washington Emergency Management Division led a state agency effort to craft earthquake preparedness actions and recommendations for the Resilient Washington Subcabinet. A report was presented to Gov. Jay Inslee in September.

## 2-WEEKS READY

The agency helped craft a new preparedness work group with local, state and federal partners agreeing to work in tandem on preparedness materials and with the state goal of getting buy-in for a new 2 Weeks Ready message. Oregon and British Columbia helped create preparedness materials containing regional messages. In addition, the Great Washington ShakeOut saw a record 1.2 million registrants. The earthquake campaign also focused on getting residents 2 Weeks Ready.

## HANFORD

The U.S. Department of Energy declared a site area emergency in May when a tunnel on the Hanford site collapsed and there were fears of contamination. No contamination was found or detected and the emergency ended in about a day. The incident provided real-world practice for the state and local teams on dealing with emergencies on Hanford and led to streamlining processes to improve reaction times and response should an incident like this happen again.

## EMD ACCREDITATION PROCESS

The Emergency Management Division is working toward national accreditation for the state's emergency management program. The Emergency Management Accreditation Program, run by a non-profit organization affiliated with the Council of State Governments and the National Emergency Management Association, provides a national standard for emergency management programs. Experienced emergency managers from around the country provide a peer review of the state program against the 64 standards. The state must meet every standard to qualify for accreditation.

## STATE PARTNERSHIP WITH MALAYSIA

In August, the Washington National Guard solidified a mutual agreement with the country of Malaysia as part of the Department of Defense State Partnership Program (SPP).

“The State Partnership Program allows us to leverage the deep and trusting ties the National Guard has built with a very large group of foreign allies across every combatant command,” said Air Force Gen. Joseph L. Lengyel, Chief, National Guard Bureau. “I know the Washington National Guard and Malaysia will both benefit from the extraordinary skills and experience each will bring to this partnership.”



Washington Air National Guard Senior Airman Rachael Crofoot removes debris from a road-side to create a firebreak to help contain fires near Enumclaw, Washington, on Sept. 10, 2017. Washington National Guard soldiers and airmen have been called into service by the governor to protect the lives and property of Washington residents threatened by wildfires. (Photo by Sgt. Matthew Sissel)



Guardsmen from the 1041st Transportation Company, stationed at Fairchild Air Force Base, place sandbags to stop rising waters from flooding a home near Sprague, Wash on March 21, 2017. (Courtesy photo)



Staff Sgt. Richard Benson, 143rd Information Operations Squadron intelligence analyst, provides security at a check point for the Norse Peak wildfire near Mt. Rainer National Park, Washington Sept 13, 2017. More than 100 Army and Air National Guardsmen have been deployed to support firefighting operations on the Norse fire. (Photo by Tech. Sgt. Tim Chacon)





Maj. Gen. Bret Daugherty, commander of the Washington National Guard signs an agreement with General Tan Sri Raja Mohamed Affandi bin Raja Mohamed Noor, Chief of Defence Force, Malaysia during a signing ceremony at the Malaysian Ministry of Defence solidifying Malaysia as a partner nation with Washington state under the SPP. The SPP links a state's National Guard with the armed forces of a partner country in a cooperative, mutually beneficial relationship by means of tailored, small footprint, high-impact security cooperation engagements that foster long-term enduring relationships with U.S. friends and allies around the world. (Photo by Sgt. 1st Class Jason Kriess)

Guided by U.S. Department of State foreign policy goals, the State Partnership Program is administered by the National Guard Bureau and supports theater commanders' security cooperation objectives. The program has been successfully building relationships around the globe for more than 20 years. With the inclusion of Malaysia, the State Partnership Program will have a total of 73 state partnerships.

### AIR NATIONAL GUARD CHANGE OF COMMAND

In August, the Washington Air National Guard said goodbye to Brig. Gen. John Tuohy as he turned command over to Col. Jeremy "Java" Horn, later promoted to brigadier general.

During his command, Tuohy led Washington Air National Guard responses to the State Route 530 landslide near Oso, Washington in 2014 and massive wildfires in north central Washington in 2014 and 2015. He oversaw Air Guard involvement in the 2016 Cascadia Rising exercise to prepare for a catastrophic Cascadia Subduction Zone earthquake. And he drove the expansion of the Washington Air Guard's involvement in cyberspace operations.

### YOUTH ACADEMY

The Washington Youth Academy was honored by FEMA with a preparedness award for its efforts to train each and every cadet with critical preparedness skills they can take with them back to their home communities. In addition, the Academy has now graduated more



than 2,300 teens since the program's first class in 2009 and the Academy is working to celebrate the national program's creation 25 years ago.

### 81ST 100 YEAR CELEBRATION

On Sept. 19th, the 81st Stryker Brigade Combat Team celebrated 100 years of service to our state and nation. Gov. Jay Inslee recognized the historic unit with a special proclamation honoring the brave men and women that have served in the units of the 81st SBCT.

### 242ND CBCS DEPLOYMENT

After supporting the Presidential Inauguration in January, more than 40 citizen-airmen from the 242nd Combat Communications Squadron (CBCS) deployed to the Middle East and Africa in support of on-going operations.

"I'm incredibly proud of the men and women in the 242nd, and consider myself lucky to lead a phenomenal group of citizen-soldiers and airmen who are willing to answer the call during war and peace, at home and abroad," said Maj. Gen. Bret Daugherty, the state's adjutant general and commander of the Washington National Guard. "They're the backbone of our safety and security, willing to sacrifice time away from loved ones to support a mission to bring hope, freedom and ultimately peace to people around the world."

### HURRICANE RELIEF

As fire season was in full swing, three massive Hurricanes ripped through the Caribbean Islands, to include Puerto Rico and the U.S. Virgin Islands. With much of the southern states focused on relief efforts in their own regions, more than 30 guardsmen from the 141st Air Refueling Wing were activated to provide support to first responders.

"We are always ready to serve our neighbors and our nation," said Col. Johan Deutscher, commander, 141st Air Refueling Wing. "I am proud to say that for every request, national or local, that we have received, we always have volunteers, no matter what our airmen are asked to do, they always say yes."

The 141st Security Forces Squadron provided critical security support during the response and assisted with peace keeping operations. The Air National Guard also provided support with the Joint Incident Site Communication Capability (JISCC) providing seamless communications between first responders and the Joint Task Force on the ground in Puerto Rico.



ABOVE: A cadet from the Washington Youth Academy begins his descent down the ropes course at the Bremerton Armory on Jan. 27, 2017. (Photo by Steven Friederich)

BOTTOM LEFT: Brig. Gen. John Tuohy, outgoing commander of the Washington Air National Guard, stands beside Maj. Gen. Bret Daugherty, Adjutant General of the Washington National Guard, during a change of command ceremony at Camp Murray on August 13. Incoming Air Guard Commander Col. Jeremy Horn stands ready to take command.

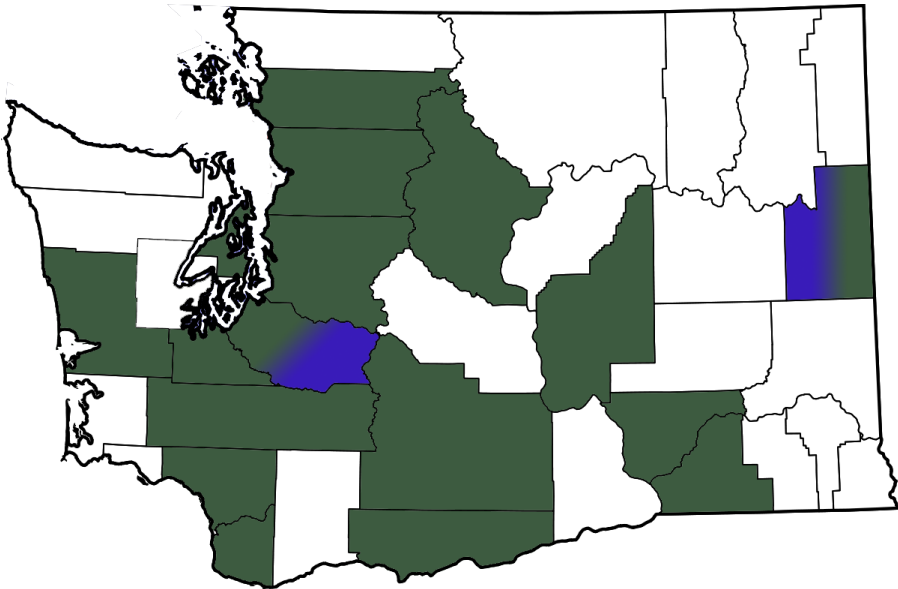
BELOW: Chief Master Sgt. Joel Dauer, a security forces manager within the Washington Air National Guard takes a photograph with a child who departed the island of St. Croix for mainland U.S. on Oct. 1. Parents of children with schools either heavily damaged or destroyed by Hurricane Maria left the island on Mercy Flights. (Photo by Tech. Sgt. Arthur Mondale Wright)







LOCATION BREAKDOWN



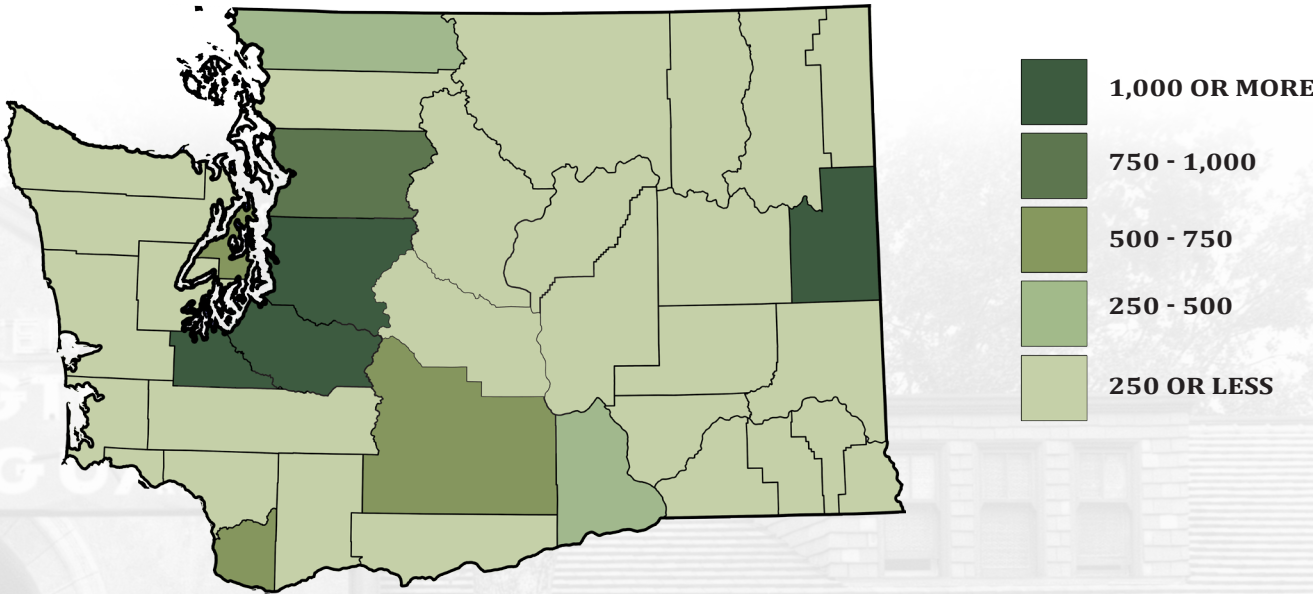
Anacortes Armory	Army	2219 M Ave., Anacortes, WA 98221
Boeing Field Armory	Army	6736 Ellis Ave. S, Seattle, WA 98108
Buckley Armory	Army	455 N River Ave., Buckley, WA 98321
Bremerton Armory	Youth Academy	1211 Carver St., Bremerton, WA 98312
Bremerton Readiness Center	Army	1211 Carver St., Bremerton, WA 98312
Camp Murray (CM)	Air / Army	Camp Murray, Tacoma, WA 98430
Pierce County Readiness Center	Army	Bldg. 80, Camp Murray, Tacoma, WA 98430
Centralia Armory	Army	309 Byrd St., Centralia, WA 98531
Ephrata Armory	Army	426 A St. SE, Ephrata, WA 98823
Fairchild Air Force Base (FAFB)	Air / Army	Fairchild Air Force Base, WA 99011
Armed Forces Reserve Center	Army	300 E. Eaker Ave., Fairchild Air Force Base, WA 99011
Geiger Field	Army	8700 Electric Ave., Spokane, WA 99224
Grandview Armory	Army	1313 Wine Country Rd., Grandview, WA 98930
Joint Base Lewis McChord (JBLM)	Air / Army	Joint Base Lewis McChord, WA 98433
Aviation Readiness Center	Army	Bldg. 6224, Joint Base Lewis McChord, WA 98433
Information Operations Readiness Center	Army	Bldg. 6205, Joint Base Lewis McChord, WA 98433
Western Air Defense Sector	Air	852 Lincoln Blvd., McChord AFB, WA 98438
Kent Readiness Center	Army	24410 Military Rd. S, Kent, WA 98032
Longview Armory	Army	819 Vandercook Way, Longview, WA 98632
Marysville Armed Force Reserve Center	Army	13613 40th Ave NE, Marysville, WA 98271
Montesano Armory	Army	21 Clemons Rd. N, Montesano, WA 98563
Moses Lake Armory	Army	6500 32nd Ave. NE, Moses Lake, WA 98837
Olympia Armory	Army	515 Eastside St. SE, Olympia, WA 98501
Pasco Armory	Army	127 W Clark St., Pasco, WA 99301
Puyallup Armory	Army	622 4th Ave SE, Puyallup, WA 98372
Redmond Armory	Army	17230 NE 95th St., Redmond, WA 98052
Seattle Readiness Center	Army	1601 W Armory Way, Seattle, WA 98119
Sedro Woolley Field Maintenance Shop	Army	1805 Thompson Drive, Sedro Woolley, WA 98284
Snohomish Armory	Army	1501 Ave. D, Snohomish, WA 98290
Spokane Readiness Center	Army	1629 North Rebecca Street, Spokane, WA 99217
Vancouver Armed Forces Reserve Center	Army	15005 NE 65th St., Vancouver, WA 98682
Walla Walla Armory	Army	113 S Colville St., Walla Walla, WA 99362
Wenatchee Armory	Army	1230 5th St., Wenatchee, WA 98801
Yakima Readiness Center	Army	2501 Airport Ln., Yakima, WA 98903
Yakima Training Center (YTC)	Army	970 Firing Center Rd. Yakima, WA 98901
YTC Armed Forces Reserve Center	Army	1221 Firing Center Rd. Yakima, WA 98901

EMPLOYEES BREAKDOWN

The Washington Military Department is made up of state civilians, full-time and traditional part-time members of the National Guard.

- Total # of Employees - 8,661
- Army National Guard - 6,200
  - Part-Time - 5,264
  - Full-Time - 936 (499 Active Guard Reserve, 437 Federal Technicians)
- Air National Guard - 2,104
  - Part-Time - 1,350
  - Full-Time - 754 (351 Active Guard Reserve, 403 Federal Technicians)
- State Employees - 357
  - Emergency Management Division - 89
  - Washington Youth Academy - 62

EMPLOYEES POPULATION BY COUNTY







# WASHINGTON MILITARY DEPARTMENT

# ADJUTANT GENERAL'S OFFICES



**Maj. Gen. Bret Daugherty**  
The Adjutant General



**Brig. Gen. Wallace Turner**  
Asst. Adjutant General - Army



**Brig. Gen. Jeremy "Java" Horn**  
Commander - Air National Guard



**Col. Jeff Sabatine**  
WMD Chief of Staff



**Regan Hesse**  
State Finance



**Matt Modarelli**  
State IT



**Chief Master Sgt.  
Trish Almond**  
Senior Enlisted Leader



**Command Sgt. Maj.  
Bruce Ecclestone**  
Command Sergeant Major



**Chief Master Sgt.  
Max Tidwell**  
Senior Enlisted - Air



**Karina Shagren**  
Communications Director



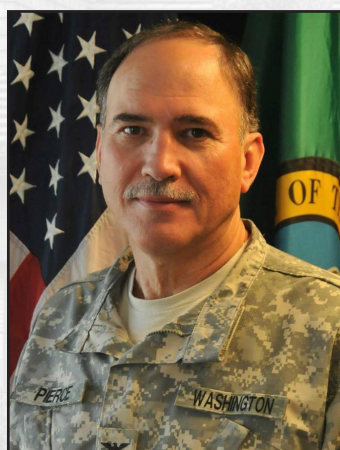
**Nancy Bickford**  
Intergovernmental Affairs  
& Policy Director



**Maj. Keith Kosik**  
Continuous Improvement



**Robert Ezelle**  
Emergency Management



**Larry Pierce**  
Youth Academy



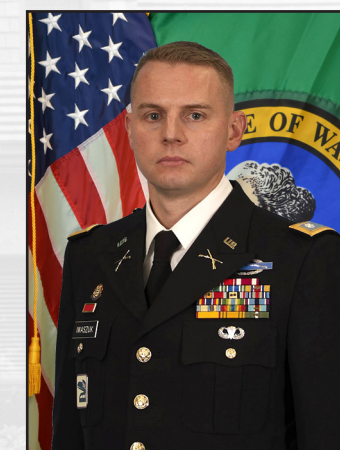
**Brad Klippert**  
Washington State Guard



**Lt. Col. Doug Palmer**  
Camp Murray  
Garrison Commander



**Laura Drybread**  
State Human Resources



**Lt. Col. Adam Iwaszuk**  
Construction Facilities &  
Maintenance Director





# EMERGENCY MANAGEMENT DIVISION



LOCATION: CAMP MURRAY



Robert Ezelle



Jason Marquiss

## MISSION OF EMERGENCY MANAGEMENT DIVISION

Washington State Emergency Management Division (EMD) leads and coordinates mitigation, preparedness, response and recovery in Washington State to minimize the impacts of disasters and emergencies on the people, property, environment and economy. EMD also manages the statewide E911 network, and aggressively prepares the state for cyber emergencies

EMD operates the State Emergency Operations Center (SEOC) located at Camp Murray. The SEOC is the state's central location for issuing alerts and warnings of impending emergencies and disasters, information gathering, disaster analysis and response coordination. EMD coordinates the state's response activities with other state agencies via those agencies' liaisons to the SEOC.

BELOW: The State Emergency Operations Center activated during the 2017 Wildfires in central Washington on Sept 15, 2017. (Photo by Steven Friederich)



Robert Ezelle, Director, Emergency Management Division briefs Lt. Gov. Cyrus Habib during a visit to Camp Murray.

## CYBER SECURITY

The EMD Cyber Security Manager conducted outreach, collaboration and integrated policy, planning and exercise activities with the private, public, tribal and critical infrastructure/key resource (CIKR) sectors to enhance statewide significant cyber incident preparedness. Outreach and collaboration events included Partners in Emergency Preparedness, Information Processing Management Association (IPMA) Forum, Washington State Emergency Management Association (WSEMA) Conference, Region 8 Healthcare Coalition, FEMA Region 10 State and UASI Preparedness Workshop, and representation on the Cyber Incident Response Coalition and Analysis Sharing (CIRCAS) group and Agora.

Exercise participation included Cyber Guard 17, Emerald Down V, State Emergency Operations Center (EOC) Cyber scenario and an Executive Tabletop Exercise for cabinet and state executives.

## STATE E911

The State Enhanced 911 Coordination Office (SECO) works with counties, other governmental entities and 911 service providers to ensure that 911 is available and operational statewide. The SECO uses state 911 excise taxes to provide for the statewide 911 system and to assist counties that are unable to fully fund 911 operations with their own local excise tax collections. The statewide 911 system handled more than 6.5 million calls and texts to 911 last year.

### Next Generation 911

SECO is in the process of modernizing Washington State's 911 system to a fully integrated, nationally standardized Next Generation 911 (NG911) system. Over the last four years, this process has included the modernization of all Call Processing Equipment (CPE) in the county Public Safety Answering Points (PSAPs), and was completed in May 2017. The current phase of modernization is the move to a NG911 capable, nationally standardized Emergency Services Internet Protocol Network (ESInet). The ESInet is the keystone of the state's entire 911 system and transports calls from the call-maker's service provider to the call-taker.

The new ESInet (ESInet II) meets the National Emergency Number Association (NENA) standards for an NG911 ESInet and will include features that will significantly improve citizens' access to emergency services through a much more reliable, resilient and efficient network, which includes extensive cyber-security. ESInet II will be accessible to all types of devices/methods used for contacting 911 and will be compatible across the state as well as interstate/internationally. NG911-type capabilities will allow PSAPs to receive not only voice, but also text, data, imagery and nearly any other type/method of contacting 911 that is developed in the future. The new system will also employ the latest technology for call routing validation and geolocation to be able to help call takers more accurately find where people are calling from.





# EMERGENCY MANAGEMENT DIVISION



## MITIGATION, RESPONSE & RECOVERY UNIT

**Response Section:** Washington Emergency Management Division's Response Section is comprised of the State Emergency Operations Center with its Alert & Warning Center, as well as the Search and Rescue and Emergency Workers Program.

**Alert and Warning Center:** Staffed with two State Emergency Operations Officers 24/7, the Alert & Warning Center is the state's primary warning point for natural disasters, technological disasters and acts of terrorism. The Alert & Warning Center is equipped with numerous telephony, radio frequency and internet-based communications and information technology systems. The State Emergency Operations Officers maintain situational awareness on imminent and current emergency and disaster situations across the state that may exceed local response and recovery capability/capacity or draw media attention. As of Dec. 1, 2017, the Alert & Warning Center has conducted notification, alert, warning and resource coordination for 4,640 incidents statewide, including 2,375 hazardous materials incidents, 956 search and rescue missions, 331 fires, 56 severe weather advisories, watches and warnings, and 25 911 phone outages.

