

YANK

THE ARMY  **NEWSPAPER**



*By the Soldiers
for the Soldiers
in the service*
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TINTYPE FROM FRANCE:
TANK DESTROYER TEAM

Original YANK cover photo, published
Sept. 22, 1944.



Report From the Newest Battalion to Enter the Brigade

YANK

THE ARMY



WEEKLY

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By the men ... for the
men in the service



TINTYPE FROM FRANCE:
TANK DESTROYER TEAM



The newest battalion in the brigade,
16th EN

Report From One of the First GIs To Enter Paris

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PAG

Cover photo:
Soldiers with Elite Company (Anti-Tank,) 16th Engineer Battalion, 1st
Brigade, 1st Armored Division, under command of Capt. Michael Patti,
pose on Ready First Field to recreate a photo from the YANK,
Sept. 22, 1944.

Photo by:
Staff Sgt. Kristen Duus, 1/1 AD PAO

No Soldiers were harmed in the recreation of this photo.

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TO THE ARMED FORCES OF THE UNITED STATES

*Colonel Coffman provides a Leader
Development Program for all READY
FIRST Soldiers*

The READY FIRST Combat Team Headquarters Fort Bliss, Texas

May 20, 2014

Our doctrine teaches us that leaders are developed through training, education, and experience. The majority of this development occurs while leaders serve in tactical units across the Army not in the institutional school house. Thus, it is our duty to train/develop every member of the READY FIRST combat team daily. We do this through both individual/collective training and our leader development program, which are both enabled by TRUST.

In READY FIRST, trust enables leader development by providing us a learning environment where honest mistakes are acceptable. Allowing growth through honest mistakes creates an organization that gets better every day and produces the best leaders in the world. A leadership development program must focus the unit to achieve desired results otherwise leaders will be narrowly developed. Our LDP focus areas are seen below in Figure 1.

This Leader Development model has nine areas to focus our development. These nine focus areas create leaders that know how to fight, understand our lineage, remain comfortable regardless of the environment, and are constantly growing. All of this when placed upon the foundation of trust, standards, and discipline produces leaders and units capable of fighting and winning on the modern day battlefield.

I challenge each of you to develop your Soldiers and Leaders to be the best they can possibly be by getting better every day. As leaders, Soldiers are our legacy – ensure you have a leader development plan that allows that legacy fight and win our nation's wars.

READY FIRST – IRON SOLDIERS



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Richard R. Coffman
33rd Colonel of the READY FIRST

Spartans: First Battalion

1-36 IN earns top standings in first ever Ready Stakes competition

1st Lt. Andrew Alcocer, 1-36 IN UPAR

The Soldiers and leaders of 1st Battalion, 36th Infantry Regiment, 1st Brigade, 1st Armored Division, recently earned a new title: First Battalion. In early April, the Spartans were crowned as the top battalion by Col. Ross Coffman, Ready First commander, on the final day of the two-week long Ready Stakes competition.

Additionally, the Spartans took home the trophies for Top Mortar Team and Top Mobile Gun System Crew.

As a whole, Spartan Soldiers competed in: First Ammunition Specialist, First Assault Kitchen, First Fueller, First Driver, First Cook, First Mechanic, First INTEL, First Signal, First Mobile Gun System Crew, First Medic, First Squad, First Mortar, First Fire Support Team, First Soldier, First Combatives, 12-mile foot march, five kilometer run, Ready Idol, the Ready First individual events, and culminated in the Command Team 8 x 400 meter Ready Relay.

Throughout the week, the Spartans found themselves not only contending in the series of tests demonstrating their Military Occupational Specialty skills and prowess, but also behind the scenes assisting with the physical set-up and running of the stakes and games.

No matter what the challenge was, the Spartan

battalion showed up and put in their best effort for every aspect of the brigade event.

