# NATO AIR BASE GEILENKIRCHEN atcr





A NATO AWACS and six other jets performed a fly-by during the dual change-of-command ceremony.

### Dual change of command at NATO Air Base Geilenkirchen: Force Command and Component welcome new leaders

By Capt. André Bongers

The Command of the NATO Airborne Early Warning and Control Force and the NATO E-3A Component has changed during a ceremony on June 19, 2015, at NATO Air Base Geilenkirchen.

The Supreme Allied Commander Europe, Gen. Philip Breedlove presided the ceremony.

"AWACS has been one of the leading capabilities to provide assurance to our Eastern Allies in the face of Russian actions in Eastern Ukraine," General Breedlove remarked during his speech.

Maj. Gen. Andrew Mueller, U.S. Air Force, relinquished the command of the E-3A Component, while Brig. Gen. Karsten Stoye, German Air Force, assumed command of the multinational unit that operates out of NATO Air Base Geilenkirchen, Germany.

During the same ceremony, Maj. Gen. Jochen Both, German Air Force, handed over command of the NATO Airborne Early Warning and Control Force to Brig. Gen. Dawn Dunlop, U.S. Air Force.



The Supreme Allied Commander Europe, Gen. Philip Breedlove, inspects the troops prior to the start of the ceremony.











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## COMMANDER'S CORNER

# Ladies and Gentlemen of the E-JA Component Team

As the new Component Commander I look forward to working with the new Force Commander, Brig. Gen. Dawn Dunlop, her Force Command Team, and the members and families of the Component Team.

I wish General Dunlop a good start here in Europe and in her new, important assignment. Under her leadership, the NATO Airborne Early Warning and Control Force will undergo a significant transformation process, which will keep the Force more than busy. I would like to share my view on the impact on the mission and the personnel with a few words.

First, I would like to mention that assuming command of NATO's flagship fleet, the NATO E-3A Component, fills me on one hand with honour and pride, on the other hand I feel the great responsibility which has been entrusted to me with the leadership of the military and civilian employees, especially in the upcoming period of transformation of the new NATO Command Structure. Commanding a multinational Wing is certainly one of the highlights in my professional, but also my flying career.

The upcoming months will be a challenging period for all members of the Component. I am sure sometimes we will feel a heavy burden on our shoulders in conducting the transformation process which also includes a necessary reduction to the manning limit set for the NATO Airborne Early Warning and Control Force here at Geilenkirchen, but also at the Force Command Level at SHAPE. Shortly after the summer break, we will see the first members of the Force Command moving into their new offices in the IT-Building. The daily work and the relationship between the Component and the Force Command level will change as the proximity will enable us to closely collaborate together.

An early, open and honest interaction between the respective individuals, their representatives, and the leadership will be necessary to fulfil the reduction requirements and obligations. However, the mission of the Force will remain the same: to immediately provide an available multinational airborne surveillance, warning and command and control capability in support of Alliance objectives.

The mission will evolve to be in line with the Alliance's strategic concept and will reflect the Alliance's missions for military forces – including support to the VJTF Concept (Very High Readiness Joint Task Forces).

On the other hand, it must be understood that the intention of the NATO Heads of State and Governments is to transform the NATO structure into a leaner, less costly structure that will have a direct impact on the ability of the NATO Airborne Early Warning and Control Force to provide a relevant and sustainable contribution to future NATO operations.

The new Concept of Operations for the Force will refine a viable, affordable and operationally relevant NATO Airborne Early Warning and Control Force with an acceptable Level of Ambition that can effectively contribute to current and future NATO operations providing greater value for money for our Nations. My responsibility and obligation as the Component Commander is therefore to maintain the readiness of all elements of the NATO Airborne Early Warning and Control Force Component to support operational employment

of the NATO AWACS ensuring that all manning, training and support requirements are met.

The NATO Airborne Early Warning and Control Force operational capability and effectiveness is to be maintained throughout the transition process in order to support current and contingent Alliance operations.

I believe close Collaboration, Coordination and Cooperation - my favourite Triple Cs - are necessary to make the most efficient and effective use of our reduced manning.

Therefore I encourage every one of you to be open and honest to use the "reach up, reach down" concept needs to be conducted between the two level hierarchies between the Component and Force Command levels, in order to fulfil our common mission.