**Search and Rescue:** The Mountain Rescue Association (MRA) was established in 1959 at Timberline Lodge at Mount Hood, Oregon making it the oldest Search and Rescue association in the United States. The MRA is an organization of teams dedicated to saving lives through rescue and mountain safety education. With more than 90 government authorized units, the MRA has grown to become the critical mountain search and rescue resource in the United States.

This year, the MRA honored Chris Long, the Washington State Search and Rescue Coordinator for EMD, with two awards. The first award is in recognition of EMD's Search and Rescue Program and specifically the outstanding contribution that the annual Washington State SAR Conference provides to the SAR community.

The second award is a Lifetime Achievement Award recognizing Chris' contributions to the SAR community since 1992. Since taking over the program in 1992, Chris has developed SAR resource coordination procedures for the Alert & Warning Center, developed SAR curriculum and standards, coordinated SAR resources in disasters such as the SR 530 slide and exercises such as Cascadia Rising 2016, and presented at national and international SAR conferences.

**All-Hazard Alert Broadcast System:** The Emergency Management Division has developed a pole-mounted siren system that is deployed along the coast and used to warn the public about imminent tsunami danger. The sirens can be activated remotely from the State Emergency Operations Center via satellite or via radio from local emergency management agencies. Each siren has a speaker with 360-degree coverage capable of providing voice and tone alerts as well as an intense blue light, which can be seen through the fog and is visible from a long distance. In 2017, the Emergency Management Division installed 10 additional sirens from Ilwaco to Bellingham for a total of 69 sirens.

**WebEOC:** WebEOC is an Internet-based software system administrated by the Emergency Management Division to share emergency or disaster-related information with federal, state, local and tribal agencies. Earlier this year, the system was upgraded to version 8.3 including a significantly enhanced integration of geographic information system features. This year, the Emergency Management Division implemented a WebEOC policy and user agreements for state, local and tribal government entities describing the purpose, appropriate use and legal responsibilities of the parties using the system.

**Mitigation and Recovery Section:** EMD's Mitigation and Recovery Section oversees the division's risk reduction and disaster recovery efforts. The section is comprised of hazard mitigation programs that include: mitigation & disaster recovery planning and plan review, mitigation grant administration, and the state's Earthquake/Tsunami/Volcano programs. These programs increase local resilience and reduce the impact disasters have on communities across the state.

The Mitigation, Response and Recovery Unit had the pleasure of congratulating Gary Urbas from the Public Assistance office for his selection as one of the 2017 Governor's Award for Leadership in Management. Mr. Urbas is the cornerstone for the State's Public Assistance Program, and his steadfast leadership has built a productive and cohesive team that excels at all tasks.

**Resilient Washington Subcabinet:** On Nov. 4, 2016, Gov. Jay Inslee issued Directive 16-19, establishing a Resilient Washington Subcabinet. The Washington Military Department's Emergency Management Division was directed to assess our strategy in creating a resilient Washington State regarding hazards posed by earthquakes and tsunamis. In addition, a general goal of the directive was to increase individual, family and business preparedness. Workgroups consisting of key stakeholders and subject matter experts from multiple state agencies were formed to identify gaps; develop and prioritize actions; estimate implementation costs; and draft a report with initial findings and recommendations. Earthquake and tsunami resilience in Washington is a long-term goal, and this report was meant to guide first steps and outline future actions. The report was briefed to the Governor on Sept. 27, 2017.

**Public Assistance Grant Program (PA):** EMD staff manage FEMA's Public Assistance grant program, which provides grant funding to state, tribal and local governments, and certain private, non-profit organizations to help them quickly respond to and recover from major disasters declared by the President.

The program provides grants on a cost-shared basis to help pay for debris removal, emergency protective measures, and repair or replacement of disaster-damaged infrastructure. It also provides assistance to protect damaged facilities from future events by funding hazard mitigation measures during the recovery process.

EMD Public Assistance staff also manage the Fire Management Assistance Grant (FMAG) program, which provides grant dollars to states, local and tribal governments for the mitigation, management and control of fires on publicly or privately-owned forests or grasslands, which threaten such destruction that would constitute a major disaster.

**Hazard Mitigation Grant Program (HMGP):** This state-managed program is available only after a Presidential Declaration of Major Disaster. The program funds mitigation planning initiatives and cost-effective mitigation projects designed to reduce or eliminate the effects and costs of future disaster damage. Upon approval of the governor and Legislature, the state may pay a portion of the applicant's cost share. During 2017, an additional disaster was added to the HMGP.

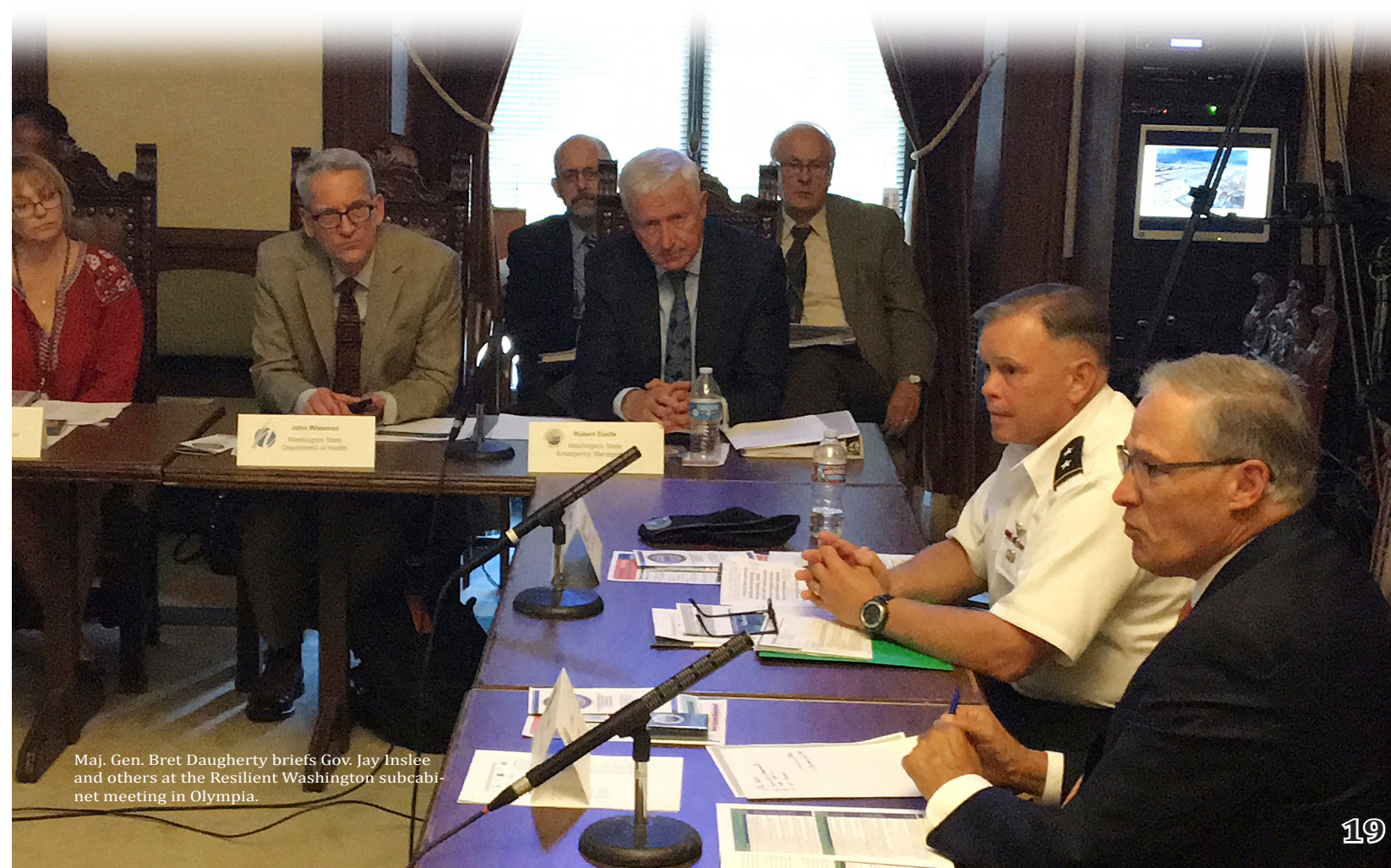
**Human Services Programs:** In 2017, the Human Services Program continued to enhance the Limited English Proficiency program, supported EMAC deployments to California for the wildfire declarations and developed partnerships with dozens of organizations, jurisdictions, agencies and others.

The Limited English Proficiency (LEP) program has continued to make strides in assuring that local jurisdictions have formed relationships with LEP communities and retained resources within those communities that can assist in time of disaster. With the passage of SSB 5046, the LEP program has worked collaboratively with the WMD Communications Department and the Alert and Warning Center on an implementation plan for the bill. The program worked with the Great Shakeout Team to reach a wide variety of audiences and conducted numerous media interviews with ethnic media.

The Washington Restoration Framework continues to progress toward completion. It has completed a Housing Recovery Support Function, as well as a Natural and Cultural Resources Recovery Support Function. Both recovery support functions are ready to be trained and exercised. Over the summer, the Human Services staff, with support from FEMA Region X, completed numerous human services workshops that focused on unmet needs, individual assistance program, long term recovery groups and volunteer and donations management.

**Annual/Non-Disaster Mitigation Programs:** The Washington Emergency Management currently manages approximately \$5.1 million in federal funds from Pre-Disaster Mitigation (PDM) awards and approximately \$1.5 million federal funds from Flood Mitigation Assistance (FMA) awards. Hazard mitigation projects started this past year, under the PDM FY2016 award, include:

- Hazard Road Drainage Improvements in Spokane County
- Lincoln County Hazard Mitigation Plan Update
- King County Mitigation Plan Annexes



Maj. Gen. Bret Daugherty briefs Gov. Jay Inslee and others at the Resilient Washington subcabinet meeting in Olympia.





# EMERGENCY MANAGEMENT DIVISION



**Volcano, Earthquake, Tsunami Program:** On Oct. 19, at 10:19 a.m., Washington State joined 57 million participants worldwide in the Great ShakeOut Earthquake Drill. This was the sixth year Washington has participated in the Great ShakeOut campaign, and 1.26 million Washingtonians registered – an increase of 150,000 from last year. Coastal communities once again used the drill as an opportunity to promote tsunami safety and to practice their tsunami evacuation with the All-Hazards Alert Broadcast (AHAB) tsunami sirens. Outreach for the Great ShakeOut this year also focused on getting students in Washington’s schools to understand earthquake safety and preparedness actions, with EMD and the office of the Superintendent of Public instruction holding the first Washington ShakeOut video contest. Students created videos which demonstrated proper earthquake safety techniques, and the top two videos from middle and high school levels won awards.

Following the 2016 Cascadia Rising Exercise, Washington adopted guidance that individuals, families, businesses and organizations should all be “2 weeks ready” for a disaster.

Efforts promoting this campaign included developing a state and local preparedness workgroup. This group is designed to make it easier for state, county, city, and tribal stakeholders to share publications, information and best practices to improve outreach and education. This information sharing has helped focus outreach efforts across the state toward all-hazard education and develop consistent messaging. This workgroup will continue meeting to discuss a whole-community approach to building a disaster-ready Washington from the individual level and up, by sharing best practices, including technology, LEP outreach, equity for people with access and functional needs, and others.



TOP: Maximilian Dixon, earthquake program manager, Emergency Management Division, conducts a news interview about the ShakeAlert Early Earthquake Warning Sysytem (EEW) in April 2017. (Courtesy photo)

RIGHT: A Tsunami Warning Siren being installed at Birch Bay, in vicinity of the major cities of Bellingham, Wash in April 2017. (Courtesy photo)

FAR RIGHT: Robert Ezelle conducts a TV interview with King-5’s Glenn Farley about the Washington “2 Week Ready” campaign.



**Fire Management Assistance Grant Program (FMAG):** Fire Management Assistance is available to states and local and tribal governments for the mitigation, management, and control of fires on publicly or privately owned forests or grasslands, which threaten such destruction that would constitute a major disaster.

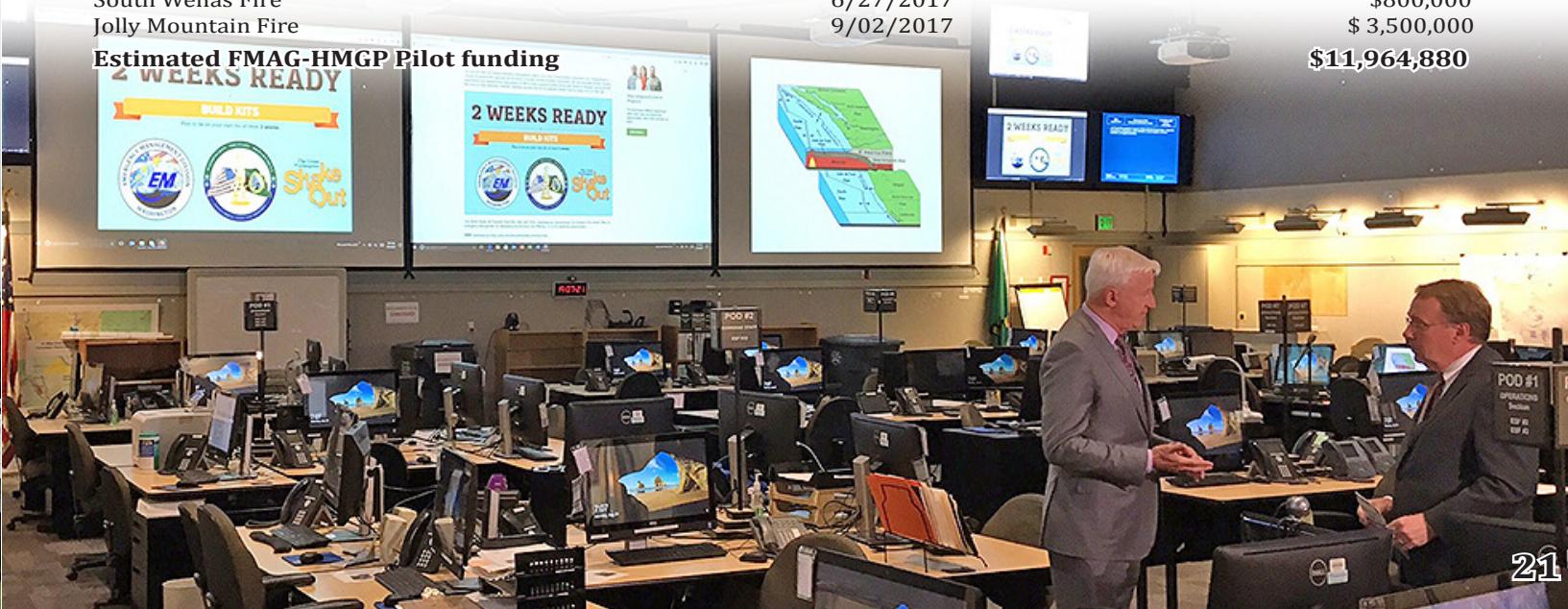
The Fire Management Assistance declaration process is initiated when a state submits a request for assistance to the Federal Emergency Management Agency (FEMA) Regional Director at the time a “threat of major disaster” exists. The entire process is accomplished on an expedited basis and a FEMA decision is rendered in a matter of hours. The Fire Management Assistance Grant Program (FMAGP) provides a 75 percent federal cost share and state agencies or local jurisdictions pay the remaining 25 percent for actual costs.

Before a grant can be awarded, a state must demonstrate that total eligible costs for the declared fire meet or exceed either the individual fire cost threshold - which is applied to single fires; or the cumulative fire cost threshold which recognizes numerous smaller fires burning throughout a state. Eligible firefighting costs may include expenses for field camps; equipment use, repair and replacement; tools, materials and supplies; and mobilization and demobilization activities.

## FIRE MANAGEMENT ASSISTANCE GRANT FUNDING - CURRENT / ACTIVE

(Obligated Funds are as of Jan 1, 2018)

Fire	Date	Total Funded
Colockum Tarps Fire	7/30/2013	\$9 million
Milepost 10 Fire	8/10/2013	\$1.2 million
Eagle Fire	8/21/2013	\$3 million
Lake Spokane Fire	7/11/2014	\$1.1 million
Mills Canyon Fire	7/11/2014	\$3.27 million
Chiwaukum Fire	7/17/2014	\$16.85 million
Carlton Complex	7/17/2014	\$33.4 million
Watermelon Hill Fire	7/20/2014	\$600,000
Saddle Mt Fire	7/19/2014	\$56,000
Snag Canyon Fire	8/3/2014	\$6.6 million
Hansel Fire	8/6/2014	\$925,000
Sleepy Hollow Fire	6/29/2015	\$2.25 million
Blue Creek Fire	7/21/2015	\$6.375 million
Highway 8 Fire	8/5/2015	\$2.625 million
Nine Mile Fire	8/14/2015	\$1.5 million
Chelan Complex	8/14/2015	\$9.6 million
Stickpin Fire	8/14/2015	\$5.025 million
Stevens County Complex	8/14/2015	\$5.25 million
Okanogan County Complex	8/15/2015	\$16.05 million
Twisp River Fire	8/19/2015	\$1.2 million
Renner Fire	8/21/2015	\$2.775 million
Goodell Fire	8/24/2015	\$150,000
Horsethief Butte Fire	9/13/2015	\$187,500
South Ward Gap Fire	7/31/2016	\$375,000
Wellesley Fire	8/21/2016	\$1,000,000
Yale Fire	8/21/2016	\$2,000,000
Suncrest Fire	8/27/2016	\$800,000
Spromberg Fire	5/23/2017	\$600,000
South Wenas Fire	6/27/2017	\$800,000
Jolly Mountain Fire	9/02/2017	\$ 3,500,000
<b>Estimated FMAG-HMGP Pilot funding</b>		<b>\$11,964,880</b>







# EMERGENCY MANAGEMENT DIVISION



## DISASTER RECOVERY GRANT PROGRAMS CURRENT/ACTIVE

(Obligated Funds are as of Jan. 1, 2018)  
The mission of the Federal Emergency Management Agency's (FEMA) Public Assistance (PA) Grant Program is to provide assistance to state, tribal and local governments, and certain types of private nonprofit organizations so that communities can quickly respond to and recover from major disasters or emergencies declared by the President.

Through the PA Program, FEMA provides supplemental federal disaster grant assistance for debris removal, emergency protective measures, and the repair, replacement, or restoration of disaster-damaged, publicly owned facilities and the facilities of certain Private Non-Profit (PNP) organizations. The PA Program also encourages protection of these damaged facilities from future events by providing assistance for hazard mitigation measures during the recovery process.

The federal share of assistance is not less than 75 percent of the eligible cost for emergency measures and permanent restoration. The grantee (usually the state) determines how the non-federal share (up to 25 percent) is split with the subgrantees (eligible applicants).