"Our team was very confident going into the competition: we knew we were the best mortars in the battalion and we knew we would give the other teams a run for their money," commented Spc. Luke Fulton, an indirect fire infantryman from the Mortar Platoon, Headquarters and Headquarters Company, and a native of

Deltona, Florida. "The competition was rough and any of us will tell you that our bodies gave up long before we had finished but we just came together and motivated one another to keep our heads up and our legs moving. I think that was the key to our success. Before the competition we already thought we were the best, but now we have a trophy to prove it."

The amount of confidence held in one's self and team was not unique to just the Mortar Platoon, but held by all Spartans who partici-

pated.

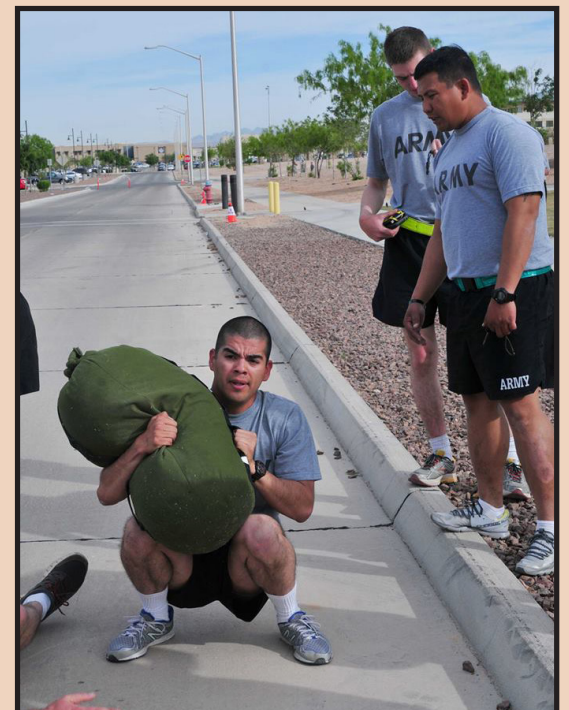
Sgt. Robert Patterson, a food services NCO from Lancaster, California, who competed in First Assault Kitchen, remarked, "Our knowledge of our MOS skills really prepped us well. Simply knowing your job and being the best at it is what it comes down to. In all honesty, it wasn't even fair to anyone else. It was complete devastation."



Top: Company command teams pose alongside Spartan 6, Spartan 7 and Col. Ross Coffman, 1st Brigade, 1st Armored Division brigade commander with their "First Battalion" trophy after the final day of Ready Stakes on April 11 at Ready First Field.

Middle: Who says officers cant do the heavy lifting? 1st Lts. Jack Ryan, J.T. Hess, Jon Dokos and John Thibault, all executive officers in 1st Battalion, 36th Infantry Regiment, 1/1 AD, do their part in the Ready Stakes competition, April 11.

Right: Under the watchful eye of Staff Sgt. Nelson Labrador, Spc. Emmanuel Gutierrez 'carries his weight' for his team during a relay for the Ready Stakes event, April 11. Labrador and Gutierrez are both Soldiers with 1st Battalion, 36th Infantry Regiment. (Photos by Staff Sgt. Kristen Duus, 1/1 AD PAO)



Rifles put their stakes in the Ready Stakes

1st Lt. Charles Rowell, 3-41 IN UPAR

In April, the 3rd Battalion, 41st Infantry Regiment proudly put forth four Squads to compete in the First Brigade Combat Team's Squad Competition and Knowledge Assessment to determine the best squad in the Brigade. Squads containing nine Soldiers each conducted a combination of Tactical Assessments, Basic Soldier Knowledge, and Physical Exercise on linear routes with stations for the lowest achieved time.

Fitted with a standardized equipment load set and full kit, the squads proceeded on foot for 5.1 miles to five stations, encompassing a total of 17 subtasks. General tasks included: a display of basic knowledge and history, rendering first aid, reacting to a chemical burn, radioactive and nuclear practical exercise, executing a simulated react-to-contact,

pushing a Stryker Infantry Carrier Vehicle for 400 meters and completing a comprehensive weapon assemble and disassembly exercise.