In the framework of direct and active communication and with a deep understanding of staff working requirements and principles, we will be able to foster our "will to work together" to achieve our common goals – in this respect, I would like to include specifically our comrades from our FOBs and FOL.

These principles will also be necessary to cooperate with outside agencies and to further enhance our working relationship with Air Component Command in Ramstein before the changeover of Operational Control from the Force Command to Headquarter AIRCOM. Although this relationship change with AIRCOM will be transparent to most Component members and families, it is through our direct and active communication that this transition occurs in a professional and smart manner.



During my conversion onto the AWACS Boing 707 aircraft, I already had the opportunity to experience your determination and dedication to your work, your high motivation and outstanding professionalism, which has allowed the AWACS community to be recognized both inside and outside of NATO.

The enormous challenges ahead of us can only be achieved together with a strong Team Effort – the team at Geilenkirchen, both Force Command and the Component, will face these challenges together.

I would also like to continue the excellent relationships and close cooperation with the surrounding communities that have been in place over the past several years.

I look forward to working with you all - you can expect from me to be open, honest and loyal as we work together. However, as we work to achieve our goals, let's not forget to have fun and enjoy a little humour along the way - this will allow us to appreciate life a little more and make our jobs much more fulfilling.

Therefore, I wish you some relaxing days together with your families and friends during the upcoming summer break. Enjoy the days!

Per aspera ad astra.





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Photos by Visual Media Services









Photo by André Joosten

## For the very last time...

The last crew to fly aboard the legendary LX-N 90449 pose for a group photo. Aircraft 449 took-off for the final time June 23, 2015, at 0815 from NATO Air Base Geilenkirchen.



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# FOB maintains operational readiness as Component participates in Anatolian Eagle

Story and photos by Tech. Sgt. R. Michael Longoria

Even with more than 10,000 successful sorties flown since the first NATO AWACS took off from the Forward Operating Base Konya on Oct. 25, 1983, the FOB continues to prove it is a qualified, reliable FOB with high standards.

The most recent evidence the FOB's hard-work and dedication to the mission occurred when the E-3A Component participated in Anatolian Eagle, an air force exercise hosted by the Turkish Air Force, from June 4 to June 19, 2015, in Konya, Turkey.

This iteration of the exercise, Anatolian Eagle 15-1, included two NATO AWACS and more than 100 fighter jets from Turkey, the United States, Great Britain, Spain and Pakistan.

"This is a large exercise and is one of the biggest opportunities for the Component to conduct live-training for our aircrews," said Maj. Nikos Oikonomakis, a tactical director and the deployment commander for this exercise.

The Component launched nine missions from FOB Konya, the Component's first forward operating base. During the exercise, AWACS aircraft provided more than 45 hours of command and control support to Blue Forces while land-based radars gave support to the Red Forces.

"We are controlling approximately 50 aircraft during each of our sorties here with another 12 jets playing the roles of aggressors," explained Lt. Col. Mike Belizaire, a tactical director.

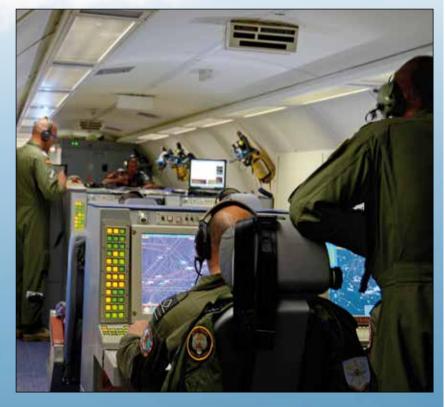
Anatolian Eagle, which started in 2001, simulates a war-time environment with a variety of difficulty. After detailed planning, all training is monitored with computer to help test knowledge, abilities and find deficiencies of the participants.



"This is great training for us and our partner countries," remarked Senior Master Sgt. Raphael Pierrand. "It's best to train as you would fight and Anatolian Eagle is as realistic as an exercise can be."

The scenarios for the exercise consist of a "Blue Team" which attacks tactical and strategic targets in a "Red Land" during Combined Air Operations. The Red Land is defended by opposing combat aircraft and surface-to-air missile systems.An extra benefit of the Anatolian Eagle is it allows the Component to use organic support.

"Deploying to our own forward operating base ensures we have top notch support during the exercise," said Capt. Sherwin St. Pierre, a navigator. "It also allows the FOB and its personnel to maintain operational readiness."







evaluation is rather something different. First Lt. Jessica Trawick had the opportunity to show that she's got what it takes to be a combat



evaluated during such a complex scenario is intimidating, but it's a great opportunity to show what I've learned. I'm glad everything went well and I am Combat Ready."