<b>FEMA WA DR 4309</b> - Declaration Date: April 21, 2017 - Incident Type: Severe Winter Storm, Flooding, Landslides, Mudslides - Incident Period: January 30, 2017 to February 22, 2017 - Designated Counties: Adams, Benton, Columbia, Ferry, Franklin, Grant, King, Lewis, Lincoln, Pend Oreille, Skamania, Spokane, Wahkiakum, Walla Walla, Whatcom	<b>Public Assistance: \$21,602,714.00</b> <b>Mitigation: \$4,273,000.00</b>  <b>TOTAL: \$28,875,714.00</b>
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<b>FEMA WA DR 4253</b> - Declaration Date: February 2, 2016 - Incident Type: Severe Winter Storm, Straight-line Winds, Flooding, Landslides, Mudslides, Tornado - Incident Period: December 1, 2015 to December 14, 2015 - Designated Counties: Clallam, Clark, Cowlitz, Grays Harbor, Jefferson, Lewis, Mason, Pacific, Skamania, and Wahkiakum	<b>Public Assistance: \$9,548,272.00</b> <b>Mitigation: \$2,246,000.00</b>  <b>TOTAL: \$11,794,272.00</b>
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<b>FEMA WA DR 4249</b> - Declaration Date: January 15, 2016 - Incident Type: Severe Storms, Strong Winds, Flooding, Landslides, Mudslides - Incident Period: November 12, 2015 to November 21, 2015 - Designated Counties: Chelan, Clallam, Garfield, Island, Jefferson, Kittitas, Lewis, Lincoln, Mason, Pend Oreille, Skamania, Snohomish, Spokane, Stevens, Wahkiakum, and Whitman	<b>Public Assistance: \$29,903,688.00</b> <b>Mitigation: \$5,266,000.00</b>  <b>TOTAL: \$14,814,272.00</b>
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<b>FEMA WA DR 4243</b> - Declaration Date: October 20, 2015 - Incident Type: Wildfires - Incident Period: August 9, 2015 to September 10, 2015 - Designated Counties: Chelan, Ferry, Lincoln, Okanogan, Pend Oreille Stevens, Whatcom, Yakima and Confederated Tribes of the Colville Reservation	<b>Public Assistance: \$27,466,074.00</b> <b>Mitigation: \$5,646,000.00</b>  <b>TOTAL: \$33,112,074.00</b>
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<b>FEMA WA DR 4242</b> - Declaration Date: October 15, 2015 - Incident Type: Windstorm - Incident Period: August 29, 2015 - Designated Counties: Snohomish, Island, Jefferson, Whatcom, Grays Harbor and Clallam	<b>Public Assistance: \$7,992,233.00</b> <b>Mitigation: \$1,586,000.00</b>  <b>TOTAL: \$9,578,233.00</b>
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<b>FEMA WA DR 4188</b> - Declaration Date: August 11, 2014 - Incident Type: Wildfires - Incident Period: July 9, 2014 to August 5, 2014 - Designated Counties: Colville Indian Reservation, Kittitas and Okanogan	<b>Public Assistance: \$33,508,349.00</b> <b>Mitigation: \$6,532,000.00</b>  <b>TOTAL: \$40,040,349.00</b>
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<b>FEMA WA DR 4168</b> - Declaration Date: April 2, 2014 - Incident Type: Flooding and Mudslide - Incident Period: March 22, 2014 to April 29, 2014 - Designated Counties: Sauk-Suiattle Indian Reservation, Snohomish, Stillaguamish Indian Reservation and Tulalip Indian Reservation	<b>Public Assistance: \$38,696,138.00</b> <b>Mitigation: \$8,331,000.00</b> <b>Human Services: \$2,225,803.00</b>  <b>TOTAL: \$49,252,941.00</b>
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<b>FEMA WA DR 4083</b> - Declaration Date: September 25, 2012 - Incident Type: Severe Storm, Straight-line Winds, and Flooding - Incident Period: July 20, 2012 to July 21, 2012 - Designated Counties: Colville Indian Reservation, Ferry and Okanogan	<b>Public Assistance: \$4,082,902.00</b> <b>Mitigation: \$966,499.00</b>  <b>TOTAL: \$5,049,401.00</b>
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<b>FEMA WA DR 4056</b> - Declaration Date: March 5, 2012 - Incident Type: Severe Winter Storm, Flooding, Landslides, and Mudslides - Incident Period: January 14, 2012 to January 23, 2012 - Designated Counties: Clallam, Grays Harbor, King, Klickitat, Lewis, Mason, Pierce, Skamania, Snohomish, Thurston and Wahkiakum	<b>Public Assistance: \$40,427,491.00</b> <b>Mitigation: \$7,861,000.00</b>  <b>TOTAL: \$48,288,491.00</b>
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<b>FEMA WA DR 1963</b> - Declaration Date: March 25, 2011 - Incident Type: Severe Winter Storm, Flooding, Landslides, and Mudslides - Incident Period: January 11, 2011 to January 21, 2011 - Designated Counties: King, Kittitas, Klickitat, Lewis, Skagit, Skamania and Wahkiakum	<b>Public Assistance: \$9,942,232.00</b> <b>Mitigation: \$1,699,663.00</b>  <b>TOTAL: \$11,641,895.00</b>
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<b>FEMA WA DR 1825</b> - Declaration Date: March 2, 2009 - Incident Type: Severe Winter Storm and Record and Near Record Snow - Incident Period: December 12, 2008 to January 5, 2009 - Designated Counties: Adams, Clallam, Clark, Columbia, Cowlitz, Ferry, Garfield, Grays Harbor, Island, Jefferson, King, Klickitat, Lewis, Lincoln, Mason, Pacific, Pend Oreille, Skagit, Skamania, Snohomish, Spokane, Stevens, Thurston, Wahkiakum, Walla Walla, Whatcom and Whitman	<b>Public Assistance: \$34,870,731.00</b> <b>Mitigation: \$6,005,489.00</b>  <b>TOTAL: \$40,876,220.00</b>
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<b>FEMA WA DR 1817</b> - Declaration Date: January 30, 2009 - Incident Type: Severe Winter Storm, Landslides, Mudslides, and Flooding - Incident Period: January 6, 2009 to January 16, 2009 - Designated Counties: Benton, Chelan, Clallam, Columbia, Cowlitz, Garfield, Grays Harbor, Jefferson, King, Kittitas, Klickitat, Lewis, Lincoln, Mason, Pacific, Pierce, Skagit, Skamania, Snohomish, Thurston, Wahkiakum, Whatcom and Yakima	<b>Public Assistance: \$68,746,715.00</b> <b>Mitigation: \$12,487,773.00</b> <b>Human Services: \$1,920,233.00</b>  <b>TOTAL: \$83,154,721.00</b>
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<b>FEMA WA DR 1734</b> - Declaration Date: December 8, 2007 - Incident Type: Severe Storms, Flooding, Landslides, and Mudslides - Incident Period: December 1, 2007 to December 17, 2007 - Designated Counties: Clallam, Grays Harbor, Jefferson, King, Kitsap, Lewis, Mason, Pacific, Skagit, Snohomish, Thurston and Wahkiakum	<b>Public Assistance: \$81,109,558.00</b> <b>Mitigation: \$11,149,689.00</b> <b>Human Services: \$4,326,043.00</b>  <b>TOTAL: \$ 96,585,290.00</b>
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<b>FEMA WA DR 1682</b> - Declaration Date: February 14, 2007 - Incident Type: Severe Winter Storm, Landslides, and Mudslides - Incident Period: December 14, 2006 to December 15, 2006 - Designated Counties: Chelan, Clallam, Clark, Grant, Grays Harbor, Island, King, Klickitat, Lewis, Mason, Pacific, Pend Oreille, Pierce, San Juan, Skagit, Skamania, Snohomish, Thurston and Wahkiakum	<b>Public Assistance: \$39,448,053.00</b> <b>Mitigation: \$5,369,309.00</b>  <b>TOTAL: \$ 44,817,362.00</b>
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<b>FEMA WA DR 1671</b> - Declaration Date: December 12, 2006 - Incident Type: Severe Storms, Flooding, Landslides, and Mudslides - Incident Period: November 2, 2006 to November 11, 2006 - Designated Counties: Chelan, Clark, Cowlitz, Grays Harbor, Jefferson, King, Lewis, Pacific, Pierce, Skagit, Skamania, Snohomish and Wahkiakum	<b>Public Assistance: \$38,367,480.00</b> <b>Mitigation: \$5,486,903.00</b> <b>Human Services: \$1,710,648.00</b>  <b>TOTAL: \$45,565,031.00</b>
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**Recovery Grant Program Funds provided through WA EMD**  
**TOTAL: \$560,446,266.00**







# EMERGENCY MANAGEMENT DIVISION



## PREPAREDNESS UNIT

The Preparedness Unit manages the Interagency Continuity of Operations Committee for The Adjutant General (TAG), developing quarterly reports that document work done and state executive branch agency progress toward Planning Update and Continuity of Operations (COOP) Exercise milestones. The Unit is also developing a Continuity of Government plan. Work continues to refine the State Preparedness System by defining products and outputs of the system. Work continues to finalize an update to WAC 118-30, with tests of Local Jurisdiction Preparedness reporting guidelines in Pierce and Thurston Counties.

**Exercise and Training Section:** The exercise and training program staff supported stakeholder emergency management training and exercise needs. By participating in local and regional assessments, providing technical assistance, and supporting stakeholder development of training and exercise forecasts, staff refined overall requirements. The section successfully completed a Training and Exercise Planning Workshop with local and state agency partners in May, which resulted in an updated State Training and Exercise Plan being published in September.

- **State Training Program:**

- o Participated in state preparedness assessments for local jurisdictions and state agencies in support of the State Preparedness Report.

- o Coordinated, hosted or directly facilitated the delivery of 114 preparedness courses to more than 5,000 students.

- o Completed a comprehensive Training Program Plan.

- o As a follow-on to Cascadia Rising 16, conducted pre- and post-earthquake assessment classes as an emphasis area.

- **State Exercise Program:**

- o Conducted a formal Columbia Generating Station contract required exercise and multiple drills to demonstrate proficiency. As complementary exercises, EMD developed and conducted three drills to train and test the abilities of the staff of Columbia Generating Station, the state and local jurisdictions to coordinate public information. To support the agricultural economy of the state, the program developed and conducted two drills with the SEOC and all six local jurisdictions to practice the development and implementation of a food control area following a radiological incident. Finally, the program developed and conducted one drill with the SEOC and two local jurisdictions closest to the nuclear power plant to test the abilities of the SEOC and the locals to coordinate the long-term relocation of citizens affected by a radiological release.

- o Planned a Department of Energy exercise.

- o Conducted three Cabinet-level tabletop exercises to prepare executive leadership from state, local and tribal governments in incident response.

- o Conducted a thorough process to identify, analyze and complete the Cascadia Rising 16 After Action Report/Improvement Plan. The approved AAR/IP was presented to Gov. Inslee in January 2017.

- o Coordinated Washington's participation in the national level Cyber Guard Prelude exercise, conducting a one day exercise from the State EOC to test the "Significant Cybersecurity Incident" Annex to the State Comprehensive Emergency Management Plan.

- **Disaster Preparedness Outreach:**

- o The State Outreach Program convened a State-Local Disaster Preparedness Outreach Workgroup. Its mission is to collaborate, share and develop adoptable and adaptable programs, standardize publications, materials and media communications to bring more concise, consistent messages to all Washington State residents.

- o The program provided 15 disaster preparedness presentations to statewide organizations and participated in 24 disaster preparedness events in a variety of venues.

- o The award-winning Map Your Neighborhood (MYN) program enlisted 137 new in-state partners, increasing the number of direct contacts to 645 jurisdictions, communities and neighborhoods. Additionally, EMD supported preparedness across the nation, fulfilling 30 out-of-state requests for MYN materials.

- **State EOC Staff Training and Exercise Program:**

- o Trained more than 60 state agency personnel and newly hired EMD staff in the foundations of state emergency management and SEOC operations.

- o SEOC Working Group facilitated completion of procedures for each SEOC section.

- o During multiple monthly training sessions in 2017, the SEOC staff focused on plenary, workshop and activity-based sessions on developing Priority Information Requirements (PIR) and Essential Elements of Information (EEI) to plan and pre-script information collection actions and activities; thereby decreasing the amount of time in coordinating resources and decision making during SEOC activations.

- **Radiological Emergency Program:**

- o USDOE awarded EMD with \$752,400 for this program. The Departments of Agriculture and Health, and Benton, Franklin and Grant Counties receive 78 percent of this funding.

- o Washington Energy Facility Site Evaluation Council (EFSEC) awarded EMD \$1,017,332 for state fiscal year 2017 for ongoing work to prepare for a potential radiological emergency at Energy Northwest's Columbia Generating Station (CGS), the state's only nuclear power plant. Six local jurisdictions – Adams, Benton Franklin, Grant, Walla Walla and Yakima Counties – received 69 percent of the funding to support their emergency preparedness activities.

- o The State EOC activated for two days due to a potential radiological incident at a tunnel collapse adjacent to the Plutonium Uranium Extraction (PUREX) Plant on the Hanford Site. The incident validated much of the planning, training and exercise work already in place for this specific hazard and replaced the annual exercise requirement in the contract.

- o The state successfully completed a full-scale response exercise in March 2017 involving a radiological release at CGS. This exercise included two federal agencies, ten Washington and two Oregon state agencies, as well as two local jurisdictions. The success of the exercise was paramount in the ability of the nuclear power plant to maintain its operating license.

**Planning, Analysis and Logistics (PAL) Section:** The section established a planning team that brought together emergency response planning, catastrophic planning, private sector outreach and infrastructure planning, as well as plan reviews under a newly established Planning Supervisor. This brought together our core planning functions under one dedicated supervisor, allowing better over sight and strategic planning for these endeavors. The PAL section continues to provide the support functions for the State's Emergency Management Council, Emergency Management Advisory Group and State Emergency Response Committee.

- **Logistics:**

- o Delivered training sessions in local jurisdictions for Emergency Resource requesting, Washington Mutual Aid System and Emergency Management Assistance Compact.

- o Identified Community Points of Distribution in conjunction with emergency managers in Cowlitz, Skamania, Pacific, Grays Harbor, Skagit and Snohomish Counties.

- o Executed Memorandum of Understanding (MOU) for an alternate SEOC site located at the Spokane Community College.

- o Coordinated EMAC deployments to support our partner states and territories during wildland fires, hurricanes and severe storms to include Oregon, California, Texas, Georgia, Florida, Puerto Rico and the U.S. Virgin Islands.

- o Assisted Department of Enterprise Services with new statewide contracts for bulk fuel and bottled water.

- **Preparedness Assessment:**

- o Completed the Washington State Core Capability Strategic Planning Framework and distributed to Homeland Security Regional Directors and Coordinators and to state agency planners as a capability assessment and planning tool.







# EMERGENCY MANAGEMENT DIVISION



- o Conducted six regional and eight state agency workshops to complete the annual assessment, which was turned into the federal government on Dec. 15.
- o During the update to the Threat and Hazard Identification and Risk Assessment, staff created targets for the Response and Mitigation missions for the Planning; Public Information and Warning; and Operational Coordination capabilities. In addition, discrete targets were defined for Infrastructure Systems Response vs Recovery missions.

- **Planning:**

- o Completed an update to division strategic plan
- o Helped update the Comprehensive Emergency Management Plan (CEMP) Annexes for Emergency Support Function (ESF) 1 – Transportation, ESF5 – Emergency Management, and ESF11 – Agriculture and Natural Resources.
- o The State Catastrophic Incident Planning Team (SCRIPT) completed the Catastrophic Planning Framework. It provides guidance and a starting point for local jurisdictions, tribes and state agencies to begin developing catastrophic incident plans.
- o Developed new guidance for local and tribal jurisdictions in developing future CEMP updates which will go into effect in 2018.
- o The 2017 Fixed Nuclear Facility plan update included changes to better align with federal requirements, organizing content according to Radiological Emergency Planning standards.

- **Private Sector & Infrastructure Program:**

- o With a focus on raising the resilience of Washington businesses, activities centered around outreach and education for small and medium sized businesses (19 speaking events) and emphasis on Business Continuity Planning.
- o The Business Re-Entry Registration Program was published and approved in April 2017 and will launch pending the completion of the necessary software.
- o A draft framework passed legal review in October 2017 to enable relevant private sector organizations to integrate directly into SEOC activations and developed SEOC SOPs for ESF 15 (Business Liaison).
- o Supported Resilient Washington (RW) Subcabinet. Facilitation of four subcabinet working groups (Utilities, Critical Transportation, Business Continuity and Emergency Communications).
- o Infrastructure Resilience Sub Committee (IRSC) meetings took place in January, April, July and October. The meetings had an average attendance of 30 individuals from both government and private sector communities with a focus on disaster access.
- o EMD sponsored and supported data collection and initial analysis phases of the DHS 2-year Regional Resilience Assessment Program focused on transportation systems in western Washington following a 9.0 megathrust earthquake scenario in the Cascadia Subduction Zone.
- o FEMA is providing technical assistance in Regional Supply Chain Resilience. This initiative kicked off in September and will continue through 2018. It is a regional approach with participation from Snohomish, King, Pierce and Thurston Counties, the city of Seattle, and EMD.

- **Local Emergency Planning Committee (LEPC)(Hazardous Material) Planning Support:**

- o At the end of 2017, six LEPC plans met federal requirements.
- o Eight LEPCs are diligently working toward the planning requirement goal with an anticipated submission in early 2018.
- o The team assisted in resurrecting eight dormant LEPCs and provided planning guidance, supported exercises and training efforts in local jurisdictions. The team designed, executed and participated in 16 LEPC exercises around the state.
- o The team also participated or facilitated 33 other training efforts.

**Preparedness Grants Section:** The Preparedness Grants Section (PGS) continues to work closely with stakeholders to increase transparency and streamline business processes. In 2017, PGS staff conducted nine regional technical assistance workshops to facilitate a collaborative approach to grant application development, programmatic assessments and investment justifications. Ongoing technical assistance helped state, local and tribal entities complete federal grant applications to sustain existing programs and develop new emergency management and homeland security capabilities. PGS staff also conducted more than 40 sub-recipient monitoring visits to assess grant compliance, build stakeholder relationships and improve customer service.

The PGS manages seven federal grant programs, totaling \$59,274,153 in preparedness funding, which is administered to 86 sub-recipients through 267 agreements. This funding supports the five National Preparedness mission areas (prevention, protection, mitigation, response, and recovery) across Washington State. The corresponding federal grant programs are:



Emergency Management Division staff lead long-term recovery planning discussions with local leaders as part of the fire adapted communities learning network. (Courtesy photo by Emily Troisi)

- **Emergency Management Performance Grant (EMPG):** The EMPG program supports a comprehensive, all-hazard emergency preparedness system by building and sustaining the core capabilities contained in the National Preparedness Goal. Activities include but are not limited to initiating or achieving a whole community approach to security and emergency management; strengthening the state or community's emergency management program; updating emergency plans; completing the State Preparedness Report (SPR) and the Threat and Hazard Identification and Risk Assessment (THIRA) process; developing and conducting exercises and trainings.

- **Hazardous Materials Emergency Preparedness (HMEP) Grant Program:** The purpose of this grant program is to increase state, territorial, tribal and local effectiveness in safely and efficiently handling hazardous materials transportation incidents and to enhance implementation of the Emergency Planning and Community Right-to-Know Act.

- **Homeland Security Grant Program (HSGP):** The HSGP supports state and local efforts to prevent terrorism and other catastrophic events and to prepare the nation for the threats and hazards that pose the greatest risk to the security of the United States. The HSGP is comprised of three subprograms based on risk-driven, strategic plans that outline high-priority needs relating to terrorism preparedness:

- o **State Homeland Security Program (SHSP):** The SHSP assists state, tribal, territorial and local preparedness activities that address high-priority preparedness gaps across all core capabilities where a nexus to terrorism exists.

- o **Urban Area Security Initiative (UASI):** The UASI program assists high-threat, high-density Urban Areas in efforts to build, sustain and deliver the capabilities necessary to prevent, protect against, mitigate, respond to and recover from acts of terrorism.

- o **Operation Stonegarden (OPSG):** The OPSG program supports enhanced cooperation and coordination among Customs and Border Protection (CBP), United State Border Patrol (USBP), and federal, state, local, tribal and territorial law enforcement agencies.

- **Non-profit Security Grant Program (NSGP):** The NSGP provides funding support for target hardening and other physical security enhancements and activities to nonprofit organizations that are at high risk of a terrorist attack. The program is also designed to promote coordination and collaboration in emergency preparedness activities among public and private community representatives, as well as state and local government agencies.

- **State and Local Implementation Grant Program (SLIGP):** The SLIGP is a formula-based, matching grant program to assist states, in collaboration with regional, tribal and local jurisdictions, to perform activities related to planning for the establishment of a nationwide public safety broadband network.





# WASHINGTON YOUTH ACADEMY



LOCATION: BREMERTON



Larry Pierce



## WHAT IS THE WASHINGTON YOUTH ACADEMY?

The Washington Youth Academy is designed to be a life intervention and credit recovery based educational program. We hope to help our cadets reintegrate into their home schools so they can graduate with their peers and become responsible citizens. There are eight core components of the program and all components must be successfully completed for a cadet to graduate from the Academy. The core components are designed to educate and produce youth that will become productive members of the community upon graduation. The WYA continues to be known across the nation as a leader in the National Youth Challenge Program for its innovative approaches and effective results. In Jan., 2018, the academy will begin its 10th year of operation.

The eight core components are: Leadership and followership, Responsible citizenship, Academic excellence, Job skills, Life Coping Skills, Health and Hygiene, Service to Community, and Physical fitness.

The Academy helps cadets recover credits so they can go back to high school and earn a diploma or seek an alternative path to finish their high school education, such as Running Start or an alternative education programs. The WYA is a two-phase program that includes a 22-week intensive residential phase and a 52-week post-residential phase.

Cadets can earn up to eight credits – about 1.3 years of high school – in just 22 weeks.

## 2017 CLASS INFORMATION

With graduation rates of 89 percent and 84 percent respectively, the classes of 2017-1 and 2017-2 exceeded the national Youth Challenge average completion rate of 70 percent.

For 2017-1, cadets earned an average of 7.7 credits. Only 11 of the cadets who completed the program started as seniors, but of the 143 who graduated, 93 students finished as seniors. Students who stayed for the entire session had an average 52 percent increase in their cumulative high school grade point averages and program completers had an average GPA for Academy courses of 3.4. Cadets in the 2017-2 class earned an average of 7.9 credits. Only 12 program completers started as seniors, however 89 cadets (63%) finished with enough credits to obtain senior status. The class had an average GPA for academy courses of 3.5.

Class 2017-1 had a 2.8 grade level gain and Class 2017-2 had a 2.9 gain as measured by the Test of Adult Basic Education (TABE). The TABE is a federally mandated measurement of academic growth during the program. The following graph shows the WYA's last three cycles' graduation targets and rates.



As part of the cycle of continuous improvement, the Academy implemented additional Science, Technology, Engineering and Mathematics (STEM) and Career and Technical Education (CTE) based classes such as Lego Robotics, a discovery-based science class, and a technologically enhanced Current World Affairs course. In 2017, the robotics curriculum was enriched with the addition of the digital learning platform, EverFi, and the addition of Lego drones. Cadets build and program the drones, and then learn to master flight. As their proficiency in flight develops, the drone will be used to supplement search and rescue training in CERT, enhance video effects in academics (Robotics Foundations and Video Production Technology classes), and create a new small unit training activity.