The competition for best Squad lasted for three days to ensure each battalion's squads were afforded an opportunity. The four 3-41 IN Squads waited patiently for their window of opportunity to demonstrate grit, efficiency, and teamwork. Given the rising temperatures at Fort Bliss, SSG Gonzalez, SSG Leatherwood, SSG Ellis, and SGT Landers all appealed to the theme of a steady and consistent pace, staying hydrated and crossing the finish line together.

The competition provided the Soldiers, new and old to unit, the chance to bond and build unit cohesion. A break from the battalion's battle rhythm was much appreciated by the Squads once they crossed the finish line.



Top Left: Soldiers in Bravo Co., 3-41 IN, 1/1 AD, work as a team, divide and conquer style, to assemble a series of weapons, which was then followed by a functions check, during the Ready Stakes competition at Fort Bliss, Texas, in April.

Top Right: A team leader with Bravo Company, 3-41 IN, 1/1 AD, provides left and right limits to a grenadier during a react-to-contact battle drill during the Ready Stakes competition at Fort Bliss, Texas in April.

Bottom Left: Soldiers with Alpha Co., 3-41 IN, 1/1 AD, pull security around a simulated casualty while competing in the first aid lane of the Ready Stakes competition at Fort Bliss, Texas, in April.

Bottom Right: A squad in Charlie Co., 3-41, 1/1 AD, run the first stretch of a 5.1-mile route during the Ready Stakes competition at Fort Bliss, Texas, in April.

(Photos by 1st Lt. Charles Rowell, 3-41 IN UPAR)

Buffalo Rangers

Staff Sgt. Kristen Duus, 1/1 AD Public Affairs

Sixty hours.

Sixty hours of grueling physical and mental exertion.

With more than 20 events, and less than 20 minutes between each event, the Best Ranger competition is not for the faint-hearted.

Two Soldiers from 4th Battalion, 17th Infantry Regiment, "Buffalos," 1st Brigade, 1st Armored Division, not only competed in the intense event, they placed 18th out of 50 teams.

1st Lt. Zachary Wise, a fire support officer and a native of Hudson, Ohio, and 1st Lt. Stephen Willson, a liaison officer and native of Parker, Colorado, pushed their limits to represent the brigade.

The team's best event was a 15-mile night road march.

"That was where we really came together and we ended up finishing in sixth place," said Willson.

The road march would be tough in itself, but it came after a line of back-to-back physical tests. Each event was so demanding, nearly half of the teams were dropped after the first day.

"They structure the event so the first day is a complete smoker," said Capt. Thomas Goodman, the team's coach, and a native of Ellicott City, Md. "It is meant to physically drain you so when you go into the second day, you are not mentally at 100 percent, making it more difficult."

Goodman knows what he is talking about; he placed 7th in the competition in 2011. Also there as a coach was 1st Lt. Daniel Reed, a native of Hillsboro North Carolina. Reed, who placed in the top four alongside Wise and Willson at the Fort Bliss selection in November, initially went as an alternate, then transitioned to a coaching position.

"I knew their strengths and weaknesses pretty well," said Reed. "I trained with them, so I could help make judgments when they came up."

"We did a lot of train up," added Wise. "We put together a training plan, we did the El Paso marathon, a marathon in New Mexico and the Bataan Death March. Between those events we did ten-mile runs around post and the obstacle course."

Despite the physical challenges of the competition, Wise thinks the majority of the stress comes from the mentality of what they are going through.

"A lot of these guys can do it physically," said Wise. "It is just pushing past that pain."

Fortunately, despite the Fort Benning, Georgia, humidity, the team only suffered a few blisters.

"It ends up being a matter of consistency with technical skills," said Willson. "But I think we are both pleased with placing 18th."