Not only the arctic is a challenge

The choice for deploying to FOL Ørland was based on common sense. It's a second home to the E-3A and Component personnel. Despite this there were still some challenges to overcome. The exercise staff of ACE15 was deployed in Bodø Main Air Station in the Northern part of Norway. Colonel Geubbels: "Briefings and debriefings are essential during these types of large-scale exercises. Being dislocated means extra coordination which is done through liaisons deployed in the Norwegian Air Operation Centre and Bodø Air Base. It's all about getting information on the right time to the right location." Another challenge is the number of missions to be flown with two E-3A's. Colonel Geubbels: "Flying two missions every day with two jets available is quite something. Especially the

Our Norwegian colleagues are always willing to make that extra move. Sometimes we ask more than we can expect and the outcome is always positive." Not only the FOL performed on a high level. The support from Ørland Air Base was also more than

is definitely something that impacted our successful contribution toward Arctic Challenge 2015."

Text and photos by Capt. André Bongers Graphic Design by Visual Media Services



### Teamwork results in productive technical support

Story and photos by Maureen Geraets-Head

It's buzzing from all corners: drilling holes, pulling cables, testing equipment, instructing personnel, performing safety checks. All this simultaneously took place during a Technical Support Visit (TSV) at Forward Operating Base Aktion where personnel from the FOB and a team of almost 30 persons from Main Operating Base Geilenkirchen worked together during the last week of May.

"These TSV's are being performed twice a year at the three FOB's and the Forward Operating Location (FOL) for about 10 years now. To streamline technical support requests, the FOB's/FOL requirements are made to our Exercise and Training Division, being the central point at the MOB, where,

in turn, these requests are being compiled, coordinated, and addressed," tells Lt. Col. Wolfgang Zehbe. He continues, "Especially after the 2009 FOB's/FOL personnel reduction they went from 35 to 20 persons and could no longer fulfil all technical requirements which are necessary to remain fully operational."

During this first TSV of 2015, a group of FOB Aktion personnel participated in a two-day training session on Quality Management with Mr. Leon Koolen. "It was a pleasure to work with a selected group of eager students coming from the Supply, Operations, Communications, Logistics, Aircraft Ground Equipment (AGE) and Crew Chief area.

They were enthusiastic students and this resulted in an interactive training, in a well set-up training facility," Koolen said. Lt. Col. Athanasios Tzortas, FOB Commander, concluded, "We are extremely proud to have this TSV team from the mother-base here to learn from them and to mentor us with their professionalism. It is the best way for the Component to motivate the FOB's/L to support Component missions, whenever there is a requirement".

On the last TSV day, when the TNT arrived to pick up personnel and equipment, Maj. Gen. Andrew Mueller, former E-3A Component Commander, surprised FOB personnel with a short visit. The general expressed his thanks to the men and women of the FOB for their outstanding support and he handed out training certificates to the students.





## Aktion welcomes three new 'flyers' to the Component family

Monday, June 8, 2105, was a very special day for Forward Operating Base Aktion. On a typical APRON inspection, some members of our FOB came across three little 'visitors'.

The three little fledglings were looking at us right in the eyes. We searched around and no signs of a nest or 'parents' could be located. The situation called for an urgent action. We quickly created a simple nest to protect them and established communication with the Hellenic wildlife care association. They provided us directions for treating the little fledglings and gave us helpful advice. Later on we organized transportation to the association's facilities.

The fledglings were identified as Falco tinnuculus which is an original Falco (from the kestrel group) of the Falcon family Falconidae. This species is included in the Annex II of the Bern convention which refers to the conservation of European wildlife and natural habitats.

The Bern convention is a binding international legal instrument in the field of nature conservation, covering most of the natural heritage of the European continent and extends to some states of Africa.

It is the only regional convention of its kind worldwide and aims to conserve wild life flora and fauna and their natural habitats as well as to promote European co-operation in this field.

Falco tinnunculus is a very characteristic falcon of rural areas, also mountainous terrains and small islands. It feeds on insects, lizards and small mammals it catches on the ground.

His hunting techniques are very characteristic as it hovers around 10-20 m above the ground searching for prey, either by flying into the wind or by soaring using ridge lift.