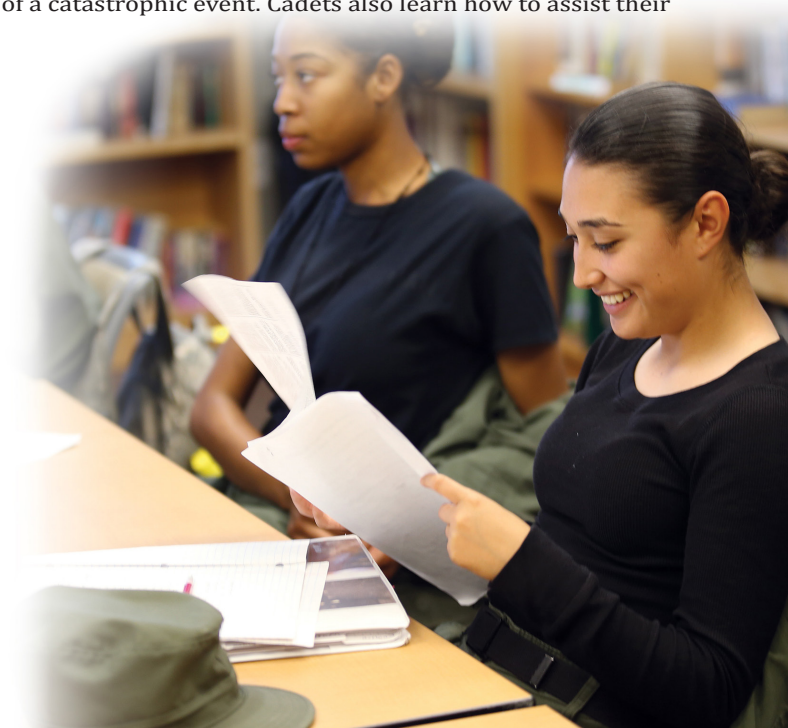
In collaboration with the state Emergency Management Division (EMD) and the Kitsap County Emergency Management Department (KEMD), Academy cadre provide Community Emergency Response Team (CERT) training for all cadets. The CERT training prepares cadets to successfully assist local first responders in case of a catastrophic event. Cadets also learn how to assist their families and neighbors with emergency preparedness. Cycle 2017-1 and 2017-2 produced 27 individuals who are in the process of connecting with their local first responders to assist in the event of an emergency. The Washington Youth Academy Foundation provides CERT packs for each youth who makes that connection.

The cadets participate in at least four field trips during the cycle: a trip to the state capitol where they meet with legislators, a career or construction trades fair, Junior Achievement's Finance Park, and a trip to a local museum. They also participate in mock interviews with community and business leaders and volunteers and go on job shadows. Kitsap Regional Library provides library services to cadets via a representative that comes out to the Academy and an Academy library is in the Bremerton Readiness Center in the English classroom, which houses more than 3000 books.

LEFT: Cadets raise their guidon.

ABOVE: Cadets shout at acclimation graduation.

RIGHT: Cadet Gonzalez (class 17-2) gets an A on her essay in English class.







# WASHINGTON YOUTH ACADEMY



Cadets clean up a local park in Kitsap County. (Courtesy photo by Hollie Stark)

In 2017, the WYA graduated a total of 284 graduates, exceeding its annual goal of 250. Graduating cadets earned their First Aid/CPR/AED certification, a food handler's permit, and received Community Emergency Response Team (CERT) training. State Sen. Hans Zeiger spoke at the 2017-1 Commencement Ceremony, while Lieutenant Gov. Cyrus Habib spoke at the 2017-2 ceremony. In October, Steve Pool from KOMO News visited the cadets to share some encouraging words for personal growth. As the academy's reputation for excellence has grown, so too has the list of agencies, organizations and individuals from numerous states who have asked to visit the WYA to learn more about the practices we have put in place that have consistently improved the quality of the program and our graduates.

In 2017, the cadets at the WYA conducted more than 18,100 hours of community service worth approximately \$543,986.85 in value to the community. Service projects include:

- o Retsil Veterans Home Port Orchard, WA - Cadets escorted veterans to scheduled activities, providing company and moral support.
- o The Seattle Seahawks- Cadets were asked on numerous occasions during 2017 to be on the flag detail team when presenting colors at the NFL games.
- o Illahee Forest Preserve - Cadets completed area maintenance and landscaping.
- o Kitsap County Parks - Cadets provided park grounds maintenance and landscaping assistance.
- o Working with "Seeds of Grace" and the WYA Foundation, cadets developed a raised bed garden and grew produce that was donated to local food banks. Some of the produce was also used in preparation of cadet meals by our dining facility cooks.

## MENTORING GRADUATES

Mentoring is a positive one-on-one relationship between a youth and an adult that provides emotional support, advice and guidance to help the younger person deal with the challenges of life.

The goal is to help the young person gain the skills and confidence to deal with those situations and be able and responsible to make good choices in the future.

At the Washington Youth Academy, mentors provide a crucial element to the Academy's success. Each cadet has a mentor pre-selected before the cadet has even enrolled in the Academy. They write to each other. They spend time with each other. And, after the cadet graduates, the mentor spends at least the next year making sure the cadet stays on track – a key element in the post-residential cycle at the Academy.

It's a commitment of time, attention and some expense. And some mentors, unfortunately, leave before the cadet has even graduated. It's best to have a mentor the cadet knows, but sometimes that's not possible. That leaves the Academy, parents and the cadet scrambling for a replacement.

Michelle Padilla was a graduate of cycle 13-1 and says she was a rare example of not having a mentor by the time she graduated.

"It would have been way easier having a mentor," she says. "That's why I want to be a mentor now."

Padilla is now a specialist in the Washington National Guard, who works full time for Joint Services Support. Last year, she spent time with members of the 194th Air Wing, who visited the Academy and also were learning about the mentor opportunities.

"There's no way you could have met with these kids today and walked away not wanting to fulfill that role," Chief Master Sgt. Jim Hunt said. "You don't have a heart if you walk away feeling you can't be a part of this."

Cadets have lunch with members of the 194th Wing, Washington Air National Guard, at the Washington Youth Academy in Bremerton.







# CONTINUOUS PROCESS IMPROVEMENT

LOCATION: CAMP MURRAY



Maj. Keith Kosik



Cassandra Parlee

## MISSION AND VISION

**Mission:** To teach, train, mentor and enable continuous improvement specific to the needs of our customers at all levels, in order to increase efficiency, reduce waste and add value to the organization.

**Vision:** Empower employees at all levels to participate in continuous improvement and apply it in their daily lives. We foster a continuous improvement culture as it aligns with the Governor's Results Washington initiative and the accomplishment of our Agency's mission.

**Core:** Lean engagement, instruction and mentorship.

## RESULTS WASHINGTON INITIATIVE

Results Washington is a data-driven initiative that was started by Gov. Jay Inslee in 2013 to help increase government productivity in Washington state. The Military Department has identified many opportunities to become more "Lean" and create processes that can be streamlined.

## CONTINUOUS PROCESS IMPROVEMENT PROGRAM

The CPI team teaches Lean courses that include a one day Lean Fundamentals class and a 40-hour Lean Six Sigma Greenbelt certification course. Those who attend the Greenbelt course commit to completing a Lean project and briefing their project to the CPI team.

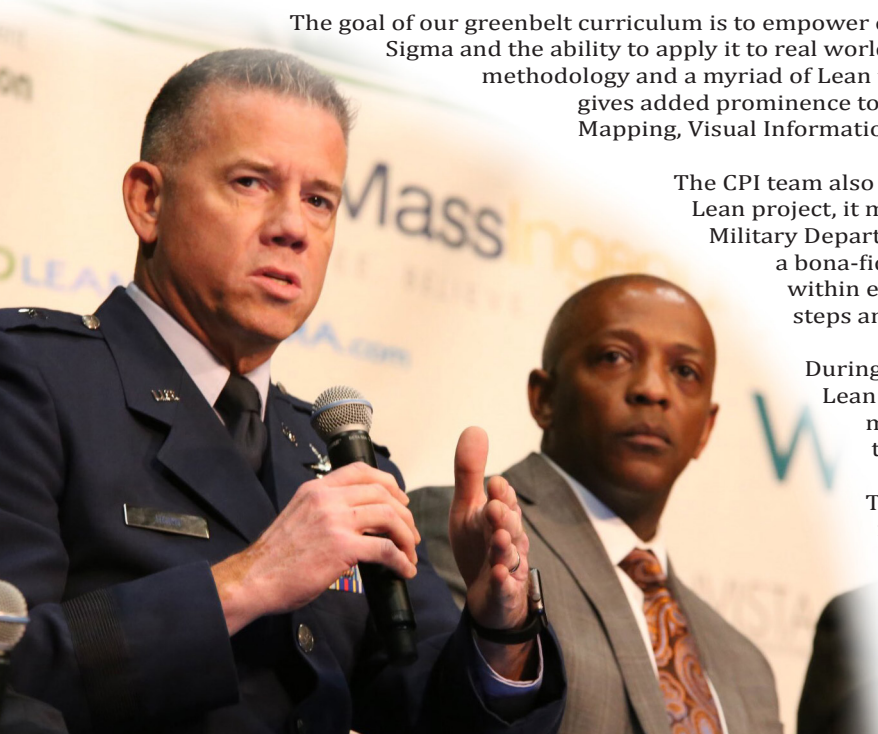
The goal of our greenbelt curriculum is to empower colleagues with a foundational understanding of Lean Six Sigma and the ability to apply it to real world problems. We emphasize Lean problem-solving methodology and a myriad of Lean tools that inform the problem-solving process. The course gives added prominence to identifying and eliminating waste, Value-Stream Mapping, Visual Information, Huddles and Gemba Walks.

The CPI team also conducts and mentors Lean projects. To be considered a Lean project, it must yield a significant measurable benefit to a Washington Military Department team, unit, office or directorate. It must also utilize a bona-fide problem-solving method, and use Lean Six Sigma tools within each step of the problem-solving process to inform the next steps and counter-measures.

During Calendar Year 2017, 64 of our colleagues attended the Lean Fundamentals class; 81 attended the Greenbelt course and more than 40 Lean projects were being mentored across the agency.

The CPI team also tracks and reports our agency's Lean metrics, projects and accomplishments to the Governor's Results Washington program.

Brig. Gen. Jeremy Horn participates on a panel at the Washington State Lean Conference in Tacoma, Wash. on Oct. 17, 2017 (Photo by Steven Friedrich)



# CONSTRUCTION FACILITIES

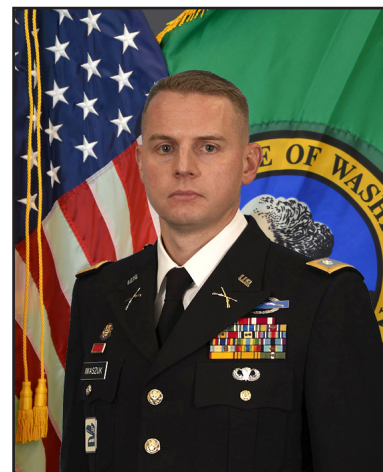
## 2017 HIGHLIGHTS

2017 marked the grand opening and occupation of the newly constructed Pierce County Readiness Center (PCRC) on Camp Murray, WA for the 96th Troop Command. This facility received a national award as Best in Class for Heavy Construction and replaced the more than 100-year-old Tacoma Armory located in downtown Tacoma, WA.

Fiscal Year (FY) 2017 Sustainment Restoration and Modernization (SRM) funds totaled nearly \$13.5 million with a 99.9 percent execution rate. With these funds, the CFMO awarded 63 construction and/or design contracts, performed scheduled and minor maintenance for WMD's real property assets, supported current and future projects, SRM and Military Construction (MILCON) planning initiatives, addressed several energy efficiency and lead abatement issues, conducted environmental compliance and conservation projects, and provided management and oversight for the construction and furnishing of the PCRC.

The two most significant SRM projects were the comprehensive renovation of Wenatchee Readiness Center (RC) and Montesano RC that started in the summer of 2016 and completed in the summer of 2017. Additional noteworthy SRM projects that occurred during 2017 were the roof replacement of Building 1 on Camp Murray, the ongoing restroom renewal at Building 34 on Camp Murray, the roof replacement and parking lot resurfacing at Kent RC, the kitchen and bathroom remodel at Snohomish Armory, the Exterior Insulation Finishing System (EIFS) and Heating Ventilation and Air Conditioning (HVAC) additions at Longview RC and Pasco RC, parking lot resurfacing initiated at Building 3106 Army Aviation Support Facility #1 on JBLM, parking lot resurfacing at Moses Lake RC, and converted former indoor firing ranges at Longview RC, Buckley RC, Snohomish RC, Ephrata RC, Moses Lake RC, Centralia RC, and Grandview RC.

CFMO continues to work on completing design of the future MILCON projects consisting of the Yakima Training Center Barracks for the 205th Regional Training Institute, and Tumwater RC for the 2-146th Field Artillery Battalion and Alpha Troop 1-303rd Cavalry. Both MILCON projects are scheduled to begin construction in 2018.



Lt. Col. Adam Iwaszuk



Tom Skjervold



Maj. Gen. Bret Daugherty, the adjutant general, cuts the ribbon in front of the Pierce County Readiness Center with Dan Absher, president, Absher Construction at Camp Murray, Wash. on March 29, 2017. (Photo by Sgt. 1st Class Jason Kriess)





# WASHINGTON NATIONAL GUARD

# JOINT STAFF LEADERSHIP



## Maj. Gen. Bret Daugherty - The Adjutant General

Major General Bret D. Daugherty assumed duties as the Adjutant General, Washington on July 28, 2012. As the Adjutant General, he commands all Washington Army and Air National Guard forces and is the director of the State's Emergency Management and Enhanced 911 programs. Maj. Gen. Daugherty also serves as homeland security advisor to the governor of Washington and as state administrative agent for all United States Department of Homeland Security grants awarded to Washington's state, local, tribal and non-profit agencies and organizations.



## Chief Master Sgt. Trish Almond - Senior Enlisted Leader

Command Chief Master Sergeant Trish Almond is the Washington State Senior Enlisted Leader for Headquarters, Camp Murray, Washington National Guard. She represents the highest level of enlisted leadership for the Washington National Guard, and is responsible for the welfare, readiness, morale, development and care concerning more than 7,500 enlisted personnel of the Washington National Guard.



Brig. Gen. Jeremy Horn  
Director of Staff



Col. Jeff Sabatine  
Chief of Staff



Chief Warrant Officer 5  
Theresa Burgess  
Command Chief  
Warrant Officer



Col. Anthony Lieggi  
J-1, Manpower & Personnel



Col. Carl Steele  
J-9, JSS



Lt. Col. Matt Cooper  
Judge Advocate General



Maj. Alex Straub  
Judge Advocate General



Col. Alan Dorow  
USPFO



Lt. Col. Ange Gentry  
J-1, Manpower & Personnel



Maj. Dana Epperson  
J-2, Intelligence



Col. Kevin McMahan  
J-3, Operations



Lt. Col. Tamara Brathovde  
J-3, Operations



Lt. Col. Thomas Wargo  
USPFO



Col. Richard Kelling  
Inspector General



Lt. Col. Jim Bridgman  
Inspector General



Lt. Col. Don Brewer  
Chaplain



Lt. Col. Pete Hudspeth  
J-4, Logistics



Lt. Col. Clement Sawin  
J-5, Strategic Plans



Lt. Col. Michael Burk  
J-6, Command & Control



Lt. Col. Thomas Wargo  
J-8, Force Structure,  
Resources



Lt. Col. Doug Palmer  
Provost Marshal



Capt. Joseph Siemandel  
State Public Affairs



Col. Richard Cleveland  
Senior Army Advisor





# HOMELAND RESPONSE FORCE



LOCATION: BOEING FIELD



Col. Michael Weitzel



Sgt. Maj. Erik Clarkson

## MISSION OF THE HOMELAND RESPONSE FORCE

**Mission:** The Region X Homeland Response Force is a light, agile and rapidly deployable National Incident Management System (NIMS) compliant capability. The HRF provides a full suite of Chemical, Biological, Radiological, and Nuclear defense (CBRN) capabilities which support and enhance local, state and federal authorities' response to CBRN and all hazard events.

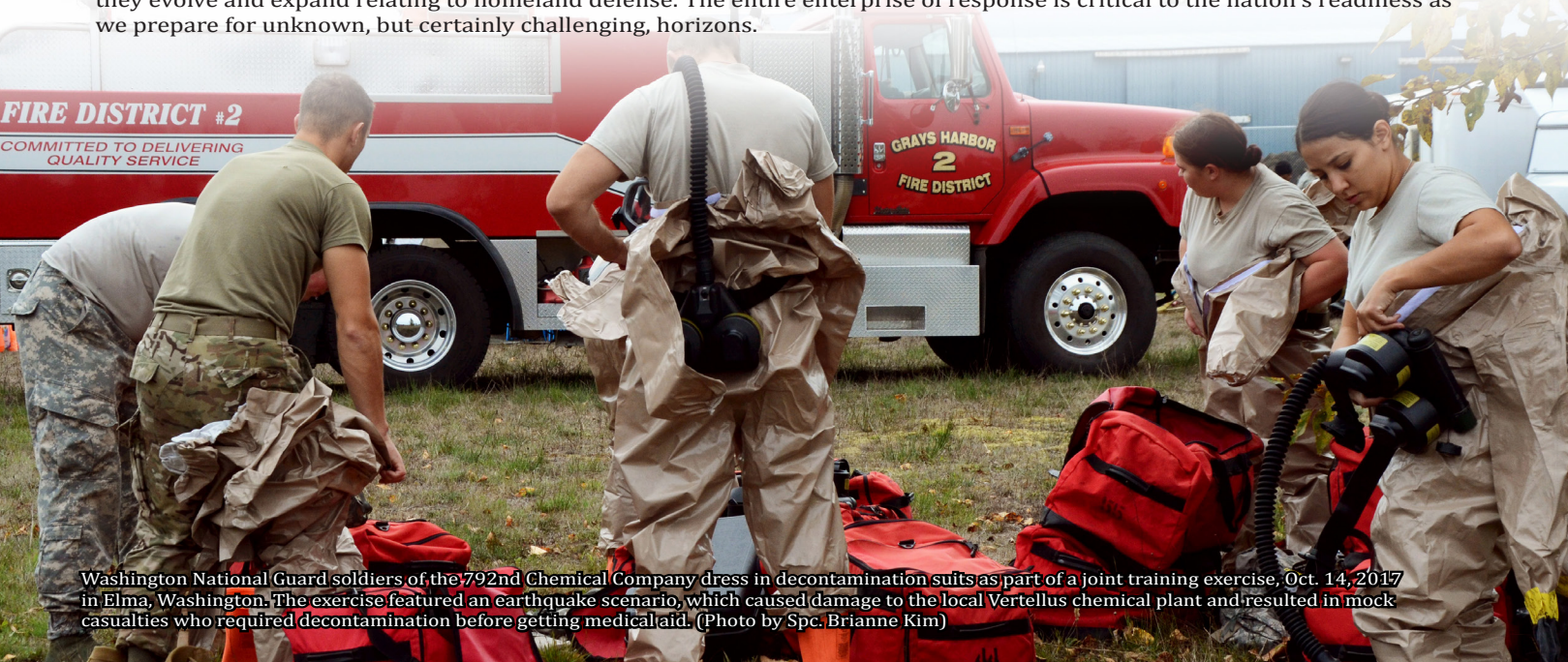
## WHAT IS THE HOMELAND RESPONSE FORCE?

The DoD, based on Quadrennial Defense Review recommendations and Resource Management Decision 700, directed the National Guard to create 10 Homeland Response Forces (HRF). Each HRF, with approximately 566 personnel, provides lifesaving capabilities, decontamination, emergency medical, security, and command and control (C2). The HRFs, along with 17 existing Chemical, Biological, Radiological, Nuclear and High-Yield Explosive Enhanced Response Force Packages (CERFP) and 57 Civil Support Teams (CST) provide the initial military response to a CBRNE incident.

The HRF is staffed with National Guard soldiers and airmen. Regionally oriented, each of the HRFs is hosted by states in each of the FEMA regions. HRFs provide a scalable capability to bridge a gap between initial National Guard response and Title 10 capabilities. HRFs create a mobile, decentralized response to any incident involving CBRNE and additional hazards (HAZMAT), while recognizing the primary role governors play in controlling the response to CBRNE incidents in their states.

## WHY IS THIS IMPORTANT TO THE NATIONAL GUARD?

The 21st century tragedies of 9/11, Hurricane Katrina and the Deepwater Horizon oil spill have highlighted the importance of being proactive in preparation and efficient and effective in response. National Guard mobilization methods are improving as they evolve and expand relating to homeland defense. The entire enterprise of response is critical to the nation's readiness as we prepare for unknown, but certainly challenging, horizons.



Washington National Guard soldiers of the 792nd Chemical Company dress in decontamination suits as part of a joint training exercise, Oct. 14, 2017, in Elma, Washington. The exercise featured an earthquake scenario, which caused damage to the local Vertellus chemical plant and resulted in mock casualties who required decontamination before getting medical aid. (Photo by Spc. Brianne Kim)

## 2017 HIGHLIGHTS

The HRF aligns its steady-state operations under three strategic lines of effort: Training and Ready CBRNE Forces; Outreach, Education and Exercises; and Strategic Planning and Support.

**HRF Line of Effort One:** Trained and Ready CBRNE Forces. In a response, the HRF is focused on assisting first responders with saving lives, preventing human suffering and mitigating property damage. Throughout the year, the HRF focused on conducting specialized training for its subordinate elements by providing realistic, integrated training taking several forms. Key highlights included successful validation during the 2017 External Evaluation (EXEVAL) alongside the Oregon CERFP at Camp Rilea, Oregon. Lead-up to this major event included individual level initial and sustainment training for more than 600 soldiers and airmen, conducting two major collective training events (CTE) in Spokane, Washington and Camp Rilea, Oregon, and multiple minor collective training events.

**HRF Line of Effort Two:** Outreach, Education and Exercises. A core component of HRF readiness lies within the integration of local, state, regional and federal partners in order to create a shared understanding of capabilities and limitations. Developing partnerships through exercise planning and participation ensures that during a response, civilian elements have trust in our ability to provide needed support and services. Partnership activities in 2017 focused on briefings throughout Washington, Oregon, Idaho and Alaska. The HRF provided planning and execution for several table top exercises throughout FEMA Region X and participated in various local seminars and workshops throughout the state of Washington.