Aside from having coaches with them every step of the way, Wise's parents, sister and wife were there, as well as Willson's parents and wife. The team also had full support from the Buffalo battalion, the Ready First Brigade and 1st Armored Division.

Both Wise and Willson hope to be involved with the Best Ranger competition next year, as well, but in a coaching and mentoring capacity.

"I would like to generate support to get more guys to the Fort Bliss competition," said Wise. "We only had ten guys last October, so generating more support could help us represent the 1st Armored Division and Fort Bliss."

In the end, the team had one consensus.

"A lot of it was spiritual preparation," said Wise. "Our team bible verse was Proverbs 27:17, 'As iron sharpens iron, so one person sharpens another.'"

Appropriate, as they are Soldiers of Old Ironsides.



Left: 1st Lt. Zachary Wise, a Soldier with 4th Battalion, 17th Infantry Regiment, "Buffalos," 1st Brigade, 1st Armored Division, and a native of Hudson, Ohio, swims through muddy water under barbed wire for the Malvesti obstacle course during the Best Ranger competition at Fort Benning, Ga., April 11. Wise and his teammate placed 18th in the competition.

Right: 1st Lt. Stephen Willson, a Soldier with 4th Battalion, 17th Infantry Regiment, "Buffalos," 1st Brigade, 1st Armored Division, hangs from a rope at the Combat Water Survival Assessment, April 11, at Fort Benning, Ga. Willson, a native of Parker, Colo., was competing in the Best Ranger competition. (Photos by Michael Wise)

Cavalry climbs to Ready Stakes success

Capt. Sean Begaye, 6-1 CAV

The wind blew slightly as the Soldiers lined up to start the last leg of Ready Stakes. They stretched and mentally prepared themselves on the yellow grass to test their physical fitness in an event designed to determine the brigade's fittest Soldier. Throughout the week, Soldiers from 6th Squadron, 1st Cavalry Regiment, participated in several events with other battalions including the Best Scout Competition (which was won by SPC Steven Campbell, Jr., from Cobra Troop), Best Fire Team, Best MGS Team, and several more. The "Blackhawk" Soldiers proudly took the Best Scout Competition and several weight classes in combatives.

April 10th the Blackhawks hosted and provided the judges for the Ready Idol event, giving Soldiers a chance to display their singing talents in front of a larger audience and positive reinforcement. The event was based on the popular show, American Idol. There was a lot of talent catching members of the audience's attention. Although most of the judges were members of the Blackhawk command team, there was a young Soldier who stood out the most vocally and added humor to the event. Hailing from Douglasville, Georgia, she was the most outspoken critic and added flavor to the event with her slight southern drawl. SPC. Melissa Durrett from Headquarters and

Headquarters Troop, 6-1 CAV, spoke candidly about each person's ability and how they could improve; she was drawing strength from American Idol's former judge Simon Cowell.

It was highly entertaining and a great experience," said Durrett.



"I wish they could do more events like this. Only I hope it includes different acts other than just singing."

On the final day, only a few events were left to determine the best battalion in the brigade, the fittest Soldier, and capping off with a team competition and a command-

er's relay.

SPC. Mark Morgan from, 6-1 CAV's Cobra Troop, readied himself and jumped on the pull-up bar, doing the pull ups with ease. Then he dropped down while there were shouts from all around, Soldiers from all around motivating him, giving him courage. He quickly started the next event, flipping a giant Stryker tire. He flipped the tires and quickly followed by jumping rope. If he was tired he did not show it, he just ignored all the shouts, all the distractions and jumped as fast he could.

After he finished he threw down the jump rope and started the next event, a run. He ran as fast as he could, slowly overcoming his opponents. There were a couple of people ahead of him. He finally passed the brigade building and slowed a little. His fellow Soldiers and friends told him frantically to hurry.