We are looking forward for the day that our little visitors will be adults and will be returned back to their habitat. We hope that we will have the chance to capture that moment.





By Lt. Col. Ulrich Metternich

For the second time since 2005 a NATO Tiger Meet (NTM) was held in Turkey. This time, the Tigers of 192 Filo (SQN) Turkish Air Force from Balikesir used Konya Air Base to conduct the exercise.

For the first half of May the highlands of Anatolia were the center point of this year's NATO Tiger Meet air exercise. The Turkish Air Force Base just north of the Central Anatolian capital of Konya hosted 37 aircraft from six nations.

Squadron 1 from NATO E-3A Component participated with two Boeing E-3A aircraft and used its facilities of the Forward Operating Base (FOB). While the NTM is a high value exercise, it has always been one of the largest European air exercises in the last years. However, this latest get together of the Tiger squadrons was one of the smallest meets of the recent years. Reasons for this were real-world operations of some squadrons plus other air exercises like LION EFFORT or ARCTIC CHALLENGE, which took place at the same time or were time-wise too close to NTM.

#### Good coordination required

Retired US Air Force Colonel Don Verhees, senior advisor to the NATO Tiger Association (NTA), only missed one Tiger Meet since 1977. With this rich background he sees the need for a synchronisation of international exercises: "In the future it will be important to coordinate the dates for high value training exercises even more. The NTA uses a five-year-plan for the NATO Tiger Meets that gives the Tiger Squadrons a reference in what year which squadron should organize an exercise. It is essential that the headquarters of the different air forces deconflict these dates with other planned joint exercises to support their units in the best possible way." Colonel Verhees sees NTM 2015 from a positive perspective: "Even with fewer squadrons and less aircraft participating in this high value training exercise the objectives were fully reached. Smaller COMAOs (Composite Air Operations) opened the chance for the aircrews to have more intense and detailed debriefings of their missions. This also contributed to closer professional and personal contacts between the participating squadrons. Being skeptical at first, I quickly appreaciated the whole setup at Konya."

#### **Excellent Support**

Konya Air Base is not only known as one of the four Forward Operating Bases/Locations (FOB/FOL) of the NATO E-3A Component, but also a deployment air base that regularly hosts the ANATOLIAN EAGLE air exercise, that is normally executed a number of times per year.

Therefore, the base is familiar with providing a wide variety of logistic infrastructure, such as accommodation, food service, planning and briefing facilities and several big ramps for parking a large number of aircraft. This was also one of the main arguments fot the decision made by the TUAF staff to move the NTM to Konya instead of holding the exercise at the home of 192 Squadron at Balikesir.

#### Large Exercise Area

Perfect training conditions were provided with nearby training areas measuring 300 by 400 kilometers. 218 out of 278 planned missions could be flown during the two-week period.

The major part of lost missions were caused by a thundershower with hail at the end of week one leading to the cancellation of two complete flying periods for most participants.

Squadron 1 of NATO E-3A Component flew all missions as planned with two jets and 2 crews. Major General Andrew M. Mueller, the departing Component

Commander, used the occasion to make a short visit to Konya. During his stopover at the FOB he could see for himself the professional setup of the exercise and expressed his thoughts about the high value of joint training: "Multinational exercises enhance cooperation of coalition forces and are the best preparation for real-world operations all over the world. It is good to have the NATO Tiger Meet as a unique training event among other high value exercises." For 2016 the NTM is planned to be held in the second half of May at Zaragoza Air Base / Spain with ALA (Wing) 15 as the host.

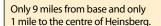




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### NATO civilian employees recognized during CSA event

The Civilian Staff Association hosted a Hail and Farewell event on June 10 at the E-3A Club. NATO Civilian employees were awarded with certificates upon their retirement or for their 25 years of service with NATO.

Former E-3A Component Commander, Maj. Gen. Andrew Mueller presented the framed certificates and CSA Chairman Mr. Guy Vandebeek gave the gold AWACS pin to the retiree and the 3-D AWACS glass cube to those who had 25 years of loyal service to NATO.

Mr Timothy Satchell joined the E-3A Component Logistics Wing, Field Maintenance Squadron, Aerospace Ground Equipment Branch, on 1 June 1984 as a C-5 Support Equipment Mechanic. On January 1, 1990 his post was converted to B-3. Technician. On November 1, 1998 he transferred to the Inspection Branch after Log Wing asked for volunteers following the news that the outside contractor assistance in Phase Inspection would discontinue from which he retired on May 31, 2015.