**HRF Line of Effort Three:** Strategic Planning and Support. Based on past efforts, HRF regional planning was partially validated through successful validation in the 2017 EXEVAL. The HRF staff was able to evaluate planning assumptions relating to outside support in the event of a catastrophic emergency. The scope and scale of needed resources were tested demonstrating some planning assumptions were incorrect. Valuable feedback was gained in order to adjust plans to ensure a better response. Further, regional planning efforts in 2017 have set the conditions for two joint exercises in 2018. Working with the Region VIII HRF (Utah) and the Idaho National Guard, the HRF will conduct a scenario-based TTX at the Idaho National Laboratory (INL) in Idaho Falls, Idaho. Working with the Region VIII HRF (Utah) and the Alaska National Guard, the HRF will deploy a tailored force package via military airlift to Valdez, Alaska to conduct a multi-state exercise.

Inside the triage tent, members of the Washington Homeland Response Force prepare simulated casualties at the Spokane Readiness Center Apr. 7-9, 2017. (U.S. Army National Guard photo by Maj. Matt Baldwin/Released)







# COUNTERDRUG PROGRAMS



LOCATION: CAMP MURRAY



Lt. Col. Brian Bodenman



1st Sgt. Amelia Patterson

## PROGRAM DESCRIPTION

The Washington National Guard Counterdrug Program (WA CDP) employed 78 full-time National Guard personnel in five specialized mission areas. The five mission areas include: the State Plans Interdiction Team, Counter Threat Finance, Aerial Reconnaissance, the Western Region Counterdrug Training Center and the Federal Operations Support Team. Each mission area operates within its own unique authorities to disrupt, degrade, and defeat Drug Trafficking Organizations (DTOs) and Transnational Criminal Organizations (TCOs) that directly and indirectly impact the citizens of Washington State. The WA CDP provided tailored support to federal, state and municipal Law Enforcement Agencies (LEAs) in an overall effort to combat illegal drug trafficking and the growing power of TCOs and DTOs within our state and around the world.

## STATE PLANS INTERDICTION TEAM

The State Plans Interdiction Team provides analytical and sensor operator support to federal and state LEAs. State Plans criminal analysts are embedded in field offices throughout the state supporting the High Intensity Drug Trafficking Area (HIDTA) office, Drug Enforcement Agency (DEA), U.S. Customs & Border Patrol (USCBP), and the Washington State Gambling Commission. These analysts work under the direction of their supported LEAs and provide 50 to 100 percent of LEA field office analytic capability, and are often the only accessible analytic support. In addition to criminal analyst support, State Plans personnel operate optics and other ground reconnaissance systems along Washington's northern border with Canada to identify potential drug trafficking routes in areas where the USCBP is unable to maintain a physical presence. State Plans Interdiction efforts enabled the seizure of more than \$97 million worth of drugs, illicit monies and vehicles, and supported investigations leading to the arrest of 155 criminals in FY17.

## COUNTER THREAT FINANCE

The WA CDP leads the nation in the utilization and employment of Counter Threat Finance support to local LEAs, Interagency Partners and the DoD with more than 90 percent of the Washington National Guard Counter Threat Finance certified airmen and soldiers working within its ranks. These Washington National Guardsmen not only target TCO and drug cartel profits impacting Washington state, but they are utilized by the DoD to target terrorist financing around the world. In addition to the Counter Threat Finance special skill identifiers, seven WA CDP members are Certified Anti-Money Laundering Specialists (CAMS) which is the internationally recognized standard for anti-money laundering certifications. This increasingly non-kinetic approach to combatting criminal and terrorist elements is critical to degrading organized criminal activity within the state and throughout the world.

## AERIAL RECONNAISSANCE

The WA CDP operates the only RC-26 aircraft in the Pacific Northwest which provides aerial reconnaissance support to law enforcement agencies to degrade the ability of DTOs and other TCOs to operate. In FY17, the RC-26 program supported the arrests of 33 high value targets and enabled the seizure of more than \$21 million in narcotics, weapons, property and vehicles utilized by criminal entities throughout the region. The WA RC-26 also played a pivotal role in national level counter narcotics operations along the southwest border in support of federal agencies like the Drug Enforcement Agency (DEA), U.S. Customs & Border Protection (USCBP) and Homeland Security Investigations (HSI). In addition to law enforcement support, the aircraft was a critical asset in the protection of our state and national forests, property and the lives of our citizens during the 2017 wildfire season. The aircraft's real time video capability supported fire mapping and fire containment operations that resulted in the early identification and containment of 51 fires started by lightning in seven different states.

## WESTERN REGION COUNTERDRUG TRAINING CENTER

The WRCTC provides tailored analytic and information-centric training to state and federal LEAs, DoD personnel and foreign military partners to disrupt TCOs that threaten the national security interests of the United States and the safety of the citizens of Washington state. In 2017, the WRCTC grew its intelligence centered curriculum that supported key LEAs in their ability to defeat criminal networks throughout the states of Arizona, California, Hawaii, Idaho, Oregon, Texas, Utah and Washington. The WRCTC provided training to 7,482 personnel in support of 25 different federal, state and local LEAs. The WRCTC also provided training to military officers from Bangladesh in partnership with the Oregon National Guard - State Partnership Program (SPP). In addition to this focused training, the WRCTC provided training on the threat of the narcotics trade and organized criminal activity to military, diplomatic and civilian personnel from more than 30 countries including officials from the Washington State Partnership countries of Thailand and Malaysia. This training was conducted through a partnership with the Asia Pacific Center for Security Studies to counter the destabilizing nature of narcotics trade throughout the Asia Pacific Region and to understand its ties to international terrorism.

## FEDERAL OPERATIONS SUPPORT TEAM

In FY17 the Federal Operations Support Team provided thousands of hours of linguistic and analytic support to the Department of Defense, Federal LEAs and Combatant Commanders. This support resulted in the publication of more than 1,200 actionable reports that led to the worldwide disruption or seizure of more than \$1 billion worth of illicit material and enabled the arrest of international criminals tied to terrorist activity.

U.S. Air Force Lt. Col. Andy Rathbun, an RC-26 mission system operator assigned to the 141st Operations Group, Washington Air National Guard, maps the Chetco Bar fire in southern Oregon using the RC-26s camera Sept. 2, 2017, Brookings, Oregon. Before the RC-26 were used to map fires, firefighters would drive out along the fire line to map out its location, taking hours to complete, putting the firefighters in danger and causing information to be 25-36 hours out of date. (Photo by Senior Airman Sean Campbell)







# STATE PARTNERSHIP PROGRAM



LOCATION: CAMP MURRAY



Maj. Sebastian Andres



Master Sgt. Marc Jolicoeur

## MISSION OF THE STATE PARTNERSHIP PROGRAM

**Mission:** The State Partnership Program (SPP) links National Guard assets with the armed forces of a partner nation in a cooperative, mutually beneficial relationship that serves the Department of Defense. It is an innovative, low-cost, small footprint, security cooperation program that supports the Pacific Command and embassy objectives. The program is designed to build capacity and capability with the partner nation's security forces, cultivate personal, professional and institutional relationships and train National Guard members for future missions.

## 2017 HIGHLIGHTS

In August, the Washington National Guard solidified a mutual agreement with the country of Malaysia as part of the Department of Defense State Partnership Program.

Through the State Partnership Program, the 81st Stryker Brigade Combat Team implemented a unit-to-unit partnership with the Royal Thai Army's 2nd Infantry Division, "The Queen's Guard."

The Washington National Guard participated in 12 separate subject matter expert engagements and exercises as well as multiple leadership engagements with its Kingdom of Thailand counterparts. Topics ranged from Joint Chief of Staff (JCS) exercise Cobra Gold, Bilateral Army Exercise Hanuman Guardian, Aviation, Hazardous Material and Decontamination, Command and Control (C2), Public Affairs, Tactical First Responders, Search and Rescue (SAR), Chemical, Biological, Radiological, Nuclear Response (CBRN) and Joint Terminal Attack Controller (JTAC)/Tactical Air Control Party (TACP).

In Malaysia, the Washington National Guard participated in five separate events, ranging from the Official Signing Ceremony, Joint Combined Exercise Thailand and Malaysia (THAMAL), Langkawi International Maritime and Aerospace Exhibition (LIMA), Bilateral Training and Consultative Group (BITACG), Land Forces Talks as well as exercises Bersama Warrior and Keris Strike.

Royal Thai Armed Forces Counterparts traveled to Washington multiple times in 2017 to learn about Emergency Management and observe multiple Washington National Guard exercises.



LEFT: LTG Apirat Kongsompong, Asst. Commander, Royal Thai Army talks with Chris Long, Emergency Management Division during a visit to the Washington State Emergency Operations Center, Camp Murray, Washington on March 10, 2017. (Photo by Spc. Tyler Main)



RIGHT: Maj. Gen. Bret Daugherty (seated left), commander of the Washington National Guard, signs an agreement with General Tan Sri Raja Mohamed Affandi bin Raja Mohamed Noor (seated right), Chief of Defence Force, Malaysia during a signing ceremony at the Malaysian Ministry of Defence solidifying Malaysia as a partner nation with Washington state under the SPP. Joining them are Honorable Kamala S. Lakhndhir (background left), U.S. Ambassador to Malaysia. (Photo by Sgt. 1st Class Jason Kriess)



*"When you look at other states that have two partnership countries sometimes they're on two completely different continents," Maj. Gen. Bret Daugherty, the adjutant general said. "It's a really unique opportunity for us to be able to not only work just with Thailand or just with Malaysia, but to do some trilateral work between all three of us at some point in the future."*





# 10TH CIVIL SUPPORT TEAM



LOCATION: CAMP MURRAY



Lt. Col. Ricky Thomas



1st Sgt. Paul Gautreaux

## WHAT IS THE 10TH CIVIL SUPPORT TEAM?

The 10th Civil Support Team (CBRNE) is a 22-man, full-time National Guard asset that supports civil authorities at a domestic Chemical, Biological, Radiological, Nuclear and high-yield Explosives incident site with identification and assessment of hazards, advice to civil authorities and facilitating the arrival of follow-on military forces during emergencies and incidents of WMD terrorism, intentional and unintentional release of CBRN materials and natural or man-made disasters in the United States that result in, or could result in, catastrophic loss of life or property. Civil Support Teams complement and enhance, but do not duplicate, state CBRNE response capabilities. Located on Camp Murray, the 10th Civil Support Team is responsible for all of Washington state as the team's primary response area. FEMA Region X is also supported via integration with the CSTs in Idaho, Oregon and Alaska. The 10th CST has an initial deployment time within 90 minutes of alert, and can be fully operational in Eastern Washington within six hours of alert.

## 2017 HIGHLIGHTS

Members provided support to the 2017 Presidential Inauguration in Washington, D.C.

Selected by U.S. Army Pacific to evaluate the Alaska, Hawaii and Guam CSTs during their field testing.

Provided support to Seattle Fire and Police during all Seattle Seahawks home games during the 2017 season.

Provided CBRN support to first responders in King County, Pierce County and Grant County along with various others.

Participated in "Konfitma," a Multi CST Exercise on the Island of Saipan.



A member of the 10th Civil Support Team works with Seattle Fire Department on Seattle Seahawks pregame hazard recon and survey. The 10th CST conducts this mission for every Seahawks game. (US Army Photo by Alex Dionne)

## 10TH CIVIL SUPPORT TEAM CAPABILITIES

**Hazard Site Recon/Survey:** The survey section is designed for rapid deployments to accomplish site characterization and reconnaissance of a suspected CBRNE situation. After a reconnaissance has been completed, the survey section can prioritize personnel to start sampling procedures in compliance with local and federal law enforcement standards.

**Analytical Laboratory Suite:** The Analytical Laboratory Suite (ALS) provides advanced technologies with enhanced sensitivity and selectivity in the identification of specific agents and substances through data received and interpretation. The ALS provides a science-based analysis of CBRNE samples to gain and maintain an understanding of the contaminated environment. Standardized procedures are followed to support informed decisions by the local Incident Commander and state and federal agencies that provide follow-on response to a CBRNE incident. Within the compartments of the ALS, operators have the ability to prepare, extract, analyze and store environmental samples and to document environmental conditions. They may also prepare samples for law enforcement in the event of a criminal or terrorist incident.

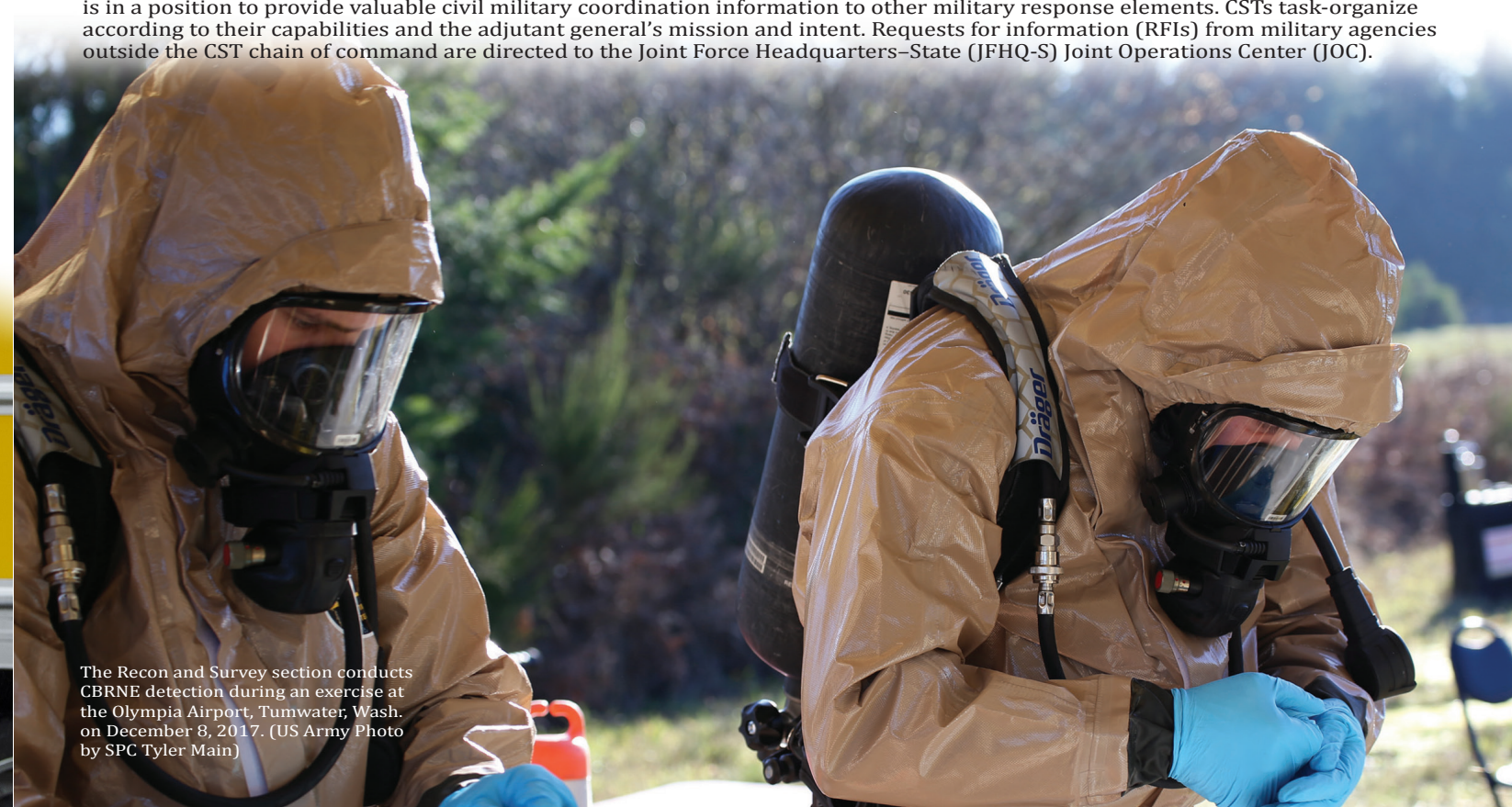
**Independent Decontamination:** Decontamination is the reduction or removal of CBRNE contamination from persons and equipment by physical or chemical processes. Emergency response and CST personnel can independently or collectively implement technical and emergency decontamination and verification procedures to ensure that contamination is not spread to contamination-free areas.

**Independent Medical Support:** The medical section is responsible for the team's general health and welfare. The section is responsible for ensuring that all team member's health assessments are completed and reviewed. This includes Occupational Safety & Health Administration (OSHA) physicals, all required immunizations, dental readiness and radiation dosimetry monitoring. During mission deployments, the medical section conducts ongoing monitoring of team members to ensure they can conduct operations in Personal Protective Equipment (PPE). The section also provides emergency treatment when required.

**Operations Section:** The operations section is primarily focused on being a control node for all operational tasks. This includes personnel and logistic tracking. One important part of the operations section is the hazard modeler. The modeler uses a collection of geointelligence pertaining to the event and its location and uses the data stored in the geodatabase generated in the predeployment phase to assist in creating a common operating picture.

**Communication Connectivity:** The mission of the communications section is to act as a common support communications node at an incident site to maintain interteam and intrateam communications. The communications section conducts a wide variety of tasks at an incident site. The section provides voice, data and video communications through a variety of networks designed to support CST operations and civil and military agencies. The Unified Command Suite (UCS) has the ability to cross-band multiple radio systems to allow uniform communication across multiple agencies. The UCS can also establish and maintain communications within the entire CST footprint and with higher headquarters, other responding elements and reachback subject matter experts. Often, the UCS augments incident command communications as available and within its capabilities.

**Unified Command Suite for Mobile Incident Command:** The CST is assigned to the state and operationally committed to an incident by the military chain of command. At the incident site, the CST operates in direct support of civil authorities. In this role, the CST supports the goals and objectives developed by the incident commander in the incident action plan. The CST commander is in a position to provide valuable civil military coordination information to other military response elements. CSTs task-organize according to their capabilities and the adjutant general's mission and intent. Requests for information (RFIs) from military agencies outside the CST chain of command are directed to the Joint Force Headquarters-State (JFHQ-S) Joint Operations Center (JOC).



The Recon and Survey section conducts CBRNE detection during an exercise at the Olympia Airport, Tumwater, Wash. on December 8, 2017. (US Army Photo by SPC Tyler Main)





# JOINT SERVICES SUPPORT



LOCATION: CAMP MURRAY



Col. Carl Steele



1st Sgt. Duane Cruz

## MISSION OF JOINT SERVICES SUPPORT

The Washington National Guard Family Program aims at supporting and educating families throughout their National Guard life. JSS is committed to promoting family preparedness and readiness through education and information referral on community resources, conducting family and service member outreach, forming partnerships and alliances, leveraging resources, providing training for the volunteer force and constantly capitalizing on new capabilities, concepts and technological advances.

## SERVICES AND PROGRAMS

**Work For Warriors:** Work For Warriors assists service members with developing employment opportunities through: career guidance, job skills assessments, resume development, interview skills development.

**Family Programs:** Provides readiness, resources, referrals and other assistance as needed to service members and families to meet the uniqueness of military life. Helps to enhance unit cohesion, build family self-reliance and increase family readiness. Family Readiness Support Assistants are responsible for outreach, communication and coordination to include Family Readiness Groups and a Deployment Cycle Support through all phases of deployments.

**Washington National Guard Youth (WANGY) / Youth Programs:** Youth programs concentrate on youth development and resiliency through youth activities and training. They collaborate with youth organizations to enhance training opportunities for National Guard youth.

**Transition Assistance Advisors/VA (TAA):** Assists with navigating through the numerous benefits and entitlements in the DoD and VA system to ensure service members understand the benefits they have earned.

**Sexual Assault Prevention & Response Program (SAPR/SHARP):** A comprehensive program that centers on awareness and prevention, training and education, victim advocacy, response, reporting, and accountability. Army and Air policy promotes sensitive care and confidential reporting for victims of sexual assault and accountability of offenders.

**Resilience, Risk, Reduction, suicide prevention (R3SP):** Suicide prevention is the business of every leader, supervisor, soldier, airman and civilian employee in the National Guard. This program centers on awareness and prevention, training and education, and quick response to persons at risk of suicide. Training is provided using Applied Suicide Intervention Skills Training/ Ask, Care, Escort (ASIST/ACE).

**Yellow Ribbon Reintegration Program (YRRP):** Yellow Ribbon provides information, services, referrals and proactive outreach programs to servicemembers of the National Guard and their families through all phases of the deployment cycle. This program also prepares National Guard members and their families for deployments, sustains their families during deployments and reintegrates the service members with their families, communities and employers upon redeployment or release from active duty.

**Employer Support of the Guard and Reserve (ESGR):** ESGR provides education, ombudsman services, and outreach to help service members maintain civilian employment, and promote a culture in which all industries and employers support and value the military service of their National Guard member employees.

**American Legion Services:** American Legion representative advises and assists veterans and their family members in obtaining various benefits earned through sacrifice and service to their country.

**Survivor Outreach Services (SOS):** Embraces and reassures survivors that they are continually linked to the military family through a unified support program that enables them to remain an important part of the military for as long as they desire.

**Master Resiliency Training (MRT):** Teaches service members a set of skills and techniques that build resilience. They then teach to other soldiers. The intent is that NCOs will take the skills and training taught in the MRT course to the junior soldiers they instruct and lead to handle adversity, prevent depression and anxiety, prevent PTSD and enhance overall well-being.

**Psychological Health Program:** The National Guard Psychological Health Program advocates, promotes and guides National Guard members and their families by supporting psychological fitness for operational readiness.