He continued to the sandbag get-ups, lifting 80 pounds of sand. The sweat poured out, his heart pounding; but he found the inner strength to push past pain. After giving it all he had, Morgan finished. With no time to waste he went to the final station. The station of pull-ups and burpees was easy for him, as he finished with the fastest time, winning the gold medal for being the most-fit male Soldier in 1/1 AD.



Top: SPC. Mark Morgan, a Soldier with Cobra Troop, 6th Squadron, 1st Cavalry Regiment, 1st Brigade, 1st Armored Division participates in sandbag get-ups during the Ready Stakes event at Ready First Field, April 11.

Above Left: SPC. Steven Campbell, Jr., a Soldier with 6-1 CAV, poses with his trophy after earning the title of First Scout in the Ready Stakes event in April.

Above Right: Command Sgt. Maj. Uhuru Salmon, the command sergeant major for 6-1 CAV, participates in the command team relay during the final Ready Stakes event, hosted by 1st Brigade, 1st Armored Division at Fort Bliss, Texas in April.

(Photos by Capt. Sean Begaye, 6-1 CAV)

Gunners take on the Ready Stakes

Spc. Jesse Clarke, 2-3 FA

Soldiers from 2nd Battalion, 3rd Field Artillery Regiment, 1st Brigade, 1st Armored Division, represented the Battalion by competing in the first ever Ready Stakes in April. The week-long competition consisted of a variety of squad events, culminating in individual male and female events as well as team physical events. The final Ready Stakes event consisted of a series of pull-ups, tire flips, jump ropes, sprints, sandbag get-ups, burpees, a HMMWV push, water can carries, buddy carries, pushups and air squats.

Two Soldiers represented the Gunner Battalion in the individual events, Sgt. Tamika Moore, a mechanic from F. Battery, and Spc. Andrew McCleary, a fire direction specialist from B. Battery. McCleary took an early lead in his heat by pumping out the pull-ups without a break. Following the pull-ups, the Soldiers flipped a 100lb tire down a 50-meter path. The Soldiers then performed 100 jump rope revolutions prior to moving to an all-out sprint for 800 meters.

McCleary increased his lead, not stopping once during the jump rope portion. It wasn't until the sand bag get-ups that other competitors caught up to him. After the run, the Soldiers performed twenty 80-pound sandbag get-ups, holding a sandbag on their shoulder as they completed sit-ups from the prone

position on the ground to standing up at the completion of each repetition. Moore knocked out her get-ups with extreme ferocity during her heat. After the sandbag getups the Soldiers ended the series with twenty burpee pull-ups. Moore distinguished herself from other female competitors by being the only female to actually conduct this exercise to standard and complete all pull-ups.

The group event was slightly different in that it started with a four-man team pushing a HMMWV along 100 yards. The Gunners finished the first task with ease and moved on to the tire-flip, where teams of two flipped 100-pound tires. The Gunners completed 25 pushups and 25 air squats before performing water can carries for 100 yards. Following the water can carries, the competitors performed 50-yard buddy carries, at which point fatigue started to set in.

Motivated by the battalion and battery guidons cheering them on, they pressed through the pain and completed the sandbag get-ups with ease. Finally the competitors performed ten pull-ups and sprinted across the finish line.

The Gunners took second place overall in the team competition. Moore finished in third place for the female individual event. Though many of the competitors had competed in separate Ready Stakes events throughout the week, each one demonstrated that the motivation and drive to set the standard for future Ready Games events.