Mr. Friedrich Stelten joined the E-3A Component Base Support Wing, Services Squadron, on March 15, 1990 as a C-4 Senior Recreation Specialist, where he works to date.

Mr Juergen Hinkelmann joined the E-3A Component Fire Brigade on November 13, 1989 as an LWR staff member. On October 1, 2003 his post was converted to C-4 Senior Fireman/ Crew Chief, where he works to date. During this Hail & Farewell, Mr.

Vandebeek surprised General Mueller, presenting him with an engraved pen as a token of gratitude for his years

of excellent cooperation with the CSA committee and the difference it made for the civilian workforce.



## NATO property must be properly managed

NATO owned property in the custody of Commanders and their respective Equipment Custodians needs to be properly accounted for and prudently managed. It is the responsibility of the Property Accounting Officer, LWS, to conduct a routine validation of on-hand equipment issued by LW-Supply to user organizations throughout the NAEW&CF E3A Component.

On behalf of LWS, the Equipment Management Section annually provides the equipment inventory documents to the equipment custodian in support of the physical count. Once the count has been successfully completed, the listing identifying all accountable property is to be signed by the custodian and the organization commander acknowledging responsibility for the property

on custody receipt.

Non-compliances between the listed and the actual on-hand equipment need resolution. The Supply Equipment Manager may be in the position to resolve administrative errors by reviewing and assessing a property transaction history in the PILS database. Additionally, the LWSGE staff may assist in the physical inventory if required. A verified count resulting in a negative quantity onhand discrepancy, however, needs the organization's Commander's attention.

The Commander may order an additional organization internal survey or, if deemed necessary due to theft or willful act, an external investigation by the Component Security Branch. If the outcome still does not solve the discrepancy, then, as a last option, the Report of Survey process needs to be initiated to finally write-off the material from the property books.

A variety of preventive measures can be taken to promote a prudent management and successful inventory of NATO property. On demand, LWSGE may conduct re-fresher custodian briefings for equipment custodians and equipment management briefings for commanders, equipment deployment briefings for the custodian and the associated unit deployment manager.

Photographs or technical diagrams of the individual item inventory may be placed by the equipment custodian in the inventory jacket file as visual aid for the proper identification of the equipment.

In addition, the appropriate visible labelling of the equipment (e.g. on bicycles) and secured storage of the mobile equipment (e.g. cameras, label printing machines, cellular devices, headphones, etc.) may apply.

For further information on this matter. please do not hesitate to contact the LWSGE Section Head, Mr. Horst Pohl. ext. 3959 or e-mail via BASS LAN.

The photograph shows Mr. Udo Daun, LWET equipment custodian, and Mrs. Jolanda Goettgens from the Equipment Management Section conducting a property spot check in preparation of the annual equipment inventory at the EMS CTK shop.





## MWA INFORMATION

### **UPCOMING EVENTS & IYA ACTIVITIES**

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### JULY / AUGUST

Visit the Services Branch WSS Web Page for the latest program information and upcoming events

POC: IYA Events: Mrs Neuhalfen, ext. 4954; Sports Events: Mr Stelten, ext. 4920; Food Services: Mr Peeters, ext. 4990



#### 08 July: German Sports Award Swimming Certification

25 m, 400 m and 800 m, 1100-1300 hrs. Participation for E-3A Component, JFC Brunssum, USAG Schinnen and ZVBw Niederheid. Deadline registration: 7 July.

#### 09 July: Table Tennis Tournament

1100-1400 hrs at the Sportsdome Participation for E-3A Component, JFC Brunssum, USAG Schinnen and ZVBw Niederheid. Deadline Registration: 08 Jul.

#### 11 July: IYA Kayaking Trip to the River Lesse

0730-2000 hrs. Discover the beautiful scenery along the Lesse during a unique descent of 21 km in two-seater kayaks. Spend an unforgettable day combining sport, nature and adventure at your own rhythm and in complete safety. You will pass castles, majestic rocks and two rapids. Along the river there are plenty of opportunities to enjoy a picnic and purchase refreshments. Children aged 5 to 11 have to be accompanied by an adult. Cost is € 29,50 with MWA Card, € 39,50 without.