## 2017 HIGHLIGHTS

### Soldier Outreach

- 96 job placements in FY17
- Lead or assisted in 32 job fairs, hiring events, career fairs and resource fairs throughout Washington state
- Assisted 1,980 walkups and worked a total of 340 cases
- 11,400 service members were briefed by WFW coach
- Developed relationships with 495 businesses to create hiring opportunities for National Guard troops and family members

### Work For Warriors

- Lead coordinator on a committee that hosted the largest hiring event in Eastern Washington
- Lead coordinator on a committee that conducted the first employer symposium event in Eastern Washington
- Embedded relationships with community partners such as Work Source, Helmets to Hardhats, Washington Military Council, Spokane Veterans Court, Vets on the Farm, King County Veterans Program, Operation Good Jobs, Local Chambers of Commerce, Hometown to Heroes and various other local, state or national committees
- Conducted 112 employer meetings, tours and outreach events

### Family Programs Assistance

- 1,005 families assisted
- \$126,866.06 financial assistance provided to 196 families
- 1,400 families assisted with Christmas support
- 1,200 backpacks and school supplies given to military families
- 575 holiday meals provided to military families

### Child and Youth Services

- 1,349 youth served with 69 events in fy2017
- 275 volunteers gave 8,950 hours = \$205,850 service
- Wangy camp attendance: West: 105 youth; East:162 youth
- 80 youth trained in Master Resilience Training skills
- Danny Christmann recognized as the 2017 WA Youth Program Adult Volunteer of the Year
- Scott Kowalski recognized as the 2017 WA Youth Volunteer of the Year

### Employer Support of the Guard & Reserve

- Employee Patriot Awards: 206
- Statements of Support: 435
- Military members briefed: 3,189
- Volunteer hours: 13,519
- ESGR and 96th Aviation Troop Command coordinated a successful Boss Lift in 2017

### Personal Financial Counselors

- 1,000+ members briefed on Blended Retirement System around the state
- Participated in 3 SRP's (Yakima, Kent and Camp Murray) approximately 450 service members
- Met individually with SMs to share information about financial resilience including building good credit, credit repair, retirement, TSP investment selection, creating spending plans and setting up emergency savings accounts

### Family Readiness

- 42 volunteers gave 4,437 hours = \$102,051 service
- WA National Guard Performance Award: Taunya Oversby
- WA National Guard Gold Award: Angela Goodman
- WA National Guard Family of the Year: The Durr Family
- WA National Guard Family Readiness Group of the Year: 10th CST
- WA National Guard Volunteer of the Year: Rosalia Watson

### Sexual Harassment/Assault Response & Prevention

- 150 Army and Air National Guard leaders received Annual Leader Focused SAPR/SHARP Training
- 2,652 soldiers and airmen received SAPR/SHARP annual refresher
- 18 credentialed victim advocates statewide
- Updated SAPR event command policy
- Updated WNG mitigation action policy
- 10 new community outreach programs involved in SAPR program

### Resilience & Risk Reduction Program Suicide Prevention

- 221 people were ASIST trained
- 802 suicide prevention briefings were conducted
- 174 directly assisted with suicide prevention, care & counseling

### Psychological Health program

- Provided individual mental health assessment and referral services to 67service and family members new to the WANG psychological health program
- Provided more than 800 mental health consultations to WANG commissioned and non-commissioned officers, family members

### Survivor Outreach Services

- SOS coordinated 30+ events for Gold Star family members
- Survivor Outreach Services (SOS) provided support to 890 surviving family members in Washington state.
- Individualized support provided to Gold Star Family members in areas of need; mental health, health care, financial, education, employment, childcare and legal.
- SOS briefed at 14 casualty assistance officer/casualty notification officer trainings

### Yellow Ribbon Reintegration Program

- Total event attendees: 735 People



Joint Service Support staff prepares gift bags for the Thanksgiving turkey handouts at the Pierce County Readiness Center. (Courtesy Photo)





# ARMY NATIONAL GUARD



More than 6,200 citizen-soldiers make up the ranks of the Washington Army National Guard, serving faithfully in their mission of safeguarding lives and property in Washington state and serving our nation in locations around the world. Our Guardsmen are an integral part of Washington state's communities and will continue to be for generations to come.

## LEADERSHIP



Brig. Gen. Wallace Turner  
Assistant Adjutant Gen. - Army



Brig. Gen. Bruce Linton  
Land Component Cmdr.



Command Sgt. Maj. Bruce Ecclestone  
State Command Sergeant Major

## ARMY NATIONAL GUARD UNITS



56th Information  
Operations Group



81st Brigade  
Combat Team



96th Aviation  
Troop Command



96th Troop  
Command



205th Regional  
Training Institute



Joint Force  
Headquarters

## HEADQUARTERS STAFF



Col. Dan Dent  
Chief of Staff



Col. Jon Beddall  
G-1, Personnel



Maj. Dana Epperson  
G-2, Intelligence



Col. Shaughnessy Hodge  
G-3, Operations



Lt. Col. Pete Hudspeth  
G-4, Logistics



Lt. Col. Jack Mushallo  
G-6, Command & Control

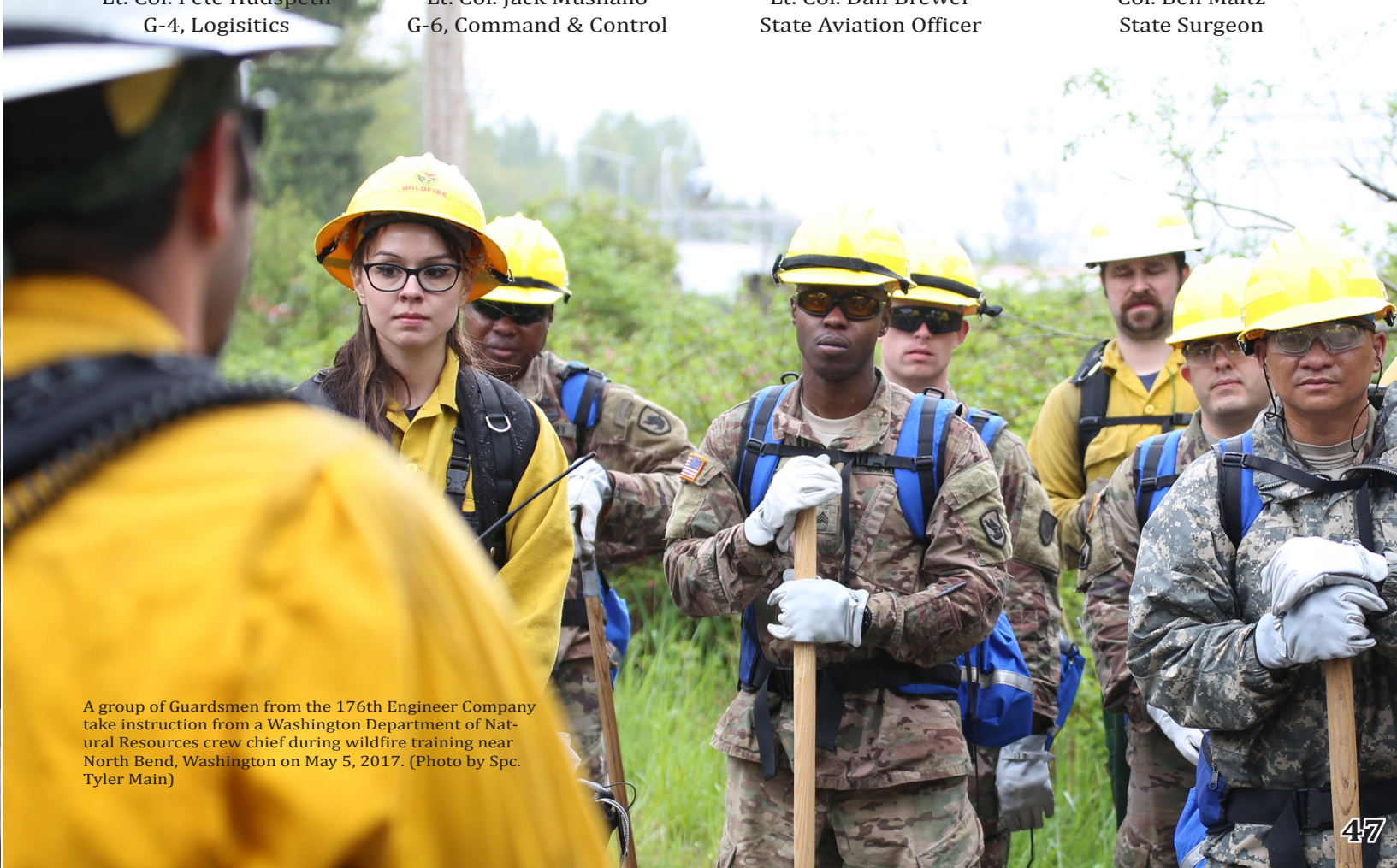


Lt. Col. Dan Brewer  
State Aviation Officer



Col. Ben Maltz  
State Surgeon

Pfc. Alyssa Mustain maneuvers over an obstacle during the confidence course portion of the Washington Army National Guard's Best Warrior Competition at Joint Base Lewis-McChord on March 3, 2017. ( Photo by Spc. Tyler Main)



A group of Guardsmen from the 176th Engineer Company take instruction from a Washington Department of Natural Resources crew chief during wildfire training near North Bend, Washington on May 5, 2017. (Photo by Spc. Tyler Main)





# 56TH THEATER INFORMATION OPERATIONS GROUP



LOCATION: JOINT BASE LEWIS-MCCHORD

PERSONNEL: 648



Lt. Col. Gerald Dezsofi



Command Sgt. Maj. Steve Strand



Lt. Col. Angela Gentry  
341st Military  
Intelligence Battalion



Lt. Col. Charles Randolph  
156th Information  
Operations Battalion



Maj. Jeff McDonald  
A Co. 1st Battalion  
19th Special Forces Group



Lt. Col. Josh Barrow  
Special Operations  
Detachment - Pacific



Capt. Sam Puri, 156th Information Operations Battalion talks with members of the Singapore Armed Forces during Exercise Tiger Balm 2017 at Camp Mandai Hill, Singapore on July 19, 2017. (Courtesy photo)

## “DEFENDING MERCURY”

### 56TH INFORMATION OPERATIONS GROUP CAPABILITIES

**Search and Rescue** - 1-19th Special Forces Company is trained to conduct search and rescue missions in a variety of situations and terrains.

**Special Operations and Missions** - Multiple units in the 56th Theater Information Operations Group provide the Army a number of highly trained special operations experts.

**Foreign Language and Translation** - The 341st Military Intelligence provides qualified linguists in Japanese, Korean, Russian, Chinese, Thai, Vietnamese, Arabic, Persian Farsi, French, Spanish and German, along with many others. These linguists can also provide translation support.

**Intelligence Gathering** - The 341st Military Intelligence is able to provide signal, human and counterintelligence capabilities in support of the overall military mission.

**Cyber Security** - The 56th TIOG can provide trained cyber security experts with both a military and civilian background.

### 2017 HIGHLIGHTS

Experienced a Change of Command as they said farewell to the outgoing Commander, Col. Curt Simonson and incoming Commander Lt. Col. (P) Gerald Dezsofi.

56th Theater Information Operations Group and 156th Information Operations Battalion participated in numerous overseas deployments for training including sending its highly trained and sought after service members to the following exercises: Tiger Balm, Warfighter, Yama Sakura Cobra Gold, Bersama Warrior, Talisman Saber, Balikpapan, Balance Torch, Tempest Wind, Cyber Shield, Key Resolve, Ulchi Freedom Guardian and Ardent Sentry.

341st MI welcomed home nearly 80 guardsmen from August to October who deployed on multiple missions in the Middle East and Guantanamo Bay.

Special Operations Detachment -Pacific continues to support the Homeland Security Mission HLS Region 2 and conducted multiple training exercises demonstrating their capabilities to provide lifesaving support in Clallam County, Jefferson County and Kitsap County and Tribal jurisdictions.

A Co. 1st Battalion, 19th Special Forces Group completed a successful mobilization of one of its 12 member Operational Detachment Alphas (ODA) and welcomed the entire team back home in October, while preparing for other ODA deployments in 2018.

A Co. 1st Battalion, 19th Special Forces Group continues to strengthen its relationships in the Pacific with its Thai counterparts as it once again participated in a successful experience during a Joint Training exercise with the Royal Thai Army during Balance Torch.

Continues its Homeland Security mission in support of HLS Region 1 by training to provide lifesaving support in Whatcom County, Skagit County, Snohomish County, San Juan County, Island County and Tribal jurisdictions.



Soldiers from Delta Co., 341st Military Intelligence Battalion return home from a nine-month deployment to Afghanistan in support of operations in the region. (Photo by Spc. Tyler Main)





# 81ST STRYKER BRIGADE COMBAT TEAM



LOCATION: SEATTLE, CAMP MURRAY

PERSONNEL: 2,928



Col. Shaughnessy Hodge



Command Sgt. Maj. Alfonso Cadena



Lt. Col. Paul Sellars  
1st Battalion,  
161st Infantry Regiment



Maj. John Wells  
181st Brigade  
Support Battalion



Lt. Col. Shane Slater  
898th Brigade  
Engineer Battalion



Lt. Col. Jack Mushallo  
2nd Battalion,  
146th Field Artillery Regiment



Lt. Col. Matt James  
3rd Battalion,  
161st Infantry Regiment



Guardsmen from 2nd Battalion, 146th Field Artillery Regiment, 81st Stryker Brigade Combat Team fire their new M777 Howitzers for the first time on April 12, 2017 at Joint Base Lewis-McChord. (Photo by Spc. Brianne Kim)

## “CASCADE RIFLES”

### 81ST STRYKER BRIGADE COMBAT TEAM CAPABILITIES

**Infantry Marksmanship** - Guardsmen from the 161st Infantry are skilled in infantry tactics and are proficient on multiple weapon systems.

**Stryker Wheeled Vehicles** - Multiple units in the 81st Brigade are converting to the Stryker wheeled vehicles.

**Engineering** - Multiple engineer companies in the 898th Brigade Engineer Battalion can conduct combat engineer operations and horizontal engineering, as well as road construction and demolition.

**Field Artillery** - 2-146th Field Artillery units are proficient in field artillery operations, including calculation of distance and degrees.

**Logistical Support** - The 181st Brigade Support Battalion provides logistical and supply support to the 81st Brigade Combat Team.

**Intelligence Gathering** - Guardsmen from multiple companies are trained in Human Intelligence collection, Intelligence Surveillance and Reconnaissance and Signal Communication Intelligence collection.

**Maintenance** - Every battalion maintains a headquarters section that has trained vehicle maintenance professionals.

**Signal / Communications** - C Co. 898th Brigade Engineer Battalion is proficient in communication network operations.

**Medical** - C Co. 181st Brigade Support Battalion provides trained medical professionals for both federal and state missions.

### 2017 HIGHLIGHTS

The 81st Stryker Brigade Combat Team (SBCT) celebrated its Centennial anniversary in September. Gov. Jay Inslee proclaimed Sept. 19, 2017 as 81st Brigade Combat Team Day in Washington. The Brigade officially was called to service on Sept. 19, 1917.

As part of the Army's Associated Unit Pilot Program with 7th Infantry Division, the 81st SBCT conducted its first joint Collective Training Exercise (CTE) during Bayonet Focus.

The 81st SBCT conducted Military Table of Organization and Equipment conversion from an Armored Brigade Combat Team to a Stryker Brigade Combat Team, and fielded more 300 Stryker vehicles, 18 M777 towed Howitzers, and re-assigned soldiers to meet force structure requirements.

In addition to the transformation efforts, the 81st SBCT provided soldiers and equipment to the state's wildfire fighting effort in Sept. 2017.

The 2nd Battalion 146th Field Artillery holds the honor of being the first National Guard unit to field the Precision Guidance Kit (PGK) for the M777 Towed Howitzers munition, which enables the Brigade to provide precision guided accuracy with conventional munitions in support of combat operations.

Golf Co. 181 Brigade Support Battalion (BSB) advanced to the Army's semifinals and is currently in the running for Chief of Staff of the Army's Award for Maintenance Excellence top spot.



A line of Strykers from HHC 1st Battalion, 161st Infantry Regiment sit at the Yakima Training Center while soldier inventory the 81st Stryker Brigade Combat Team's new vehicles on April 6, 2017. (Photo by Pfc. Alec Dionne)





# 96TH TROOP COMMAND



LOCATION: CAMP MURRAY

PERSONNEL: 1,465



Col. Anthony Lieggi



Command Sgt. Maj. Eric Honeycutt



Lt. Col. Chris Blanco  
1st Battalion,  
303rd Cavalry Regiment



Lt. Col. James Briggs  
420th Chemical  
Battalion



Lt. Col. Jonathan Steinbach  
741st Ordnance  
Battalion



Lt. Col. Will Blakey  
Recruiting and  
Retention Battalion



Lt. Col. Stan Seo  
122nd Public Affairs  
Operations Center



CW3 Scott Pierson  
133d Army  
National Guard Band



Col. Mike Weitzel  
144th Army  
Liaison Team



176th Engineer Company Soldiers of the Washington National Guard salute the U.S flag during the National Anthem at the Transfer of Authority Ceremony held at Camp Buerhing, Kuwait, Dec. 12, 2016. (Photo by Spc. Valentina Aguilar)

# “PATRIOTS”

## 96TH TROOP COMMAND CAPABILITIES

**Decontamination** - The 420th Chemical Battalion conducts decontamination on personnel and equipment.

**Transportation** - 1041st Transportation Company provides expertise in large truck driving and hauling of equipment. They also provide assistance to the citizens of Washington through high water driving during floods.

**Vertical Construction** - The 176th Engineer Company specializes in vertical construction, repairs and maintains vertical infrastructures.

**Ordnance Disposal** - 319th EOD are trained to reduce or eliminate the hazards of munitions and explosive devices.

**Liaisoning** - 144th Army Digital Liaison Detachment provides liaison capability between Army forces, Joint Task Force and subordinate headquarters to ensure communication, mutual understanding and unity of purpose and action.

**Law Enforcement** - 506th Law and Order Detachment can provide military assistance to civil disturbance capabilities and mobile or static security on order.

**Public Affairs** - 122nd Public Affairs Operations Center provides public affairs support as directed by state civil and military authorities.

**Performing Arts** - 133d Band provides music throughout the entire spectrum of operations to instill in our forces the will to fight and win, foster the support of our citizens and promote America's interests at home and abroad.

## 2017 HIGHLIGHTS

The 176th Engineer Company completed its mobilization and deployment to Kuwait and Iraq in support of Central Command. While deployed, the unit completed a multitude of construction projects to support both US and Iraqi efforts, improve infrastructure, as well as force protection to support continuing combat operations.

In August and September, the 96th TC supported the states wildfire fighting efforts in both eastern and western Washington by providing hand crew, logistic support, security, command and control and general support to multiple civilian agencies.

During the spring of 2017, the 1041st Transportation Company activated and provided support to the city of Sprague, Wash. and local agencies as they fought severe flooding.

The 122nd Public Affairs deployed teams to Australia in support of the multinational Exercise Talisman Sabre from June through July, 2017.

The 420th Chemical Battalion participated in the 2017 Homeland Response Force X (HRF) External Evaluation where it performed decontamination, logistic, and security operations.

The 540th Chemical Det. and 792nd Chemical Company sent a team to Malaysia in support of Exercise Keris Strike where they conducted a CBRNE Subject Matter Expert Exchange with the Malaysian Army.

In February, the 96th Troop Command moved into the 81,000 square ft. Pierce County Readiness Center Camp Murray in order to become the permanent home for the Troop Command Headquarters and multiple smaller units.

The 141st Military History Detachment completed a nine month deployment to Kuwait, with missions in Iraq, where they provided historical documentation and support to Central Command.

The 133rd Army Band underwent certification and evaluation where it received the highest score of any band in the Army National Guard.

The 741st Ordnance Battalion and the 319th Explosive Ordnance Disposal Company (EOD) participated in Exercise POHA at Schofield Barracks, HI along with their subordinate EOD companies from Nevada, California and Arizona. This was the first in a series of EOD specific exercises involving active and Guard EOD units.

Teams from the 319th EOD deployed to Thailand in support of Exercise Hanuman Guardian where they conducted an EOD Subject Matter Expert Exchange and conducted joint EOD training with the Royal Thai Army.

The Recruiting and Retention Battalion was re-organized under the 96th Troop Command as a subordinate battalion.

An EOD technician with the 319th Explosive Ordnance Disposal Company walks back from obstacle during a training exercise at Schofield Barracks, Hawaii during the unit's annual training, June 10-24, 2017. (U.S. Army Photo by Sgt. Matt Sissel)







# 96TH AVIATION TROOP COMMAND



LOCATION: JOINT BASE LEWIS MCCHORD

PERSONNEL: 697



Lt. Col. Dan Brewer



Vacant



Lt. Col. Mitch Sieglock  
1st Battalion,  
168th General Support Aviation

Two UH-60 Black Hawk helicopters from Golf Company, 1st Battalion (General Support), 168th Aviation Regiment, Washington National Guard, pass by Mount Hood in Oregon as they make their way to the National Training Center, Fort Irwin, California, January 6, 2017. (Photo by Spc. Perry Gilchrist)



## ***“FALCONS”***

### 96TH AVIATION TROOP COMMAND CAPABILITIES

**Medium Lift Helicopters** - The UH-60 Black Hawk helicopter can perform medium lifts including water bucket deployment.

**Assault Helicopters** - An attack helicopter is a military helicopter with the primary role of an attack aircraft, with the capability of engaging targets on the ground such as enemy infantry and armored vehicles.

**Support Helicopters** - The Lakota helicopters have support capabilities that can assist local law enforcement when requested.