Above Left: Sgt. Tamika Moore, a mechanic with 2nd Battalion, 3rd Field Artillery Regiment, 1st Brigade, 1st Armored Division, jumps rope during the individual female Ready Stakes competition, April 11th, at Ready First Field. (Photo by Staff Sgt. Kristen Duus, 1/1 AD PAO)

Above Right: 1st Sgt. Robert Hopkins, first sergeant for Charlie Battery, 2-3 FA, 1/1 AD, represents the Gunner battalion in the Ready Relay event of Ready Stakes competition, April 11. The Gunners took third place in the relay. (Photo by 1st Lt. Tobias Duncan, 2-3 FA UPAR)

Competing for the best Garoute on the run

Staff Sgt. Joshua Keefer, Sgt. Tanner Bell, 16th EN

The week-long Ready Stakes event was a great opportunity for Soldiers to test their individual mental toughness and physical readiness in a competitive team-building atmosphere. Among the individuals competing for the most fit female Soldier in 1st Brigade, 1st Armored Division, was Sgt. Dominique Garoute, an Intelligence Collector, from Lawton, Oklahoma, assigned to Delta Company, 16th Engineer Battalion, 1/1 AD.

"As a Soldier, it is important to stay fit," said Garoute. "I enjoy pushing myself during PT and motivating my fellow soldiers to do the same."

Garoute was surprised and could not believe it when she learned she had earned the title as the most-fit female within the brigade. It was not her strength or speed but her resiliency, physical endurance, personal pride, and competitive spirit that led her to victory against her competitors.

According to Garoute, the most difficult part of the competition was the pull-up burpees. This challenging final event required each competitor to

jump onto a pull-up bar, lift their own body weight above the bar, and then jump back down to perform a pushup. Through dedication and mental toughness, Ga-

route completed this event ahead of all of her competitors.

As a prime display of Army camaraderie, several members of Garoute's company cheered and motivated her throughout the competition.

Garoute confided in a teammate that, "It was a very tough competition which took a lot of determination."

The motivation from her battle buddies helped her achieve this surprising and very enjoyable win. The competition was a challenge for Garoute, but she was more than prepared.

"Sgt. Garoute has done so much for the Army and her unit," said Staff Sgt. Joshua Keefer, Garoute's squad leader. "It was a privilege to run by her side and motivate her to victory. She sets the standard that must be met by everyone in the squad." On the weekends, she routinely challenges herself by running 5Ks and coordinating volunteer physical fitness events. Garoute is currently training to compete in a 10-mile run this fall.



Photos: Sgt. Dominique Garoute, an intelligence analyst with 16th Engineer Battalion, 1st Brigade, 1st Armored Division, and a native of Lawton, Oklahoma, performs in the individual events of the Ready Stakes Competition, and poses with Col. Ross Coffman, brigade commander, at Ready First Field, April 11. Garoute earned the title of most fit female in the brigade. (Photos by Staff Sgt. Kristen Duus, 1/1 AD PAO)

Providers provide support for Ready Stakes

Staff Sgt. Mike Carrigan, 501st BSB UPAR

How do you build a contest of skill for combat medics to evaluate their life-saving abilities and name them the "Ready Medic"?

Burpees?

As part of the 1st Brigade, 1st Armored Division's Ready Stakes competition, medics were put through a series of physical stressors, then sent to treat three simulated casualties in April.

Wearing full combat gear, medics began the contest with a 100-meter Sked litter drag and a fully weighted dummy. Then they went into burpees.

What are burpees, you may ask? Burpees are an exercise where you start from the standing position, drop down into a pushup, get back up and jump in the air with arms held high, then do it again. Soldiers were expected to complete a minimum of six within one minute and received a bonus for any extra completed. These events were used to tax the medic's bodies to test their focus for the next event, casualty evaluation and treatment.

The medics were taken to a room with combat sounds blaring on a radio in the background and pre-

sented with three casualties and given a scenario.

The casualties had injuries such as an amputated leg, breathing problems, and a broken arm. Medics were expected to evaluate each casualty, identify the severity of the wounds treating the most serious first, finish rendering aid to all casualties and finally call in for their evacuation.

Once complete with the treatment test the medics had one final physical test, a 50-meter casualty cradle-drag, again with a fully weighted dummy. They had to pick up the weighted dummy under the arms and drag to the finish line stopping the overall clock for the test.