#### 15 July: BBQ Lunch at the Rotodome

#### 15 July: Book Signing at GK Library

Book "The Legend of Crazy Woman Canyon" by Dr. Gary L. Morris, on sale 15 July, 1200-1500 hrs at the GK Library. Book is about a beautiful ravenhaired daughter of a wealthy Spanish fur trader, Manuela Lisa, who was forced to flee her St. Louis home and venture westward at the age of 13 after the mysterious untimely death of her father. At her father's bedside she received a small packet and, in his dying breath, her father told her a secret that would cause her to travel the mountains and valleys of the American wilderness to fulfil her quest. This is her story – a courageous woman who left her mark in a man's world in the American west of 1800s. Price: \$15 or €15. First 10 who buy a book get a free bookmarker.

#### 17 July: Volleyball Tournament (Indoor or Beach)

1300-1500 hrs at the Sportsdome or Beach Volleyball Fields. Participation for E-3A Component, JFC Brunssum, USAG Schinnen and ZVBw Niederheid. Deadline Registration: 15 July.

#### 23 July: Jeux de Boules (Boules)

1430-1630 hrs at the Picnic Area. Participation for E-3A Component, JFC Brunssum, USAG Schinnen and ZVBw Niederheid. Deadline Registration: 22 Jul.

#### 29 July: German Sports Award Swimming Certification

25 m, 400 m and 800 m, 1100-1300 hrs. Participation for E-3A Component, JFC Brunssum, USAG Schinnen and ZVBw Niederheid for the German Sports Award Deadline registration: 28 Jul.

#### 30 July: BBQ Lunch at the Rotodome

#### 31 July: Bavarian Breakfast at the Rotodome

#### 03-07 August: Youth Soccer Camp

Participation for children from E-3A Component, JFC Brunssum, USAG Schinnen, and ZVBw Niederheid (max. 45 participants). Registration: 1 June-24 July. Ongoing until maximum registration.

#### 13 Aug: BBQ Lunch at the Rotodome

#### 29 Aug: IYA Mosel Valley Trip to Eltz Castle and Cochem with Winefest

0800-2000 hrs. Visit the huge medieval fairy-tale castle Burg Eltz. Travel on to the beautiful historic town of Cochem. On the market place in the old town and along the Mosel River the winegrowers are celebrating the annual Wine festival with music, regional booths and traditional food. Our luxury bus departs from outside the Main Gate. Cost including guided tour of Eltz Castle and entrance to its Treasury is € 25 for ages 18 and up, € 23 for ages 6 to 17, and € 17 for ages 5 and under with MWA-Card, € 37 for ages 18 and up, € 34 for ages 6 to 17, and € 25 for ages 5 and under without MWA-Card.

### IYA Summer Break Programme for children of all nationalities aged 5 and

22 June to 14 August, Monday to Friday, 0745 to 1745. Enjoy fun games, exciting contests, swimming, field trips, arts & crafts, sports & hikes, free play, special projects, movies and much more. Rate for Monday/Tuesday/Thursday/ Friday-package: € 56 with MWA Card, € 80 without. Daily rate: € 15, € 18 incl. lunch with MWA Card, without MWA Card € 22, € 26 incl. lunch. All fees include entrance to the swimming pool each day, and lunch on Friday.

#### IYA Wednesday Summer Break Trips for children of all nationalities aged 5 and older

**Z00M**, big modern zoo with playgrounds and attractions, 1 July, 0800 to 1745, € 17 with MWA Card, € 25 without,

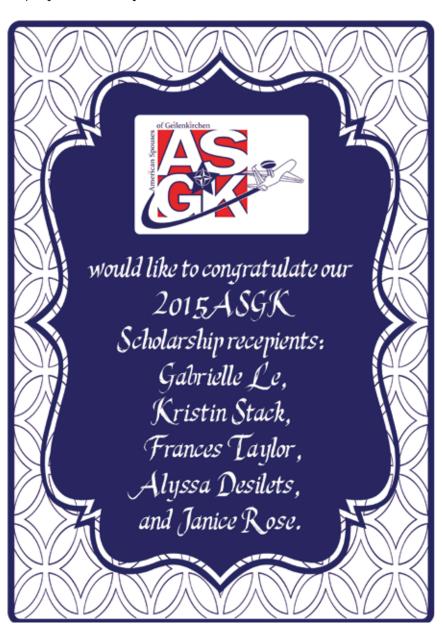
PHANTASIALAND, big amusement park, 8 July, 0800 to 1830, € 32 with MWA Card, € 47 without,