**Medical Evacuations** - Emergency evacuations in combat or state emergency situations.

**Aviation Maintenance** - The 66th TAC has aircraft maintenance specialists that ensure the aircraft are servicable for operations.

**Inter Maintenance** - Perform regular maintenance which extends the life of an aircraft interior, protect finishes, prevent damage and increase aircraft availability.

**Forward Support** - Forward support companies provide field feeding, transportation, refueling and ground maintenance support, and coordinates with the aviation support battalion for additional support as required.

### 2017 HIGHLIGHTS

The 66th Theater Aviation Command deactivated and transitioned to the 96th Aviation Troop Command in September 2017. The 96th Aviation Troop Command retains a Brigade level Mission Command capability of all Washington Army National Guard aviation assets to prepare for its federal and state assigned missions.

The 66th Theater Aviation Command replicated two Aviation Brigades in two separate Overseas Deployments for Training (ODT) missions in support of 8th Army Air operations for the exercises Key Resolve and Ulchi Freedom Guardian in the Republic of South Korea.

The Chinook fleet was updated with the latest avionics system, the CAAS 9.2.2 system upgrade in October 2017. This new capability allows the Chinook helicopters to perform the latest GPS/RNAV approaches and greatly enhances the all-weather capabilities of the Washington Army National Guard to respond to the mission of safeguarding the lives and property of the citizens of Washington.

Supported the states of Washington and Oregon, flying a total 99.4 hours while delivering 411,000 gallons of water combating multiple wildfires from Aug. through Sept., 2017.

Washington Army National Guard aircraft completed five Aircraft Deck Landing Qualifications joint training iterations with the United States Navy throughout 2017 in preparation for possible response to domestic operations with the Pacific Northwest.

A CH-47 Chinook helicopter from 1st Battalion, 168th General Support Aviation conducts a hot load exercise with cadets from Central Washington University at the Yakima Training Center on May 23, 2017. (Courtesy photo)







# 205TH TRAINING REGIMENT

# "VICTORY THROUGH LEADERSHIP"



LOCATION: CAMP MURRAY, YAKIMA

PERSONNEL: 135



Col. Fredrick Calkins



Command Sgt. Maj. Andrew Knowles



Lt. Col. Matt Broderick  
1st Battalion, 205th Regiment



Lt. Col. Bill Pola  
2nd Battalion, 205th Regiment

## 2017 HIGHLIGHTS

The 205th Regimental Headquarters was recognized by Army Training and Doctrine Command and the Army as a Western region future capability with the shift to the One Army School System with special emphasis on multi-component courses. With the 205th's close proximity to Joint Base Lewis-McChord and Yakima Training Center, it is uniquely postured to assume the lead in integrating all components into WAARNG taught courses that save both time and money while increasing over all effectiveness. In recognition of this capability, the 205th has been awarded the Maneuver Senior Leader Course requirement for Fiscal Year 19, putting the 205th at the forefront for training our region's future front line leaders.

Trained 120 soldiers to be Master Fitness Trainers throughout 2017. Also trained and graduated 11 soldiers in 88M, 44 soldiers in 92Y. Soldiers attending classes conducted by the 1st Battalion come from the Active Duty, U.S. Army Reserves and from Army National Guard units all over the nation. Moving into FY18 1st BN will transition from 88M and 92Y to UMO and M-SLC Courses; effectively tripling the amount of students attending the RTI. Also took time to work with Habitat for Humanity in the Yakima area in order to build affordable housing for Yakima and Selah residents.

Conducted Phase III OCS training with 186 officer candidates and more than 120 staff and volunteers from 15 states. At the conclusion of the training, the battalion promoted five Officer Candidates to the rank of Second Lieutenant within the Washington Army National Guard. Additionally, 2nd Battalion conducted two Platoon Trainer Qualification Courses to certify Platoon Trainers for OCS programs in multiple states.

Warrant Officer Candidate School program conducted two classes in 2017 with a total of eight candidates. By way of the traditional WOCS car wash, the candidates raised \$900 for the Doernbecher Hospital and VFW post 91. Each class performed a community service project by converting a shipping container into a storage shed for the local VFW Post 91 and providing conducting area beautification for the American Lake VA Hospital.

## COURSES OFFERED

**Officer Candidate School:** Officer Candidate School (OCS) develops and evaluates the leadership qualities of soldiers that are striving to become commissioned officers in the Army National Guard. These candidates are expected to lead soldiers under stressful conditions through the use of problem solving and team building skills. Those that succeed graduate and become second lieutenants.

**Warrant Officer Candidate School:** Warrant Officer Candidate School (WOCS) trains, assesses, evaluates and develops seasoned soldiers with a specific technical skill level and transforms them into Warrant Officers in the Army National Guard. Warrant Officers are the technical experts that advise and assist both soldiers and commanders on how to manage and operate Army systems and equipment.

**Unit Movement Officer Deployment Officers Course:** Unit Movement Officers Deployment Planners Course (UMODP) provides unit deployment officers and NCOs at company, troop or battery level with the ability to plan, organize, and conduct company-size unit movements, training and operations. Topics include: development of unit movement plans; TC-AIMS II (computer training) creating OEL,UDL; preparing unit supplies, equipment, and personnel; using containers in unit-movement planning; weighing and marking equipment for air movement; rail-equipment characteristics & rail load out exercises; blocking, bracing, packing, crating and tie down procedures for equipment of all modes.

**Maneuver Senior Leaders Course:** Part of Non-Commissioned Officer Education System. Targets the mid-grade NCO and is a requirement for promotion to Sergeant First Class (E7). With the goal to educate Infantry and Armor NCOs to be adaptive leaders, critical and creative thinkers, armed with the technical, tactical, administrative and logistical skills necessary to serve successfully at the platoon and company level. Prepares NCOs with a principle understanding of the duties of a First Sergeant and a battle staff NCO.

**Master Fitness Trainer Course:** To train selected noncommissioned officers and commissioned officers in all aspects of the Army's Physical Readiness Training System. This will enable them to perform as unit advisors to their commanders on physical readiness as well as establish and monitor both unit and individual Physical Readiness Training Programs. The school is capable of training 40 students per month for both Active Duty and Reserve soldiers. 1st BN 205th is one of three units nationwide that is certified to conduct this training.

**Modern Army Combatives Level I and II:** Basic Combatives Course (Level I) designed to produce platoon level trainers who can teach basic tasks and drills that every soldier in the Army must know. Tactical Combatives Course (Level II) instruction addresses not just the how but also the why of the technique trained in Basic Combatives Course. Tactical Combatives Course (Level II) teaches additional ground fighting technique and introduces the throws and clinches of Greco-Roman wrestling and Judo.

**Tactical Certification Course:** The course includes training on Army Doctrine (as outlined in ADP 3-0 and ADP 3-90) and foundations for tactical planning and execution to include Army operations, troop leading procedures, operations order, operational terms/symbols, the defense and the offense. This training will ensure standardization of tactical doctrine for infantry instructors, leaders and other combat arms trainers.

**Small Group Instructor Training Course (SGITC):** SGITC is designed to train and certify military instructors on small group instruction methodology. The course presents exercises and conferences designed to have students experience firsthand how groups react and interact to a variety of situations and SGI methodologies.

**Foundational Instructor Facilitator Course (FIFC):** FIFC is designed to train and certify personnel as Army instructors. This course covers adult communications and learning theories, training session development concepts, instructor methodologies and definitions. For both FIFC and SGITC, we train and certify both the Active and Reserve components.

**Company Commanders/1SG Course:** Designed to familiarize the officer and NCO with the requirements of command, the resources available to assist commanders and first sergeants in accomplishing their mission and to assist the officer and NCO in developing a network with other unit commanders to enhance team building, communication and an exchange of new ideas and information.



Chief Warrant Officer 5 Michael Davisson poses with newly pinned Warrant Officer 1 Suzannie Wilkins after her pinning ceremony on June 30, 2017. (Courtesy photo)



Officer candidates from around the U.S. stand in line waiting to start the squad tactical exercise lanes during phase three of the Officer Candidate School at Joint Base Lewis-McChord July 2017. (Photo by Spc. Tyler Main)





# AIR NATIONAL GUARD



The Washington Air National Guard is comprised of two wings and an Air Defense Sector: The 141st Air Refueling Wing (headquartered at Fairchild Air Force Base in Spokane), the 194th Wing (headquartered at Camp Murray) and the Western Air Defense Sector (headquartered at Joint Base Lewis-McChord). The citizen-airmen serve the state and nation in diverse military occupations performed at home and overseas.

## LEADERSHIP



Brig. Gen. Jeremy Horn  
Commander - Air National Guard



Chief Master Sgt. Max Tidwell  
Command Chief Master Sergeant

## AIR NATIONAL GUARD UNITS



141st Air  
Refueling Wing



194th  
Wing



Western Air  
Defense Sector

## HEADQUARTERS STAFF



Col. Anne Maziar  
Director of Staff



Maj. Aaron Andrews  
Executive Officer



Chief Master Sgt. Jennie Bellerose  
A-1, Personnel



Maj. Joseph Compton  
A-2, Intelligence



Col. David Stockdill  
A-3, Operations



Lt. Col. Denise Herrera  
A-4, Logistics



Lt. Col. Gregory Luther  
A-5, Strategic Plans



Lt. Col. Michael Burk  
A-6, Command & Control



U.S. Air Force tactical air control party specialists assigned to the 169th Air Support Operations Squadron and the 116th Air Support Operations Squadron call in close air support during RED FLAG-Alaska 17-2 June 15, 2017, at Eielson Air Force Base, Alaska. (Photo by Airman 1st Class Haley D. Phillips)



Brig. Gen. Bret Daugherty, adjutant general of the Washington National Guard, shakes the hand of Brig. Gen. John Tuohy, outgoing commander of the Washington Air National Guard, during a change of command ceremony at Camp Murray on August 13. Incoming Air Guard Commander Col. Jeremy Horn looks on. (Photo by Tech. Sgt. Paul Rider)





# 141ST AIR REFUELING WING



LOCATION: FAIRCHILD AIR FORCE BASE

PERSONNEL: 990



Col. Johan Deutscher



Chief Master Sgt. David Bishop



Maj. Jason Kesler

141st Civil Engineer Squadron



Lt. Col. Brian Scott

141st Force Support Squadron



Lt. Col. Kurt Tuininga

116th Air Refueling Squadron



Lt. Col. Greg Nolting

141st Aircraft Maintenance Squadron



Maj. Shannon Yellin

141st Security Forces Squadron



Maj. Charles Parson

141st Communication Squadron



Col. David Dixon

141st Maintenance Group



Lt. Col. Charles Riley

141st Medical Group



Col. Mark Sweitzer

141st Mission Support Group



Col. Matt Yakely

141st Operations Group

## “ACE OF SPADES”

## 141ST AIR REFUELING WING CAPABILITIES

**Air Refueling Operations** - The 141st Air Refueling Wing (ARW) works with the 92nd ARW to conduct in-flight refueling.

**Civil Engineering** - The 141st Civil Engineers specializes in vertical construction, repairs and maintains vertical infrastructures.

**Search and Rescue** - The 141st Civil Engineers make up the Homeland Response Force's Search and Rescue component.

**Aircraft Maintenance** - 141st Aircraft Maintenance Squadron is responsible for the safety of the pilot and crew that fly the aircraft.

**Security Forces** - The 141st Security Forces provide security operations, entry control and quick reaction forces.

**Heavy Equipment Operations** - The 141st Civil Engineers are equipped for construction projects, both vertical and horizontal.

**Medical Services** - 141st Medical Group augment other medical professionals during emergencies and deployments.

**Force Support** - The 141st Force Support can provide food service, recreation, mortuary and casualty assistance.

**Logistics** - Provide internal logistical and supply support to all units assigned to the 141st Air Refueling Wing.

**Communications** - Able to provide a full complement of combat communications to a squadron or battalion to include Secret Internet Protocol Router Network (SIPR), Non-classified Internet Protocol Router Network (NIPR) voice and radio.

## 2017 HIGHLIGHTS

141 OG crews executed more than 1,600 flying hours in 444 sorties, 59 formation flights were flown and 12 NGB Mission Ready airlift requirements were supported. Additionally, Current Operations planned and coordinated 10 chalks with 269 troops to deploy to CENTCOM and PACOM. Crews were key joint contributors for two national-level, joint exercises: Sentry Savannah and Sentry Eagle. Crews flew 24 sorties and offloaded 800,000 pounds of fuel ensuring every frontline fighter in the U.S. inventory and several B-2s received crucial combat training.

Aircrews participated in the first International Ample Strike exercise by providing critical Multi-Point Refueling System aerial refueling capability to Luftwaffe and Czech aircraft. Crews flew seven sorties and 43.6 hours with 93,600 pounds of fuel offloaded to 45 coalition receivers.

Hurricane relief: Two members served short-notice, one-month staff tours directing support as part of the national Crisis Action Team providing humanitarian aid after Hurricanes Irma and Maria. Additionally, KC-135 crews hauled three pallets of cargo and 16 Security Forces troops to Savannah, GA to offload and upload onto a C-130 headed for St. Croix.

RC-26 crews provided sustained fire-fighting support throughout the West during the year's severe wildfire season. Crews provided the National Inter-Agency Fire Center with persistent over watch and early detection of incipient fires from lightning strikes saving lives and critical resources.

RC-26 crews also provided key domestic support to counterdrug law enforcement agencies. Crews amassed more than 336 hours in over 189 sorties resulting in \$32 million in seizures of weapons, drugs and cash.

Two separate training missions were flown by four crews and three KC-135s to Germany. 141 OG crews supported F-16s out - The first State Partnership Program (SPP) mission with Malaysia included landing in Yokota, Japan to pick up a robust F-18 maintenance package that included personnel, tools and equipment. From Yokota, 141 OG crews refueled three F-18s on a coronet from Japan to Malaysia, where the F-18s, KC-135 and the aircrews provided static displays for the LIMA 2017 international airshow.

Eighteen aircrew members deployed for six months to CENTCOM in support of Operations Freedom's Sentinel, Restore Hope and Inherent Resolve.



Tech. Sgt. Louis Winters, boom operator for the 116th Air Refueling Squadron, 141st Air Refueling Wing, performs air refueling operations over the Adriatic Sea with an F-16 Fighting Falcon from the 510th Fighter Squadron stationed at Aviano Air Base, Italy, Nov. 15, 2017. (Photo by Tech. Sgt. Tim Chacon)





# 194TH WING



LOCATION: CAMP MURRAY

PERSONNEL: 886



Col. Gent Welsh



Chief Master Sgt. Brian Waggoner



Col. Francis Scolaro  
194th Air Support  
Operations Group



Col. Kenneth Borchers  
252d Cyberspace  
Operations Group



Col. Lawrence Hager  
194th Mission  
Support Group



Col. Andrew Todd  
194th Medical  
Support Group



Lt. Col. David Stilli  
111th Air Support  
Operations Squadron



Lt. Col. Robert Siau  
262D Cyberspace  
Operations Squadron



Col. David Walters  
248th Civil  
Engineers Flight



Lt. Col. Chris Panush  
194th Logistic  
Readiness Squadron



Lt. Col. Michael Garfield  
116th Air Support  
Operations Squadron



Lt. Col. Brian Bodenman  
256th Intelligence  
Squadron



Lt. Col. Rick Collison  
194th Intelligence  
Squadron



Lt. Col. Mark Aown  
143d Information  
Operations Squadron

## “PHOENIX”

### 194TH WING CAPABILITIES

**Cyber Mission Planning** - Provide planning teams to conduct cyber protection missions.

**Industrial Control System Assessments** - Three teams dedicated to industrial control systems and can provide training and assessments on Supervisory Control And Data Acquisition systems.

**Cyber Security Remediation** - Provide security remediation to federal and state cyber systems.

**Vulnerability Assessments** - Provide cyber vulnerability assessments on critical federal and state cyber systems.

**Theater Communications** - Able to provide a full complement of combat communications to a squadron or battalion to include Secret Internet Protocol Router Network (SIPR), Nonclassified Internet Protocol Router Network (NIPR), voice and radio.

**Joint Incident Site Communications Capability (JISCC)** - Provides the state of Washington a domestic operations communications suite that gives an incident commander a full array of communications options.

**Battle Damage Assessment** - Provides battle damage assessments to the warfighter.

**Weaponneering** - Provides weaponneering to the warfighter.

**Incident Awareness and Assessment** - Provide Incident Awareness/Assessment to civil authorities through the use of geospatial information tools.

**Cyber ISR** - Provides digital network intelligence analysis for 25th AF and U.S. Cyber Command.

**Medical** - Augments other medical professionals during emergencies and deployments.

**Force Security** - Provide security operations, entry control and quick reaction forces.

**Air Operations Support** - Joint Tactical Air Command Parties provide ground to air communication and coordination during both peacetime and wartime missions.

**Total Force Support** - Can provide food service, recreation, mortuary and casualty assistance.

**Weather Forecasting** - Can provide commanders real-time weather forecasts before conducting missions.

### 2017 HIGHLIGHTS

Moved into a new set of buildings and created the 194th Wing Airman Care Center. The Airman Care center includes Family Programs, Chaplaincy, Sexual Assault Prevention and Response, Special Victims Counsel, Director of Psychological Health, The Yellow Ribbon Program, Equal Opportunity, and Retention. The building also houses Finance and the 194th Medical Group. With most airman care related functions in the same location, there is now a place to offer privacy for those members seeking personal and/or health assistance.

The 252d Cyberspace Operations Group continued its groundbreaking work as the 143rd Cyberspace Operations Squadron rounded out the first ever ANG Cyber Protection Team (CPT) mobilization in support of USNORTHCOM. Their efforts resulted in mission assurance for the combatant commander, setting the stage for follow on CPT deployments and establishing a benchmark for teams throughout the total force. The 262d Cyberspace Operations Squadron, fresh off their own CPT mobilization, leveraged their superb cyber talent to conduct a first of its kind assessment for the Pentagon's Joint Service Provider, enhancing the cyber readiness of the epicenter of DoD activity.

242d Combat Communications Squadron undertook the largest ever deployment in the history of the 194th Wing, sending their communications experts throughout the Horn of Africa and the Middle East. They were also the first to respond when Hurricane Maria devastated Puerto Rico and the Virgin Islands, providing critical communications support to first responders and National Guard Forces.

194th Intelligence Squadron supported combat operations around the globe with time sensitive and complex targeting products and solutions for the warfighter. The 256th Intelligence Squadron capitalized on ever expanding authorities and partnerships to enhance worldwide DoD cyber-security through their efforts in the Cyber Intelligence Surveillance and Reconnaissance realm.

The Wing had a diverse role in the Washington National Guard's response to the 2017 wildfires. 44 members were activated, providing assistance to Washington Department of Natural Resources teams at the Jolly Mountain, Sawmill and Norse Peak fires.

The 194th Air Support Operations Group (ASOG) participated in a number of joint exercises, including RED FLAG-ALASKA, ALLIED SPIRIT, PHOENIX FIRE and the 40th Infantry Division Warfighter. Airmen from ASOG units trained with members of the Army, Navy and partner nations performing hundreds of live fire close air support sorties to hone their skills.

194th Medical Group's exceptional and diverse medical skills were fully tested in 2017 when they were selected to be the first Air National Guard Medical Group, not co-located with an Active Duty base and second in the nation after the 141st Medical Group, to implement Military Health System Genesis.

Tactical Air Control Party airmen from the Washington Air National Guard's 116th Air Support Operations Squadron trained in the field at Eielson Air Force Base and Fort Greely, Alaska alongside their active duty counterparts from Eielson as well as Osan Air Force Base, Korea during Red Flag Alaska, June 8-23.







# WESTERN AIR DEFENSE SECTOR



LOCATION: JOINT BASE LEWIS MCCHORD

PERSONNEL: 326



Col. Gregor Leist



Chief Master Sgt. Daniel Rebstock



Col. William Krueger  
225th Air Defense Group



Col. Paige Abbott  
225th Support Squadron



Col. Brett Bosselmann  
225th Air Defense Squadron



Capt. Nicholas Rhodes coordinates expeditiously with an orbiting AWACS aircraft and joint terminal attack controllers on the ground to assist with aviation rescue of victims of Hurricane Harvey in areas surrounding Houston, Texas. (Photo by Capt. Kimberly D. Burke)

## “BIGFOOT”

### FEDERAL AND STATE MISSIONS

**Federal Mission:** The Sector’s primary mission along with the Eastern Air Defense Sector (EADS) is “Guarding America’s Skies.” This 24/7 role involves the use of radar and communications systems to monitor air traffic from the Mississippi River west to the Pacific Ocean, and from the Canadian border south to the Mexican border. The Sector reports to Air Combat Command and North American Aerospace Defense Command (NORAD) in its federal role.

**State Mission:** WADS reports to the governor through the Washington National Guard headquarters at Camp Murray. The Sector works with state agencies to provide rapid response in the event of natural or manmade disasters, and participates in disaster preparedness exercises. The Sector is able to provide an air picture to help in rescue operations in the event of disasters.

### 2017 HIGHLIGHTS

In 2017, WADS actively tracked more than 29 million flights over the United States. Of these flights, more than 700 were identified as tracks of interest (TOI), causing additional action by WADS personnel to identify these aircraft. WADS operations personnel scrambled many live air defense fighter aircraft to intercept real world and simulated TOIs and unknown aircraft.

Throughout the year, operations also worked to closely monitor numerous presidential, National Capitol Region, National Special Security Events (NSSE) and other temporary flight restrictions (TFRs) over major U.S. cities in the western sector.

During daily training exercises, WADS supported 27 Air National Guard, U. S. Air Force, U.S. Navy, and U.S. Marine Corps flying units by providing command and control (C2) to 221 live-fly training missions. WADS provided the first-ever Battle Control Center integration with military airlift forces to provide key command and control (C2) support for Air Mobility Command’s first-ever “Mobility Guardian” exercise which involved 12 nations over a two week period.