Each event was scored on a time to complete and accuracy of treatment. Each physical event had a minimum time, any time over the minimum incurred penalties. The treatment event was scored based of

the Expert Field Medical Badge testing. Medics received points for each phase of the treatment and lost points for errors.

Third place for the event with a score of 210 points went to Sgt. Wilcox of 1st Battalion, 36th Infantry Regiment, Pfc. Jaime of 501st Brigade Support Battalion made second place with a score of 215, and the winner with an overall score of 217 was Pfc. Leddy, also from 501st BSB.



Top: Spc. Gabriel Evelyn, a medic with Charlie Company, 501st Brigade Support Battalion, 1st Brigade, 1st Armored Division, and a native of New York, New York, performs burpees at a physical event during the First Medic competition, part of the Ready Stakes, at Fort Bliss, Texas, April 8.

Above Left: Spc. Gabriel Evelyn, a medic with Charlie Company, 501st Brigade Support Battalion, 1st Brigade, 1st Armored Division, and a native of New York, New York, performs a "cradle drag drop" on a fully-weighted casualty during the First Medic competition at Fort Bliss, Texas, April 8.

Above Right: A medic assigned to the 1st Brigade, 1st Armored Division, performs a "cradle drag drop" on a fully-weighted casualty during the First Medic competition at Fort Bliss, Texas, April 8.

(Photos by Staff Sgt. Mike Carrigan, 501st BSB UPAR)



TO THE ARMED FORCES OF THE UNITED STATES

***Command Sgt. Maj. Biggs raises
awareness on maintaining the
standard at all times.***

Without discipline, our Army would not be the most lethal and respected military force that it is today. Part of being a disciplined force is maintaining established standards in all facets of our day-to-day lives. Leaders are responsible for not only enforcing the standard, but even more importantly, they are charged to set the standard. To do this, a leader must know what the standard is and possess the personal courage to challenge peers and subordinates to abide by that standard. Disciplined units have leaders with knowledge of doctrinal references, Soldiers who do the right thing when they know no one is watching, and senior leaders who provide a positive command climate that enables open dialogue up and down the chain of command.

Recently, the Army released an updated version of AR 670-1 and now DA PAM 670-1, The Wear and Appearance of Army Uniforms. Portions of the updated regulation are now punitive in nature and can be punished under the UCMJ if not followed. These references have been released for nearly two months and yet some leaders are not fully aware of the changes and clarifications within the doctrine. I challenge all leaders to personally read the regulation and the pamphlet to increase first-hand knowledge within our ranks. The second expectation is that all leaders enforce that standard within the formation. The Army is a profession and without a true understanding of our doctrine, you cannot live up to your professional obligations.

It is easy to do the right thing when watched by someone with authority or power. It is also easy to not do the right thing when no one is watching at all. Soldiers of disciplined units do the right thing all of the time. Whenever possible, leaders must be present in all things that our Soldiers do from dispatching a vehicle to maintaining a uniform guideline even in 110+ degree temperatures. The mark of an exceptional unit is when all Soldiers conform to established standards and are greeted with chastising and unacceptance from all levels of the organization when they choose to ignore the standards. Every Soldier is at least responsible for him or herself, but we will only exceed the standard when we all accept ownership for each other.

We will not be perfect all of the time. Honest and sometimes not so honest mistakes will be made. A command climate that underwrites honest mistakes and challenges acts of indiscipline with fair and impartial corrective and remedial training is paramount. If subordinates trust their leaders to not overreact, but to listen when mistakes are admitted then true growth can occur. I believe we are a growing organization with caring leaders that can challenge the most elite organizations in the Army with our measured and discipline approach to standards and task execution. I challenge all leaders to expand their professional horizon, Soldiers to always do the right thing, and senior leaders to promote an environment in the Ready First Combat Team that collectively make this Brigade the best in the Army.

Paul E. Biggs

CSM Paul E. Biggs
Ready 7

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YANK, the Army Weekly, was a
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the history of the U.S.
military, achieving world-
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