WALIBI, big amusement park, 15 July, 0800 to 1830, € 25 with MWA Card, € 37 without,

RURSEE with cruise, hike & castle visit, 22 July, 0800 to 1745, € 15 with MWA Card, € 22 without,

**TOVERLAND**, big amusement park, 29 July, 0830 to 1830, € 25 with MWA Card, € 37 without,

BOKRIJK, open air museum with huge playground, 5 August, 0830 to 1745, € 15 with MWA Card, € 22 without, children aged 5 and up can be dropped off from 0745. Chaperones go free. Parents with children of all ages and individual guests are welcome to join IYA field trips for a fun day out with your family and/or your friends. Inquire at the IYA Office about individual rates.









Audi A1, 3-door, Attraction 1.2 TFSI 63 kW (86HP), 5-gear, basic price ex works (incl. VAT), Color painting: 'brilliant black', interior: black/ titan-grey. Additional special features: comfort drive package, depot package, air-conditioning (manual), middle armrest (front), heated seats (front), radio Chorus, side airbags (front), head airbag, electronic mirrors, ESP, electronic window lift, start/stop

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CT 200H	Hatch	15	Nebula Gray Pearl	Caramel	\$38,065	\$35,370	\$2,845	\$ 1,500	\$ 4,345
CT 200H	Hatch	15	Eminent White	Black	\$ 33,675	\$30,980	\$2,845	\$ 1,500	\$ 4,345
IS 250 AWD	Sedan	15	Silver Lining Met.	Black	\$ 45,660	\$42,280	\$3,380	\$ 2,300	\$ 5,680
IS 250 AWD	Sedan	15	Matador Red Mica	Light Gray	\$ 45,660	\$42,280	\$3,380	\$ 2,300	\$ 5,680
IS 250 RWD	Sedan	15	Stargazer Black	Rioja Red	\$ 43,865	\$ 40,670	\$ 3,195	\$ 2,000	\$ 5,195
IS 350 AWD	Sedan	15	Atomic Silver	Light Gray	\$ 48,875	\$45,230	\$ 3,645	\$ 2,500	\$ 6,145
IS 350 RWD	Sedan	15	Ultrasonic Blue	Black	\$ 49,025	\$45,565	\$3,460	\$ 2,000	\$5,460
ES 350 FWD	Sedan	15	Obsidian	Black	\$ 45,010	\$ 41,715	\$ 3,295	\$ 1,800	\$ 5,095
ES300HFWD	Sedan	15	Nebula Gray Pearl	Black	\$ 47,600	\$ 44,075	\$3,525	\$ 2,300	\$ 5,825
ES 350 FWD	Sedan	15	Atomic Silver	Parchment	\$ 45,010	\$ 41,715	\$3,295	\$ 1,800	\$ 5,095
ES 350 FWD	Sedan	15	Starfire Pearl	Black	\$ 45,630	\$42,335	\$3,295	\$ 2,200	\$ 5,495
GS 350 RWD	Sedan	15	Liquid Platinum	Topaz Brown	\$ 52,365	\$48,220	\$ 4,145	\$ 2,800	\$ 6,945
GS 350 RWD	Sedan	15	Riviera Red	F-Sport Black (Alu)	\$ 59,430	\$55,285	\$ 4,145	\$ 3,300	\$ 7,445
GS 350 RWD	Sedan	15	Liquid Platinum	Black (Walnut)	\$ 61,480	\$ 57,335	\$ 4,145	\$ 3,800	\$ 7,945
GS 450H RWD	Sedan	15	Deep Sea Mica	Light Gray (Bamboo)	\$ 67,665	\$62,490	\$ 5,175	\$ 4,500	\$ 9,675
RX 350 AWD	SUV	15	Obsidian .	Black	\$50,890	\$ 47,225	\$ 3,665	\$ 3,000	\$ 6,665
RX 350 AWD	SUV	15	Starfire Pearl	Parchment	\$50,890	\$ 47,225	\$ 3,665	\$ 3,000	\$ 6,665
RX 350 AWD	SUV	15	Nebula Gray Pearl	Saddle Tan	\$50,890	\$ 47,225	\$ 3,665	\$ 3,000	\$ 6,665
RX 450H AWD	SUV	15	Silver Lining Met.	Black	\$ 58,210	\$ 53,995	\$ 4,215	\$ 4,000	\$ 8,215

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