WADS personnel have been leading the way with the first Washington Air National Guard air battle manager to complete the U.S. Marine Corps Weapons and Tactics Instructor Course and the second-ever Air National Guard air battle manager to graduate from the prestigious U.S. Navy Fighter Weapons School, better known as Top Gun.

WADS executed the largest search and rescue (SAR) effort in support of the Defense Support to Civil Authorities (DSCA) by providing critical communications relay between the Texas Emergency Operations Center, rescue coordination centers, joint terminal air controllers, AWACS and the U.S. Coast Guard helicopters in order to facilitate the rescue of Hurricane Harvey victims in the Houston, Texas area.

The WADS used air battle management command and control skills, an extensive network of radio and telephone communication, radar and data link equipment and ingenuity and innovation to safely provide C2 integration with 253 rotary aircraft and 33 fixed wing aircraft which resulted in the rescue of more than 800 Hurricane Harvey victims by executing 148 flying sorties and 81 SAR events.

As part of the National Guard State Partnership Program, a team of air defense experts from the 225th Air Defense Squadron travelled to Guatemala to provide feedback on the functionality and validity of the Guatemalan national air defense network. The team spent a week with the Guatemalan Air Force where they participated in briefings, conversations, and in direct observation of the mission.

The WADS was recognized by the 2nd Canadian Air Division commander with the 2CAD Commander’s Unit Commendation citation for providing critical live and Distributed Mission Operations -- virtual battlespace linking a wide array of high fidelity flight and mission crew simulators -- in order for new Canadian aerospace controllers to become qualified. The 51 Aerospace Control and Warning (Operational Training) Squadron in North Bay, Canada, typically sends their weapon’s director students and instructors to WADS for three weeks, a couple of times a year, to conduct the live phase of training and often the initial aerospace controller evaluations. Over the last three years, WADS enabled 39 Canadian aerospace controller students to receive their qualification.

Canadian Brig. Gen. David Cochrane, 2nd Canadian Air Division commander, is greeted upon landing by 62nd Airlift Wing and Western Air Defense Sector leadership April 6. As part of Cochrane’s official visit to Joint Base Lewis-McChord, he received a WADS mission briefing and operations floor tour prior to his attendance as the guest speaker for the WADS Canadian Detachment’s annual Mess Dinner marking the 93rd anniversary of the formation of the Royal Canadian Air Force. (Photo by Kimberly D. Burke)







# WASHINGTON STATE GUARD



LOCATION: CAMP MURRAY

PERSONNEL: 100



Brad Klippert  
Commander

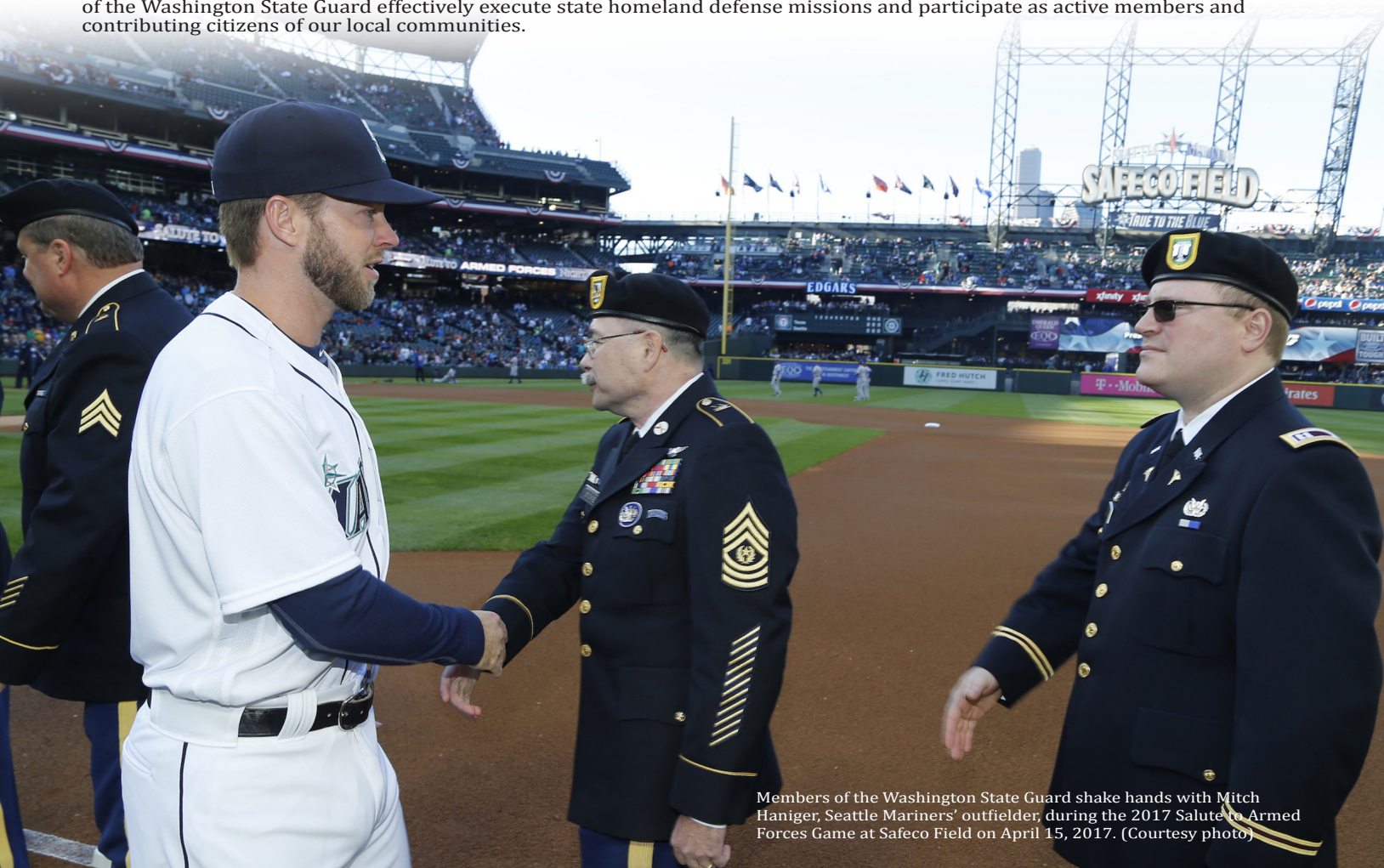


## MISSION

The Washington State Guard is an all-volunteer unit organized under the Military Department of the state of Washington. Its members come from all walks of life. They normally serve without remuneration and meet monthly, or more often as needed, within organized units stationed at strategic locations throughout the state.

The mission of the Washington State Guard is to provide organized units that are equipped and trained in the protection of life or property and the preservation of peace, order and public safety under competent orders of state authorities.

The Washington State Guard serves at the direction of the state's adjutant general. It is always ready to provide trained personnel to support civil government authority, provide for the protection and preservation of life or property during natural or manmade disasters or civil emergencies, and rapidly and effectively respond to search, rescue, or recovery operations. Additionally, the members of the Washington State Guard effectively execute state homeland defense missions and participate as active members and contributing citizens of our local communities.



Members of the Washington State Guard shake hands with Mitch Haniger, Seattle Mariners' outfielder, during the 2017 Salute to Armed Forces Game at Safeco Field on April 15, 2017. (Courtesy photo)

## HISTORY OF THE WASHINGTON STATE GUARD

The Washington State Guard traces its history back to 1855 when the Washington Territorial Legislature enacted the first law creating the organized militia. After Washington became a state, it created its state militia in 1890. The Washington State Militia served in the Philippines during the Spanish American War of 1898 – 1899, and was exclusively under state control until 1903 when the Washington National Guard was formed and placed under both federal and state control.

During World War I, the state-controlled Washington State Guard was reborn. The Third Infantry Regiment consisting of 16 companies, a medical detachment and a machine gun company was formed in principal cities throughout Washington. After World War I, the WSG was disbanded.

In 1940, more than a year before the U.S. entered World War II, the Washington State Guard was reestablished with an Infantry Brigade and two Regiments. During World War II the WSG was used to guard vital installations and to patrol the coast lines. As an invasion of the U.S. mainland became less apparent, the role shifted to disaster assistance and civil defense. In 1947 the WSG was again disbanded.

In May of 1960, Washington Gov. Albert Rosellini restored the Washington State Guard to augment the Washington National Guard as an additional internal security force for the state and to replace Washington National Guard soldiers and airmen when they're called into active federal service. The WSG has been serving continuously since then supporting the Washington Military Department in a variety of missions and assignments.

## 2017 HIGHLIGHTS

In May, the Washington State Guard commissioned six new officers into the State Guard.

The Washington State Guard Honor Guard continued its tradition of posting the colors for the 33rd annual naturalization ceremony for more than 500 new citizens at Seattle Center on July 4, 2017.

Washington State Guard soldiers joined Washington National Guardsmen and 800 other cyber experts at Camp Williams, Utah for the Cyber Shield 17 exercise.

2nd Brigade soldiers trained Boy Scouts in STEM (Science, Technology, Engineering, & Math) and emergency preparedness. Washington State Guard activated for Sawmill Creek fire. Teams of WSG soldiers and VSG members deployed to provide communications support.

Maj. Thede took command of the newly formed 3-1, which began drilling in Vancouver in December 2017. This unit provides an ideal training location for our many WSG members who live in southwest Washington and Oregon.



Second Lt. Aaron Logan and Sgt. Jared Morrison, Washington State Guard, man a traffic control point near Crystal Mountain in support of the Norse Peak Fire on Sept. 17, 2017. (Courtesy photo)





# FALLEN HEROES



## WORLD WAR I

Sgt Chris Anderson  
Pvt Russell Barrett  
Pvt Ivan Broikovitch  
Pvt Clemie Byrdt Everrett  
Pvt Frank Dalba  
Corp Ferdinand E. Deeringhoff  
Corp James A. Forbes  
Pvt James M. Fouste  
Pvt Peter F. Guill  
Pvt Lloyd A. Hatvey  
Corp David H. Humphrey  
Pvt Lee L. Kressler  
Sgt Alfred Kristoferson  
Pvt Fred Martin  
Pvt Ernest H. Melton  
Pvt John Metcalfe  
Pvt John Moore  
Pvt Ernest W. Perras  
Pvt Harold S. Sharp  
Pvt Walter L. Smith  
Pvt James C. Souter  
Pvt Frank J. Starr  
Pvt Werner R. Wagner  
Pvt Louie Kunst  
Pvt Clark W. Ash  
Pvt Henry Barnum  
Pvt Allen G. Brattstrom  
Corp Robert L. Byrne  
Pvt Ira L. Cater  
Pvt Leon Clausner  
Pvt Grant Coltenbaught  
Pvt Guy L. Cooper  
Pvt Paul W. Folmsbee  
Pvt Emil C. Gourdeau  
Pvt Ross G. Hoisington  
Pvt John Hreczuch  
Pvt Elmer T. Jensen  
Pvt Paul E. Lamb  
Pvt Arthur W. Lewis  
Pvt Grant Long  
Pvt Emile F. Meystre  
Pvt George J. Miley  
Pvt Ray H. Miller  
Pvt Allan J. Moore  
Pvt Orell M. Moore  
Pvt John B. Neutens  
Pvt Ben Nudd  
Pvt Calvin L. Page  
Pvt John C. Partridge  
Pvt Thomas Portogale  
Corp William E. Prather  
Pvt John Ryan,  
Corp Logan L. Ryan  
Pvt Braden W. Shallenburger  
Corp Claude J. Swift  
Pvt Charles H. Wilkinson  
Pvt James R. Wilkinson  
Pvt Ernest A. Wilson  
Pvt Ura L. Adams  
Pvt Donald L. Anderson  
Sgt Wilson N. Austin  
Sgt Edward C. Braden, Seattle  
Corp Clinton S. Brown  
Pvt Cleo E. Brundage

Wagoner Harrison I. Busey  
Pvt George W. Caldwell  
Corp Arthur J. Carlsch  
Pvt Wilbur L. Cook  
Musician Edward C. Cunningham  
Sgt Walter C. Dunbar  
Pvt Clay R. Eakin  
Wagoner George H. Erickson  
Sgt John D. Fitzmaurice  
Pvt Don F. Gunder  
Cook John E. Hill  
Pvt James W. Hilton  
Pvt Conrad Hoff  
Pvt Frank W. Holmes  
Corp Frank H. Hubbard  
Pvt John A. Jerson  
Pvt Arvid C. Johnson  
Pvt Fred W. Kees  
Pvt Dallas N. McClothlen  
Pvt Orien F. Martin  
Pvt Ralph D. Martin  
Sgt Thomas F. Martin  
Pvt Preston O. Moyers  
Pvt P. F. Miller  
Pvt Herbert Oleman  
Corp Merle W. O'Rear  
Pvt Walter H. Owens  
Pvt Frank R. Partison  
Pvt Fred L. Phillips  
Pvt Abraham L. Roberts  
Pvt Walter R. Rodgers  
Pvt Ernest J. Ruoff  
Pvt Clarence E. Sandstedt  
Pvt Anton B. Sorenson  
Cook Orla H. Spink  
Pvt Vlases Stavvopolos  
Pvt Arthur Stough  
Corp John W. Tarter  
Pvt Robert J. Thompson  
Pvt Thomas Thompson  
Pvt Harold Tibbetts  
Pvt California True  
Wagoner Herman Uddenberg  
Pvt Armer J. Van Derzee  
Pvt Homer E. Webster  
Corp Roy A. White  
Pvt Benjamin Coddington  
Pvt Ward E. Bell  
Pvt Auldrion E. Boren  
Pvt Sidney N. Butts  
Pvt Charles R. Fouste  
Pvt Arthur E. Harker  
Corp Alfred C. Hoiby  
Pvt Sidney Jameson  
Pvt Jack L. Lelindlein  
Pvt Kenneth E. Lee  
Pvt Frank M. Lundquist  
Pvt Robert A. Mays  
Pvt Clyde S. Moore  
Pvt Charles A. Parren  
Pvt Frank R. Portison  
Pvt George L. Rardin  
Pvt Guy P. Rawlings  
Pvt Alfred L. Snyder  
Pvt Harold Sundling  
Cook Ira Wikinson  
Pvt William M. Wright

## WORLD WAR II

Pvt Joe J. Turner  
1st Sgt Wayne R. Reeder  
PFC Edward C. Mescher  
Pvt James C. Ellis  
Pvt Alred K. Fields  
Cpl William E. Gulliford  
PFC Alvin W. Diehl  
Pvt Walter R. Hahn  
Pvt Eba F. Nagle  
Pvt Walter I. Cook  
Pvt Buell F. Payne  
PFC Owen D. Gaskell  
Pvt Cliff M. Jungers  
Pvt Lindsay J. Kralmon  
Pvt Frank C. Pickell  
Pvt Howard A. Reightley  
Pvt Melvin W. Roth  
Pvt Eugene J. Schmidt  
PFC Claire A. Pickel  
Pvt John Ferraro  
Pvt Edward H. Hahn  
Pvt Naurice L. Patterson  
Pvt Bob F. Payne  
Cpl Edgar L. Miller  
Pvt John J. Disotell  
Sgt Kenneth P. French  
Sgt Robert W. McCalder  
PFC Robert C. Barton  
Pvt Darwin J. Carroll  
Pvt Forrest E. Meyer  
Pvt Wilbur K. Smawley  
Pvt Lloyd J. Akins  
Pvt Armond W. Connery  
Pvt Johnny W. Gordon  
Pvt Harry G. Heft  
Pvt Charles M. Weaver  
Pvt Glenn L. Williams  
Pvt Homer L. Butler  
Pvt Frank Church  
Pvt Kermit U. Cole  
Pvt Norman E. Collins  
Pvt Joseph O. Deatherage  
PFC William H. Cooper  
PFC Richard D. Plette  
PFC Charles R. Purdon  
PFC Howard D. Rinehart  
Pvt Dolph Barnett, Jr.  
Pvt Martin E. Bartley  
Pvt Herbert E. Lane  
Pvt Floyd B. Tallman  
Cpl Ernest G. Schenck  
PFC John N. Van Horn  
Pvt Arthur S. Toothman  
PFC George R. Barnett  
PFC Kenneth M. Smithey  
Pvt Palmer H. Carlson  
Pvt David W. Carpenter  
Pvt Clarence E. Roedell  
Cpl John F. Lee  
Cpl Duane L. Pepple  
Cpl David B. Ritchie  
Pvt Earl E. Aney  
Pvt Mervin E. Bailey  
Pvt Robert L. Mathias



**Left:** T/4 Laverne Parrish, Medical Detachment of the 161st Infantry Regiment, 25th Infantry Division, was awarded the Medal of Honor for his actions at Binalonan on the island of Luzon in the Philippines on the 24th of January 1945. Parrish crossed open fields multiple times to bring injured soldiers to safety. He was able to treat nearly all of the 37 casualties suffered by his company, while being mortally wounded by mortar fire, and shortly after was killed. The indomitable spirit, intrepidity and gallantry of Technician Parrish saved many lives at the cost of his own.

**Right:** Sgt. 1st Class Matthew McClintock, Engineer Sergeant, Special Forces Operational Det. – Alpha 9115, was awarded the Silver Star for Gallantry for his actions on the 5th of January 2016 in the Helmand Province of Afghanistan. Without hesitation or regard for his personal safety, Sgt. 1st Class McClintock repeatedly exposed himself to enemy fire, provided life-saving treatment and secured medical evacuation for his wounded teammates. He was mortally wounded while courageously maneuvering through heavy enemy fire to secure a helicopter landing zone and evacuation for his wounded comrades.



Sgt John L. White  
Cpl John R. Hewitt  
PFC Patrick E. Pilon  
Pvt George Heichel  
Pvt Mickey L. McGuire  
Pvt Edward A. Taylor  
PFC Cecil F. Klise  
T/4 Laverne Parrish  
Pvt Victor P. Pedersen  
Pvt Robert W. Freund  
Cpl Duke R.  
Pvt Morris B. Cook  
Pvt Eddie M. King  
Pvt Garald P. Shapley  
Sgt David F. Buchholz  
Pvt Wayne A. Guinn  
Cpl Harold E. Springer  
Pvt Thomas M. Caffee  
Pvt Glen E. Tollenaar  
Pvt George J. Hill  
Pvt Jerome D. Whalen  
PFC Paul West  
Cpl Ronald R. McFarland  
Sgt Philip H. Elsberry  
Pvt David D. Fisher  
Pvt Roger A. McGuire  
Sgt Walter M. Joselyn  
Pvt. Donald F. Hensey  
Pvt Robert C. Jackson  
Sgt Robert F. Pike  
Cpl Howard J. Perry  
PFC Kenneth L. Yates  
Pvt Alden H. Lightfoot  
Pvt Loyst M. Towner  
Sgt Beauford C. Johnson  
Sgt Robert W. Waterston Jr.  
PFC Theodore D. Nielsen  
Pvt John D. Chemeres  
Pvt Robert E. Kesterson  
Sgt Bernard F. Baugh  
Sgt Richard J. Cummings  
PFC Orin V. Burgman

Pvt Joseph M. Harley, Jr  
Pvt Harvey E. Winoski  
Pvt Ernest Hontos  
Pvt John F. Shields  
PFC Charles D. Darragh  
Pvt Raymond R. Calver  
Pvt Robert W. Owens  
PFC William S. Galbraith  
PFC Leslie D. Martin  
Pvt Eff C. Walker  
Cpl Brooks U. Atchison  
Pvt Richard A. Kessler  
Pvt James K. Robinson  
Sgt Jack C. Burdick  
Pvt Theodore J. Soderback  
PFC Samuel A. Sather  
Pvt Neil A. Golberg  
Pvt Thomas L. Eddy  
Pvt Herbert Larson  
Pvt Paul A. MacWilliams  
Pvt John C. McKinney  
PFC Stanley L. Seehorn  
Pvt Wesley Calkins  
Pvt Gordon W. Chapman  
Pvt Tom K. Foster  
Pvt Boyd H. Gallaher, Jr  
Pvt Raymond Y. Irby  
Pvt Roger C. Larson  
Pvt Amos H. McKee  
Pvt Victor H. Westrand  
Pvt George T. Loop  
Pvt Odian A. Peterson  
Pvt William V. Porter  
Pvt John W. Vye  
PFC William C. Hawson  
PFC Reay D. Richmond  
Pvt Leonard Caskin  
Pvt Theodore W. Hensen  
Pvt George Kohut  
Pvt Paul Kohut  
Pvt Elmer W. Rossback  
Pvt Vernon L. Smith

Cpl Arthur M. Gowin  
PFC Milton G. McAtee  
Pvt Marvin E. McAtee  
Pvt Richard W. Stork  
Pvt Delmar T. Hutchins

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MSG Tommy Carter  
SGT Jeffrey R. Shaver  
SPC Daniel P. Unger  
2LT Andre D. Tyson  
SGT Patrick R. McCaffrey  
SPC Jeremiah W. Schmunk  
SPC Donald R. McCune II  
SGT Quoc Tran  
SFC Michael Ottolini  
CW4 Patrick Leach  
SGT Damien T. Ficek  
CPL Glenn J. Watkins  
CW2 David Shephard  
SSG Christopher Vanderhorn  
1LT Jamie Campbell  
SGT Velton Locklear  
MAJ Guy "Bear" Barattieri  
MAJ Alan Johnson  
CPL Jason Bogar  
SPC Samuel Stone  
CW4 Mike Montgomery  
SGT William Spencer  
SSG Tim McGill  
CW3 Andrew McAdams  
SSG Matthew McClintock  
1LT David Bauders  
LTC Flando Jackson





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